

ANNUAL BUDGET

2020-2021



CITY OF
BUNBURY



ACKNOWLEDGEMENT OF COUNTRY

The City of Bunbury ("the City") recognises the Wardandi Noongar people as the traditional owners of the land upon which the City is situated and respects the ongoing relationship these original custodians have with their land.

The City is committed to achieving genuine reconciliation in the community through strong relationships, recognition of traditional landowners and celebration of our rich cultural diversity and history.

The City acknowledges the cultural importance of Welcome to Country and Acknowledgement of Country for Wardandi Noongar people and its importance to Bunbury's heritage and identity.

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Fees and Charges



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Mayor's Introduction to the 2020-21 Budget

On behalf of the Bunbury City Council I am pleased to present the City of Bunbury 2020/2021 Annual Budget to our community and other key stakeholders.

In what has been arguably one of the most socially and economically challenging times in our history, this budget has been constructed on the basis of zero increases in rates as well as fees and charges. The only exceptions being statutory fees and charges levied by the State Government and properties that have undergone improvements that have resulted in an increase in valuation.

Our resilience to major social and economic challenges including international conflicts, severe bushfires, flooding and drought will again result in us being stronger as a result of the current COVID-19 challenges. The City team responded magnificently to the COVID-19 protocols placed by the State and Federal governments and with the support of the City, Council ended the 2019/20 financial year with a modest surplus.

The 2020/21 budget again provides for the continuing growth and improvement of our City with major civil works including the \$6 million Youth Precinct. We have been able to fund these projects through the use of loan borrowings which are at a very low interest rate and modest reductions in our Reserve funds. Please refer to the details of these projects and sources of funding in the body of this document. You will notice while we have drawn down some Reserves there will be a financially healthy balance of total Reserve funds as at 30 June 2021.

Throughout the next 12 months the City Council and Leadership team will continue to meet the challenge of financial discipline as we intend on completing the aspirations of this budget with a modest surplus.

The City has historically received financial support from the State Government and that will hopefully continue into the 2020/21 financial year as we continue to provide regional services and facilities enjoyed by the residents of the South West region. These include the South West Sports Centre, the Bunbury Regional Art Gallery and the Bunbury Regional Entertainment Centre which are all heavily subsidised by the Bunbury ratepayers.

Together with my City Council colleagues the City Leadership team and their teams, we will continue to promote and market Bunbury as a place to live, invest and visit. This will assist our businesses, create jobs and grow our rate base.

I commend the 2020/2021 budget to you.

Gary Brennan
Mayor

Elected Members and Executive Leadership Team

THE MAYOR

Gary Brennan

COUNCILLORS

Cr Jaysen De San Miguel (Deputy Mayor)

Cr Amanda Yip

Cr Betty McCleary

Cr Cheryl Kozisek

Cr James Hayward

Cr Karen Steele

Cr Karen Turner

Cr Kris Plumb

Cr Michelle Steck

Cr Todd Brown

Cr Tresslyn Smith

Cr Wendy Giles

CHIEF EXECUTIVE OFFICER

Malcolm Osborne

DIRECTOR STRATEGY & ORGANISATIONAL PERFORMANCE

David Chandler

DIRECTOR SUSTAINABLE COMMUNITIES

Gary Barbour

DIRECTOR INFRASTRUCTURE

Gavin Harris

ADMINISTRATION OFFICES

4 Stephen Street, Bunbury WA 6230

Telephone (08) 9792 7000, Facsimile (08) 9792 7184, TTY (08) 9792 7370

www.bunbury.wa.gov.au

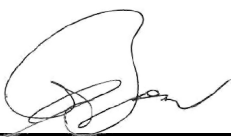
Budget Certification

THE CITY OF BUNBURY COMPILED THE ANNUAL BUDGET ACCORDING TO SECTION 6.2 OF THE LOCAL GOVERNMENT ACT 1995

I hereby certify that the budget for the;

- a) Municipal Fund and the following Reserve Accounts
- ACDI Equipment Replacement Program
 - Airport
 - Asset Management and Renewal
 - Building Restoration and Maintenance
 - Bunbury Museum and Heritage Centre
 - Canal Management
 - City Arts Collection
 - City Growth and Major Development
 - City of Bunbury General Parking
 - College Grove Subdivision Amended Joint Venture
 - Disaster Relief Fund
 - Dual Use Path Upgrade Contributions
 - Employee Entitlement and Insurance
 - Environmental
 - Hay Park Regional Athletics Track
 - Heritage Building Maintenance
 - Infrastructure Development
 - Land Subdivision and Development
 - Local Planning Policy Framework
 - Meat Inspection
 - Plant and Equipment
 - Public Art
 - Refuse Collection and Waste Minimisation
 - Road Upgrade Contributions
 - Town Planning Scheme Land Acquisition and Compensation
 - Withers
- b) Trust Funds

for the City of Bunbury for the 2020-21 financial year were adopted by the Council at a Special Meeting held 28 July 2020.

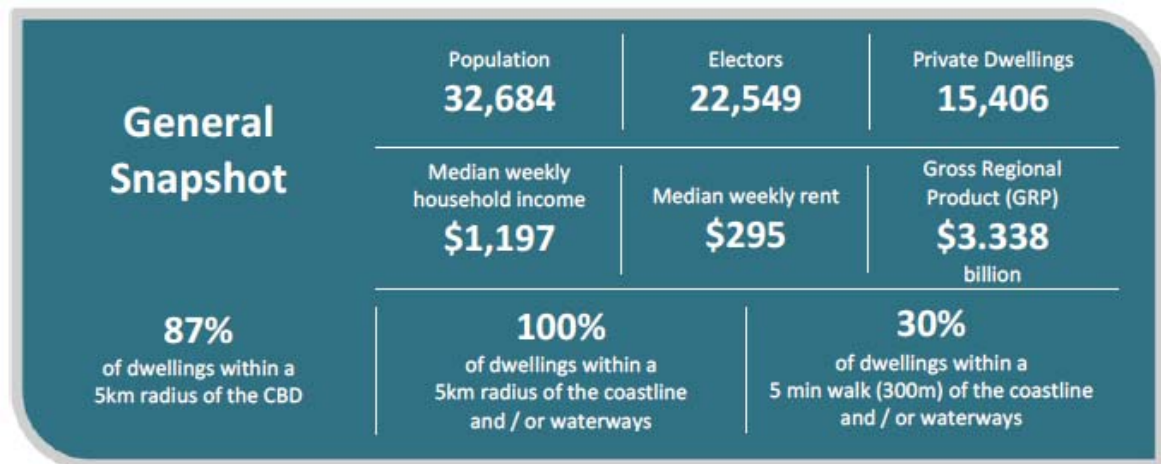


G Brennan
Mayor



M Osborne
Chief Executive Officer

Community Profile



Diversity

- Median age: 41
- Aboriginal and / or Torres Strait Islander People: 3.5%
- Born Overseas: 28.8%

Home Life

- Average people per household: 2.3
- Families: 8,265
- Average children per family for families with children: 1.8

Top Industry Sectors
(GRP contribution)

1. Manufacturing
2. Construction
3. Retail Trade
4. Electricity, Gas, Water and Waste Services
5. Rental, Hiring and Real Estate Services
6. Health Care and Social Assistance
7. Transport, Postal and Warehousing
8. Mining

Significant Local Events

- Skyfest Australia Day Celebrations
- Christmas in the City
- Bunbury Fringe Fest
- Chef's Long Table Lunch
- Bunbury Show
- CinefestOz
- Bunbury Cup
- Country Coastal Junior Soccer Association Carnival
- Nina's Women's Triathlon
- Relay for Life
- Targa Bunbury Sprint
- Surf to Surf Fun Run
- Groovin' the Moo
- 3 Waters Running Festival
- Pridefest South West
- Bunbury Markets
- Bunbury Biennale
- South West Art Now
- Noongar Country
- Bunbury Summer School
- Tree Street Art Safari
- NAIDOC Week
- WA Performing Arts Eisteddfod
- Grand Families Day
- South West Junior Hockey Championships
- State Youth Games
- Bunbury City Classic Triathlon
- SWAS Fun Run
- Barrett Bunbury Swim Thru
- South West Multicultural Festival
- Shift Youth Festival
- Krikke Boys Shootout
- Chinese New Year Festival
- Bunbury Beer & Cider Festival
- Stakes Day
- Artisan Fayre
- Bunbury Trotting Club
- New Year's Eve Fireworks
- South West Seniors Expo

Bunbury is an accessible and inclusive City, where all people are valued equally.

The City of Bunbury has a resident population of 32,684 (2017 Census) and is located in the south west of Western Australia, approximately 180km south of the State Capital, Perth. The Bunbury Geographe region includes the City of Bunbury and the Shires of Capel, Dardanup and Harvey, and has a population of approximately 90,000 residents. The South West region, to which Bunbury acts as a hub, has a total population of 175,904.

Bunbury is a beautiful place to live, work and visit and has something for everyone. The quality of life is one of its biggest attractions offering residents a variety of amenities, schools, shops, beaches and nightlife, all within easy reach. It has everything a family needs including public and private schools, tertiary education, and a range of health services, not to mention an extensive and diverse events calendar.

The City of Bunbury will continue to grow, develop and improve thanks to these qualities and the massive potential for investment and growth in our region.

Performance Management Framework

The City's strategic management planning documents include:

- > Strategic Community Plan
- > Integrated Financial Plan (incorporating the Corporate Business Plan and Long Term Financial Plan)
- > Asset Management Plan
- > Workforce Plan

The following diagram depicts our strategic planning and performance management framework and describes the linkages between all relevant planning documents.



Bunbury – welcoming and full of opportunities



Core Values

WE ARE COMMUNITY

We are **one team**
 We keep each other **safe**
 We display **empathy and respect**
 We have **fun** and **celebrate** our successes
 We work together to **achieve** great outcomes

WE ARE OPEN

We are **open** to **opportunities**
 We **actively listen** and think things through
 We are **inclusive** and treat everyone **equally**
 We are **honest** and open in our **communications**
 We are open to feedback to **improve** our performance

WE ARE BRAVE

We **lead the change, we own it!**
 We **trust** and **empower** each other
 We have the **difficult conversations early**
 We hold ourselves to the **highest standard**
 We have the **courage** to improve and **simplify**

Service Delivery

It is proposed that existing service levels will be reviewed for all operational activities in the short term, however the strategic objectives contained in our Strategic Community Plan aspire to setting appropriate levels of service in the longer term whilst moving toward achieving annual operating surpluses each year to fund the provision of new and replacement infrastructure.

Service levels will be reviewed on an ongoing basis and the impact of ongoing growth will be monitored and assessed.

Executive Summary

The 2020/21 Annual Budget has been prepared in accordance with the requirements of the Local Government Act 1995, the relevant Australian Accounting Standards and the Local Government Financial Management Regulations. The budget has also taken into consideration the impact of COVID-19 and the Corporate Business Plan adopted by Council on 21 July 2020. In response to the COVID-19 pandemic the Ministerial order: Local Government (COVID-19) Order 2020 was gazetted on 8 May 2020. This order deals with issues relating to the requirements to hold public meetings, access to information when council offices are closed and budgetary matters, including implications on the rating and budget decisions, the adoption of penalty interest rates for overdue debts and financial hardship.

In response to these orders the City has committed to a zero rate increase, a freeze on Council fees and charges, performed a review of its operational budget and planned capital and operating initiatives. These matters were deliberated at various budget workshop sessions held with Elected Members between February and July 2020. The 2020/2021 budget has been prepared in accordance the outcomes from these workshops.

This Budget is focused on maintaining the level of services that the community continues to expect and provides improvements to make Bunbury a great City to live and do business. It includes new facilities for our community including the design and construction of the new Youth Precinct, a new sport pavilion at Hay Park and replacement of the Forrest Park sport pavilion. The budget also recognises the needs of Bunbury businesses, with infrastructure improvements in Halifax, promotion and marketing to attract visitors to Bunbury, and continuing to provide relief and recovery support from the impact of COVID-19.

Total budgeted expenditure for 2020/21 is \$86.1 million which is the one of the largest budgets for the City. This comprises \$32.4 million of capital works, \$51.7 million of operating expenditure (excluding depreciation) and \$2.0 million for debt reduction. This is funded from the following sources of revenue: \$39.8 million from general rates, \$15.3 million from operating revenues (grants, fees and charges etc.), \$0.5 million from the disposal of assets, \$8.5 million transferred from cash reserves, \$8.1 million from new loan borrowings, \$8.5 million from capital grants, \$4.5 million in carried forward project funds and \$0.9 million from 2020/21 Financial Assistance Grants received in advance.

Rates

As previously resolved by Council on 7 July 2020 (Council decision 144/20) the 2020/21 Budget is based on a zero percent increase in property rates. The Rate in the Dollar for General Rates and Minimum Rates for 2020/21 are therefore the same as adopted for the 2019/20 financial year. This is also in accordance with the City's response to COVID-19 adopted by Council on 31 March 2020 (Council Decision 067/20).

The minimum rate will be \$1,199, with average residential rates of \$1,564 – the same as the 2019/20 rates. Details of rating information are provided within the 'Notes to and Forming Part of the Budget'.

Budget Highlights

Highlights of how our community will benefit from this year's budget of \$86.1 million based on the Community Strategic Plan goals and objectives. (Note: Some budgets are partially funded by grants or other sources of funding.)

Our Community and Culture (\$36.5M)

Including:

A community where people are safe and feel safe.	Bushfire awareness programs, community safety and crime prevention programs, alcohol and other drug initiatives, street lighting, CCTV, emergency management. Including a \$2.4M upgrade to the Halifax Business Park infrastructure.	\$4.4M
An active community able to access a wide range of sporting, recreation and leisure options.	Boat ramps, beach shelters, jetties, sports pavilions, South West Sports Centre, sports grounds, Bunbury Wildlife Park, replacing BBQ's. Including the design and construction of the new Youth Precinct \$6.5M, construction of a \$3.9M Hay Park Central pavilion, \$2.0M for Stage 1 replacement of Forrest Park pavilion, \$1.0M to replace the athletics track surface, and \$593K to upgrade of the Maidens Reserve.	\$24.5M

A welcoming community, where diverse cultures are valued and residents have a sense of belonging.	International sister relationships and reconciliation action plan.	\$238K
Arts, culture, heritage and events that enrich our understanding and enjoyment of life, celebrate our identity and bring the community together.	Australia Day, Christmas Carnival, community grants, event grants, Museum and Heritage Centre, Bunbury Regional Art Gallery, Bunbury Regional Entertainment Centre, King Cottage Museum, Bunbury City Band, Anzac Day.	\$4.1M
Establish Bunbury as the most accessible regional city in Australia.	Maintaining and expanding Bunbury's paths and cycleway networks, upgrade access to community facilities.	\$1.6M
A community that provides for the particular needs of the young and the old.	Adult learning events and programs, senior citizen activities, SWSC vacation care program, youth events and activities, community development programs, operations of libraries, support South West Clontarf Academy and Newton Moore Girls Academy, conduct Grand Families Fun Day.	\$1.7M

Our economy (\$2.3M)

Including:

Bunbury builds on its competitive advantages, supports innovation and celebrates business success.	Support Business South West, implement the economic development strategy.	\$650K
Bunbury is known far and wide for its strengths as a place to live, visit and do business.	Conduct Bunbury Tourism promotion and corporate marketing activities, operate the visitor information centre, support and market externally run events.	\$1.6M

Our places and spaces (\$29.3M)

Including:

A city that is easy to get around with attractive streetscapes and pathways.	Street signage; maintain roads, carparks and footpaths; maintain trees, bridge maintenance, installing shade sails, reseal and upgrade of roads, renew marine walls, renew bus shelters, reconstruct drainage, upgrade of carparks.	\$12.7M
An irresistible city centre with thriving businesses and a vibrant inner-city residential community.	Includes the implementation of the CBD Action Plan.	\$479K
High-quality urban design, well-planned neighbourhoods with housing choice, and appropriate provision for diverse land uses to meet the community's needs.	Coordinate local planning framework, process applications for planning, subdivision and building permits. Implement land exchange, land acquisition and rationalisation on Boulders Heights.	\$1.6M
Minimised risk of flooding through effective management that has regard to the impacts of climate change.	Cleaning and maintaining drainage pipes, dredging Pelican Point Canals, renewal and upgrade of drainage network and the renewal of seawalls.	\$2.6M

Efficient use of resources, particularly water and energy, with minimum waste and efficient disposal.	Collect and dispose of rubbish, recycling and organic waste, maintain irrigation systems, replace bins, and replace waste vehicles and plant. Upgrade the waste recycling centre for the Container Deposit Scheme refund point.	\$6.5M
The public health and amenity of the community is protected.	Administer and enforce: Bush Fires Act, Dog Act, Cat Act, Litter Act, Vehicles Act and Local Government Laws; assess and licence food businesses, assess public buildings and licenced premises, clean public conveniences and community buildings, enforce health legislation, maintain animal pound, maintain public seating, operate airport, removal of graffiti, provide local abattoir meat inspection services.	\$3.8M
Management of significant natural areas providing for human enjoyment while protecting habitat and environmental values for generations to come.	Coordinate environmental management and education, maintain horticulture areas, and implement environmental projects. Implement the South West Sports Centre Bushfire Mitigation project.	\$1.6M

Our City (\$18.0M)

Including:

A passionate advocate for the community, with strong partnerships to amplify the outcomes that can be achieved.	Memberships to various local government organisations, funding to Sports Marketing Australia and Bunbury Geographe Seniors and Community Centre, and support to community works programs.	\$518K
A highly-engaged and involved community, working together on strategy development and implementation.	Community satisfaction and perception survey, developing the strategic community plan, and undertake a community satisfaction and perception survey.	\$103K
Trusted leadership and robust decision making.	Management of departments, council meetings, support to elected members, and council elections.	\$6.8M
A skilled organisation, which exercises responsible asset stewardship, sound financial management and exemplary customer service.	Corporate services, governance and staff training.	\$10.6M

Capital Projects (\$32.4M)

The above summaries include the following key capital projects:

Buildings \$8.1M

Including:

- Construction of the Hay Park Central Pavilion (\$3.9M)
- Replace Forrest Park Pavilion (\$2.0M) - Stage 1 of a two-year project
- Upgrade of community buildings

Marine \$665K

Including:

- Renew Marlston seawalls

Open Space \$3.0M

Including:

- Replacing athletics track surface (\$1.0M)
- Upgrade Maidens Reserve (\$593M)
- Continue developing Sykes Foreshore (\$473K)
- Replacing playground equipment
- Replacing bore pumps and reticulation systems

Pathways \$1.1M

Including:

- Expanding the path and cycleway networks
- Renewal and upgrade of existing paths

Plant and Vehicles \$2.4M

Including:

- Replacement of waste vehicles and plant (\$267K)
- Replacement of heavy plant (\$1.2M)
- Renewal of South West Sports Centre plant and machinery
- Replacement of corporate vehicles

Refuse \$843K

Including:

- Upgrade Waste Recycle Centre and Container Deposit Scheme (\$749K)

Roads \$4.6M

Including:

- Continuing the multi-year project to realign and widen Ocean Drive (Mangles to Hayward)
- Renew pavement and drainage, and re-seal Victoria Street
- Reconstruct, widen and improve drainage on Estuary Drive, St Andrews to Railway crossing
- Reseal and repair pavement Sandridge Road, East Bunbury (King Rd to Eelup Roundabout)
- Reseal and upgrade Harris Road including drainage

Stormwater \$400K

Including:

- Renewal, resleeve and improve drainage network

Other \$11.3M

Including:

- Upgrade Halifax Business Park Infrastructure (\$2.4M)
- Improve the City's Landscaping, Parks, Gardens and Entry Statements (\$1.1M)
- Design and construction of the Youth Precinct (\$6.5M)

Community Projects

Include:

- Improve the City's landscaping, parks, gardens and entry statements \$1.1M
- Upgrade the Maiden Reserve \$593K
- Replace playground equipment \$474K
- Plan and design of Hands Oval redevelopment \$460K
- Renew South West Sports Centre aquatic changeroom amenities \$444K
- Upgrade facilities to process towards the goal of becoming the Most Accessible Regional City in Australia \$182K
- Concept design plans for the South West Sports Centre redevelopment \$140K
- Refurbish City facilities changerooms and public conveniences \$120K
- Community Grants Funding \$103K
- Refurbish Community Buildings \$100K
- Support Bunbury Geographe Seniors and Community Centre \$50K
- Prepare, Implement and Deliver Reconciliation Action Plan Initiatives \$30K
- Minor Community Grants \$26K
- Support South West Clontarf Academy (Newton Moore) \$15K
- Support Newton Moore Girls Academy \$15K
- Conduct Grand-families Fun Day \$15K
- Support to Bunbury Regional YouthCare \$12K
- Implement Early Years Strategic Plan outcomes \$5K
- Implement Aged Friendly Community Strategic Plan \$5K

Art, Culture and Events

Include:

- Support Bunbury Regional Entertainment Centre \$433K
- Conduct Christmas Carnival and Australia Day events \$382K
- Events Grants \$258K
- Conduct Indigenous Arts Program at BRAG \$149K
- Provide funding to secure sporting events through Sports Marketing Australia \$100K
- Bunbury Regional Entertainment Centre equipment \$100K
- Support the Stirling Street Arts Centre (operating and capital) \$86K
- Seed funding for events \$60K
- Support King Cottage Museum \$31K
- Support Perth History Association \$27K
- Support Bunbury Biennale \$25K
- Arts and Culture grants \$21K
- Purchase artworks for the City Art Collection \$20K
- Support Bunbury City Band \$10K

Loan Borrowing

This Budget proposes to borrow a total of \$8.1M for the following projects:

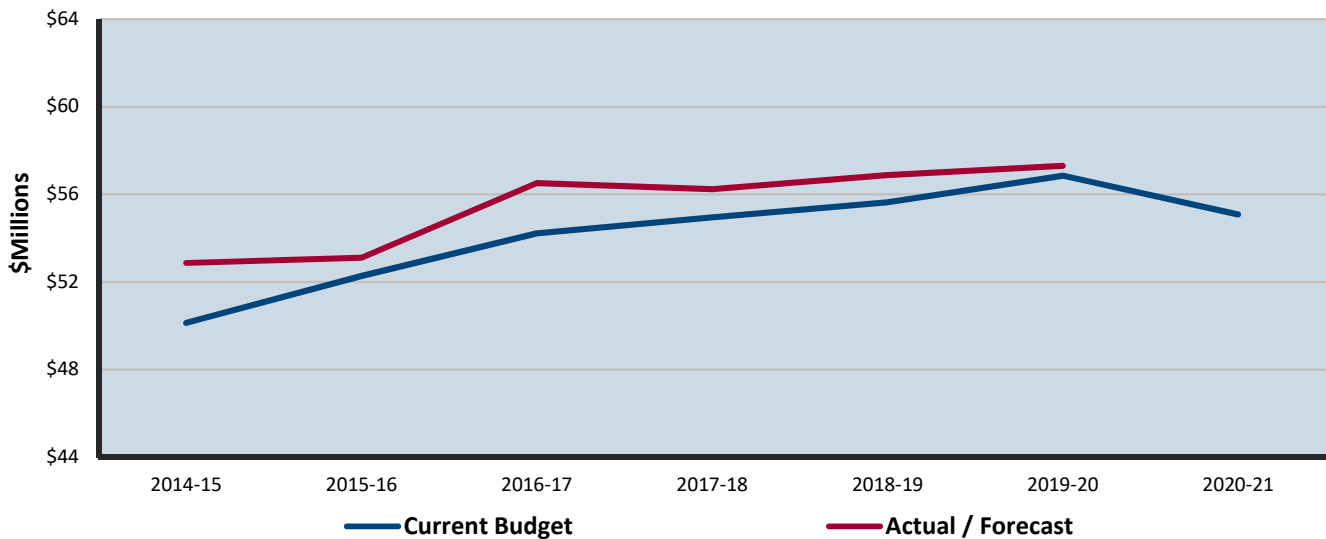
- Youth Precinct construction \$6.0M
- Hay Park Central Pavilion construction \$950K
- Forrest Park Pavilion construction \$450K
- Path construction \$450K
- Athletics Track Surface replacement \$300K

Loan details are outlined in the 'Notes to and Forming Part of the Budget'.



Financial Graphs, Charts and Summaries

Annual operating income (\$M's)

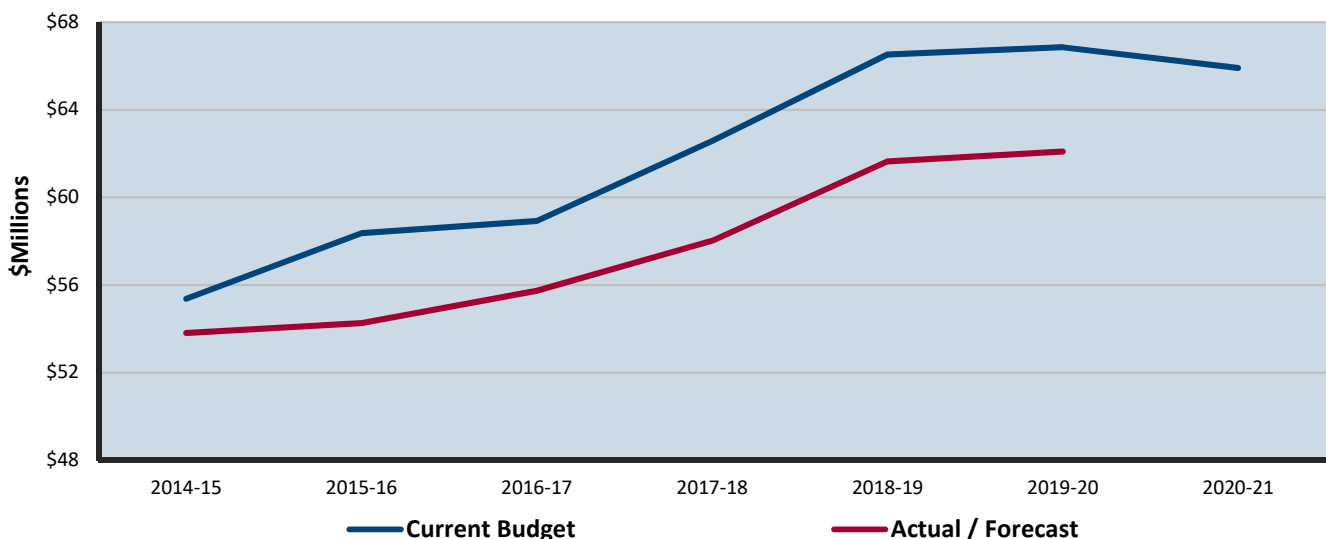


Base operating income includes rate income, grants and subsidies, contributions, reimbursement and donations, fees and charges, interest received and other revenue.

Non-operating income is excluded from this total.

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Current Budget	50,131	52,280	54,221	54,945	55,641	56,855	55,081
Actual / Forecast	52,870	53,107	56,515	56,244	56,884	57,305	
Variance	(2,739)	(827)	(2,295)	(1,299)	(1,243)	(450)	

Annual operating expenditure (\$M's)

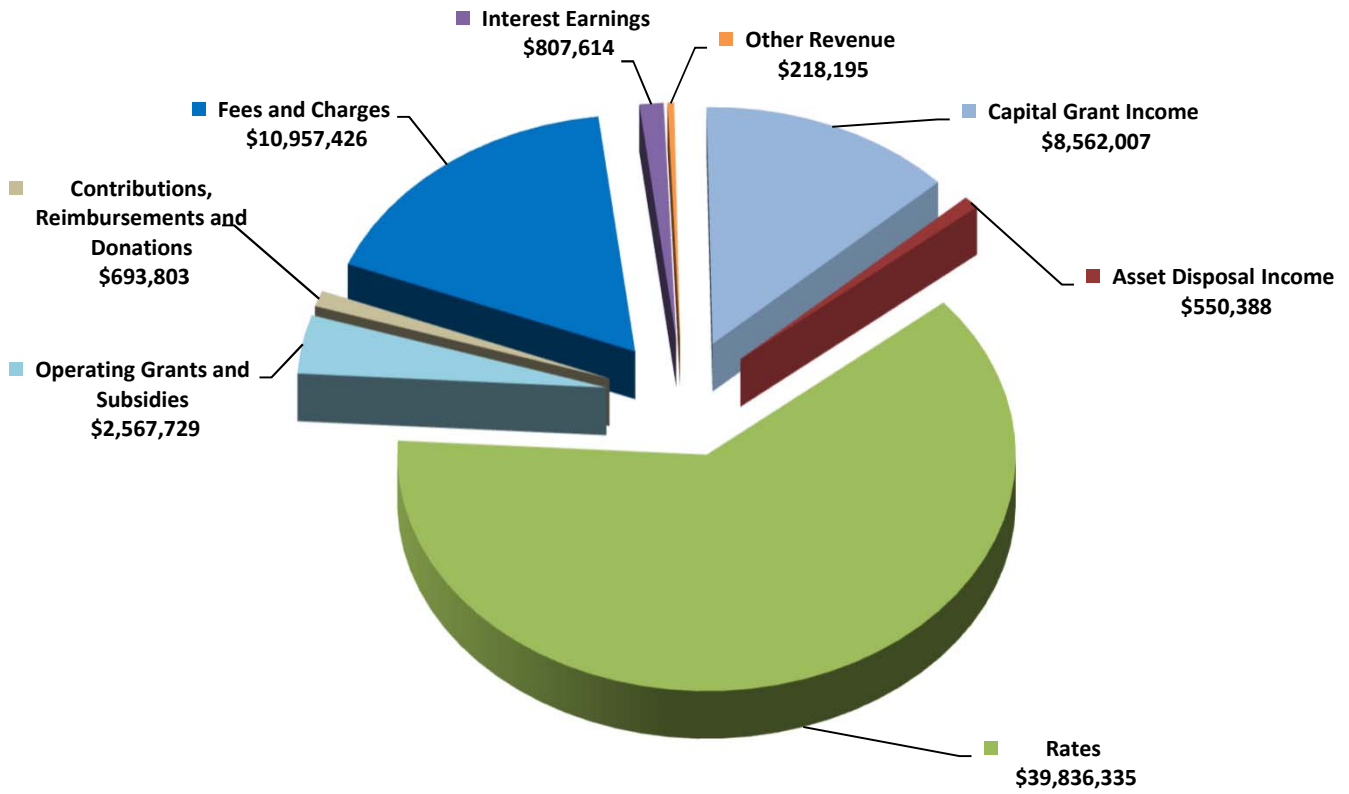


Annual operating expenditure includes employee costs, materials and contracts, utilities, insurance, depreciation, interest on loan borrowings and other expenses.

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Current Budget	55,369	58,361	58,917	62,584	66,526	66,854	65,912
Actual / Forecast	53,807	54,256	55,739	58,023	61,641	62,089	
Variance	1,562	4,105	3,178	4,560	4,885	4,765	

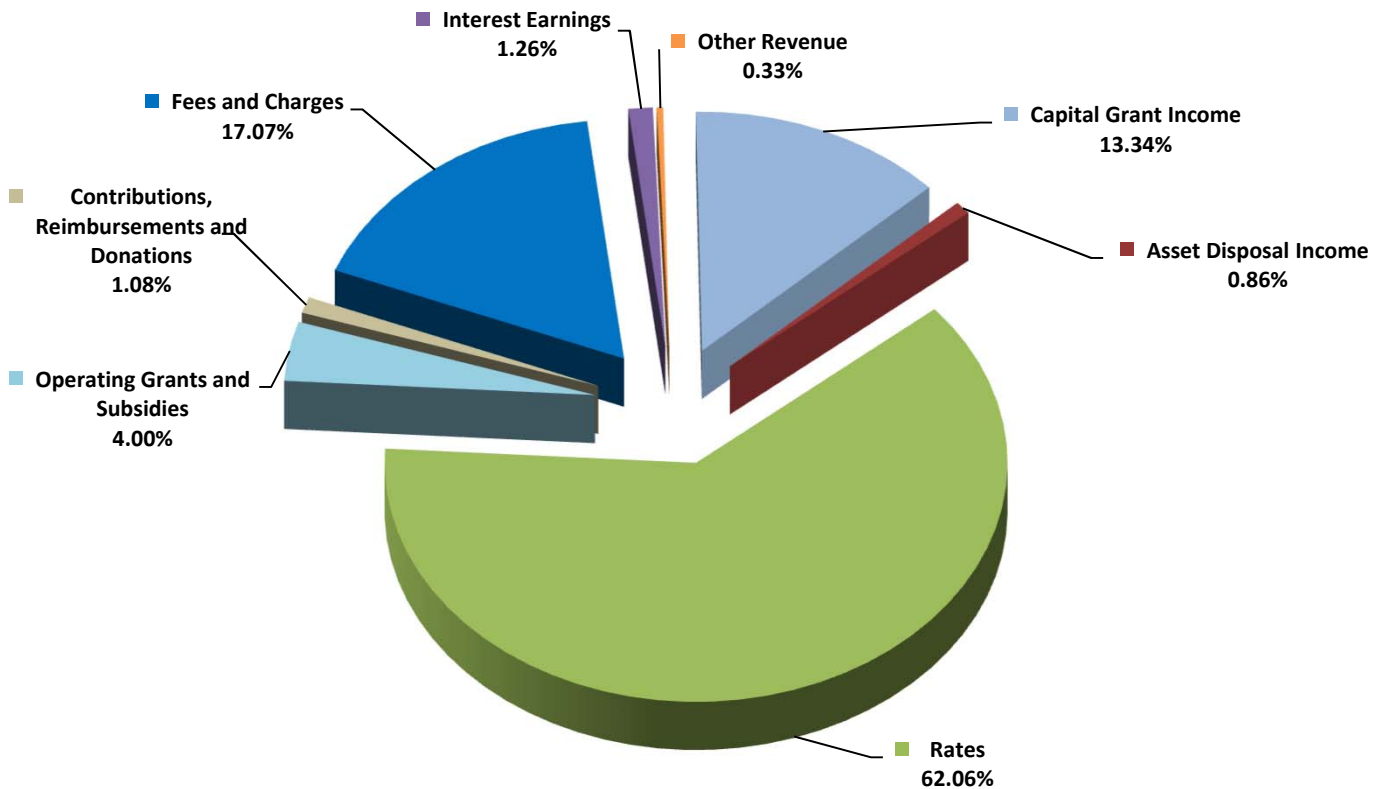
Income Sources

\$64,193,497



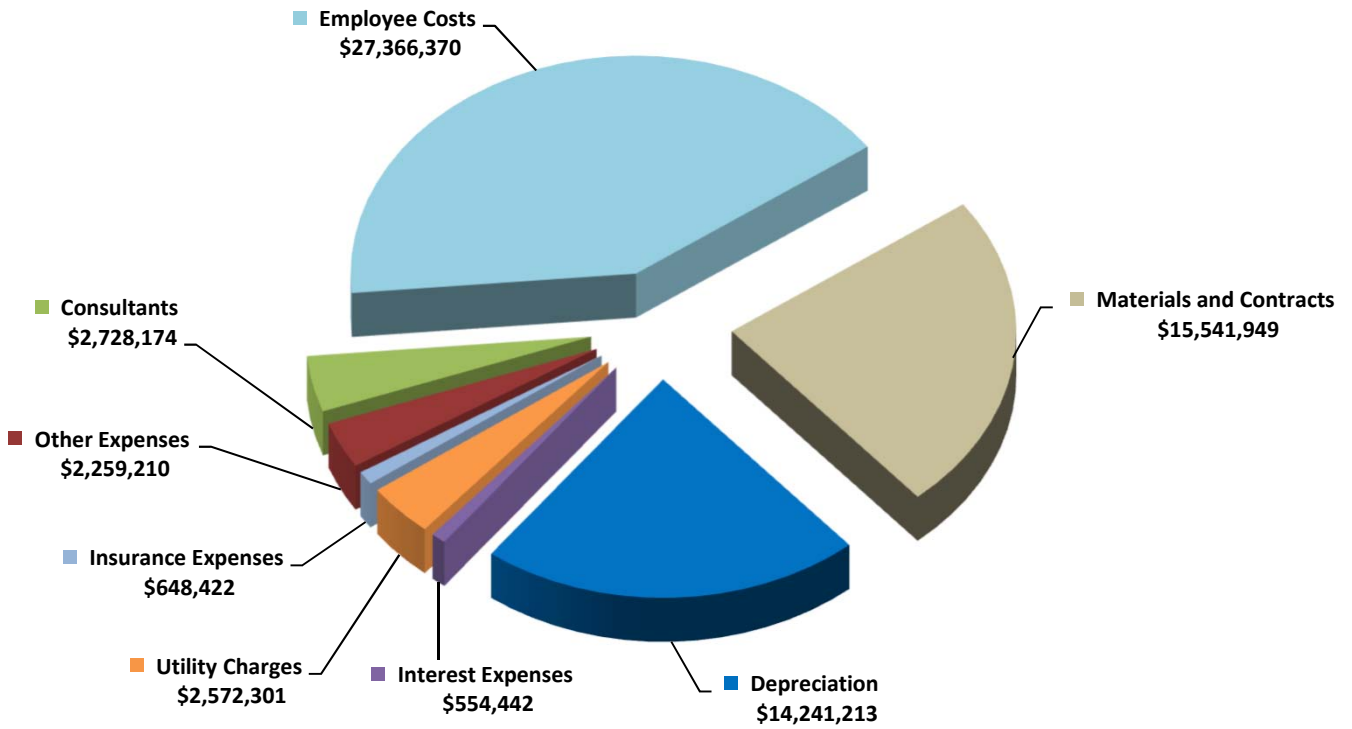
Income Sources

Percentage



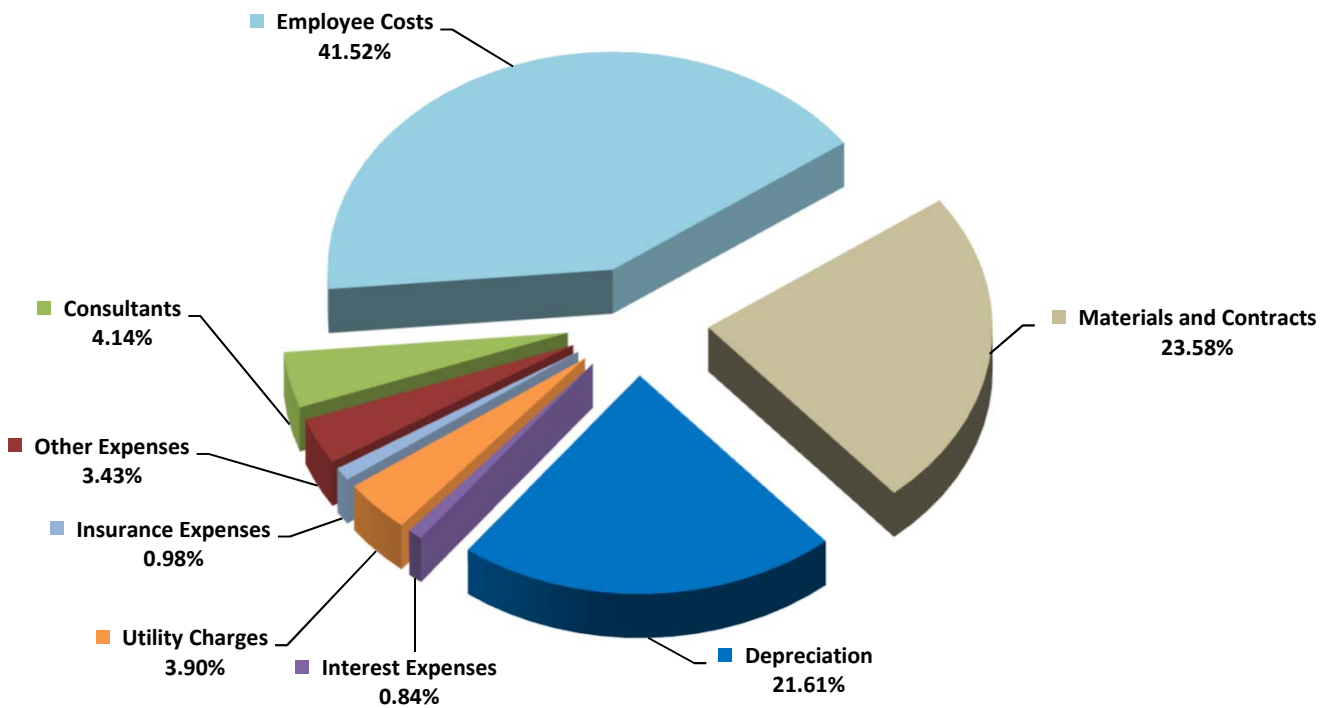
Operating Costs

\$65,912,081

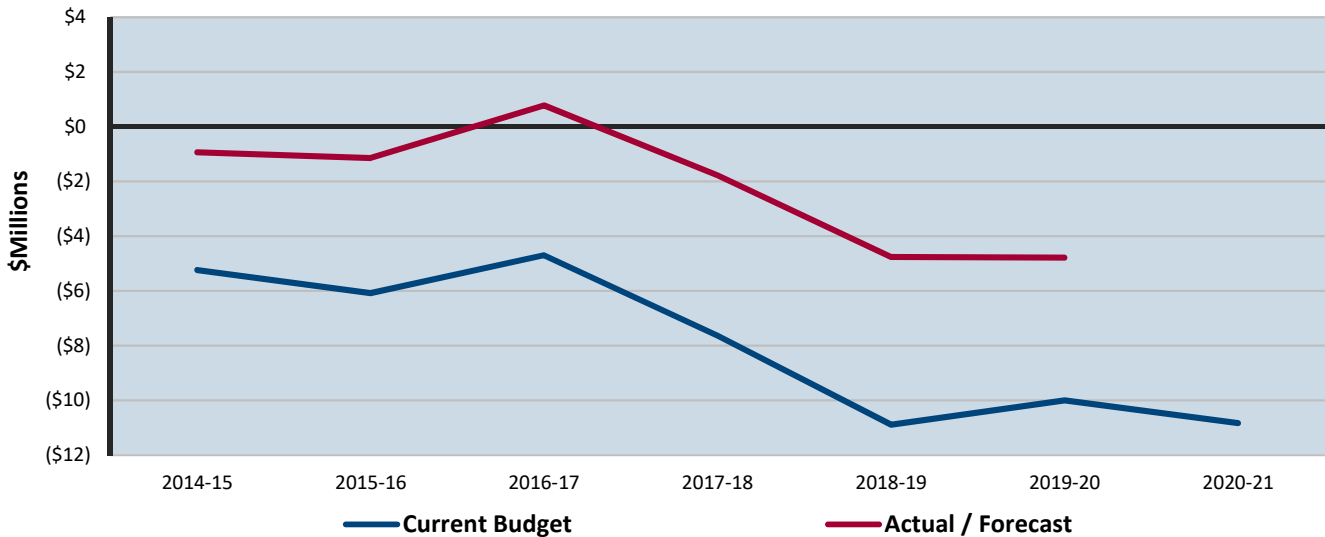


Operating Costs

Percentage



Annual operating surplus (deficit) (\$M's)



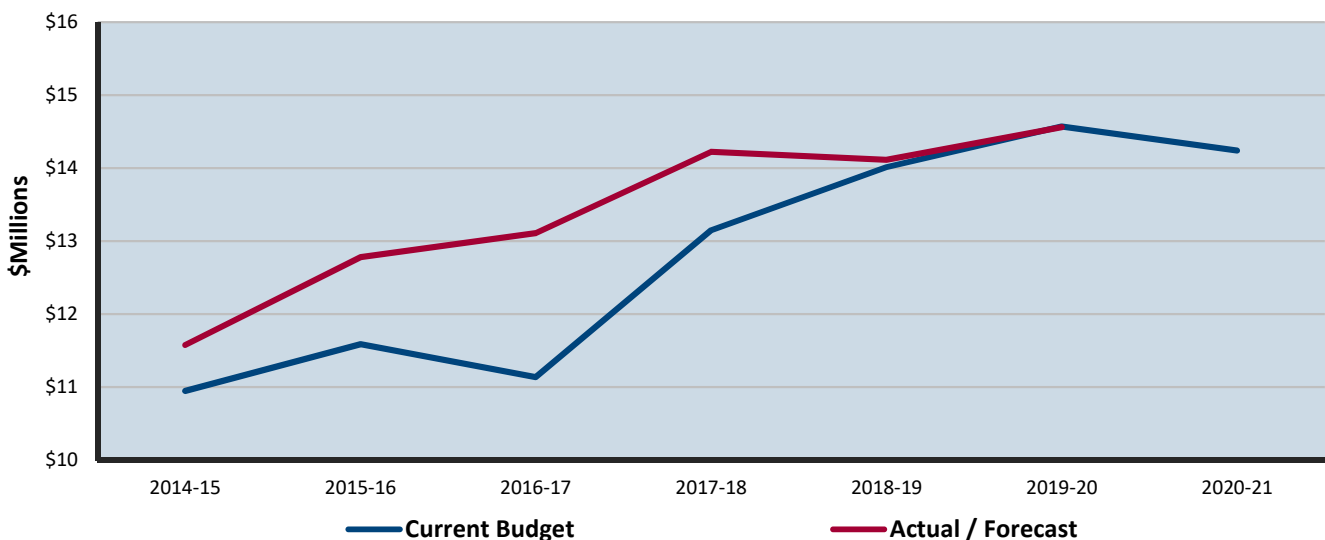
Operating surplus (deficit) measures the financial sustainability of the City, and is determined by operating revenue less operating expenditure (excludes non-operating income and expenditure such as capital grants and contributions).

A surplus indicates that the City has sufficient funds to meet its asset management obligations and has the capacity to repay loan borrowings without impacting its long term financial sustainability.

A deficit indicates that the City is generating insufficient funds for asset renewal and the repayment of its debt obligations.

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Current Budget	(5,238)	(6,081)	(4,697)	(7,638)	(10,885)	(10,000)	(10,831)
Actual / Forecast	(938)	(1,148)	776	(1,779)	(4,756)	(4,784)	
Variance	(4,301)	(4,932)	(5,473)	(5,859)	(6,128)	(5,215)	

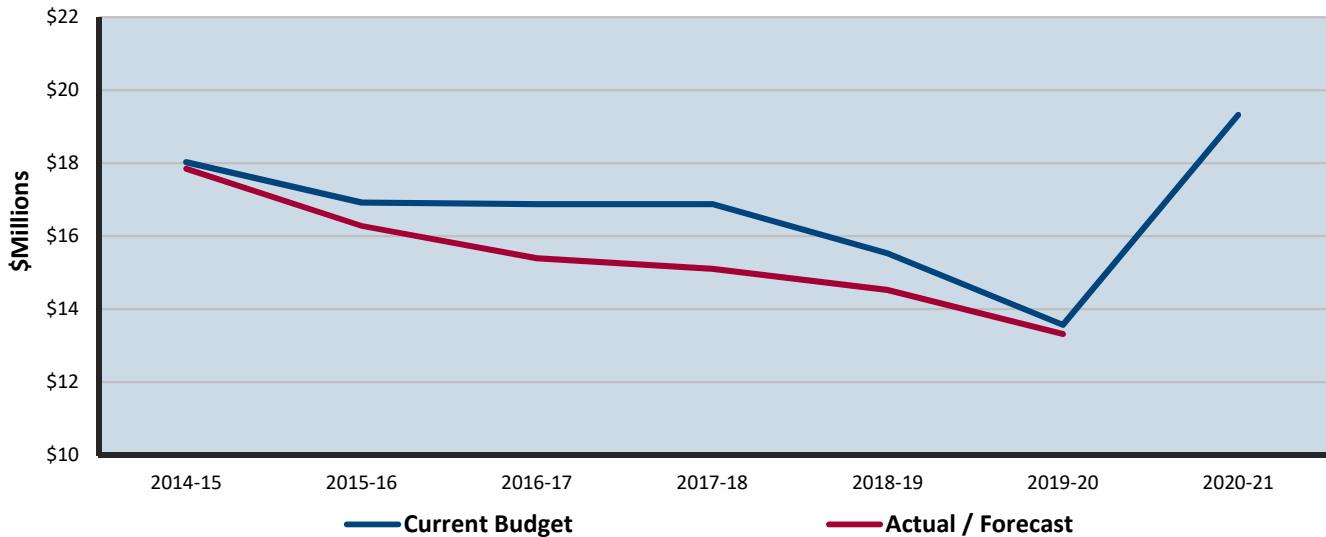
Operating expenditure - depreciation (\$M's)



Annual operating expenses for depreciation.

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Current Budget	10,948	11,589	11,137	13,152	14,013	14,571	14,241
Actual / Forecast	11,577	12,780	13,110	14,225	14,115	14,562	
Variance	(629)	(1,191)	(1,974)	(1,073)	(102)	9	

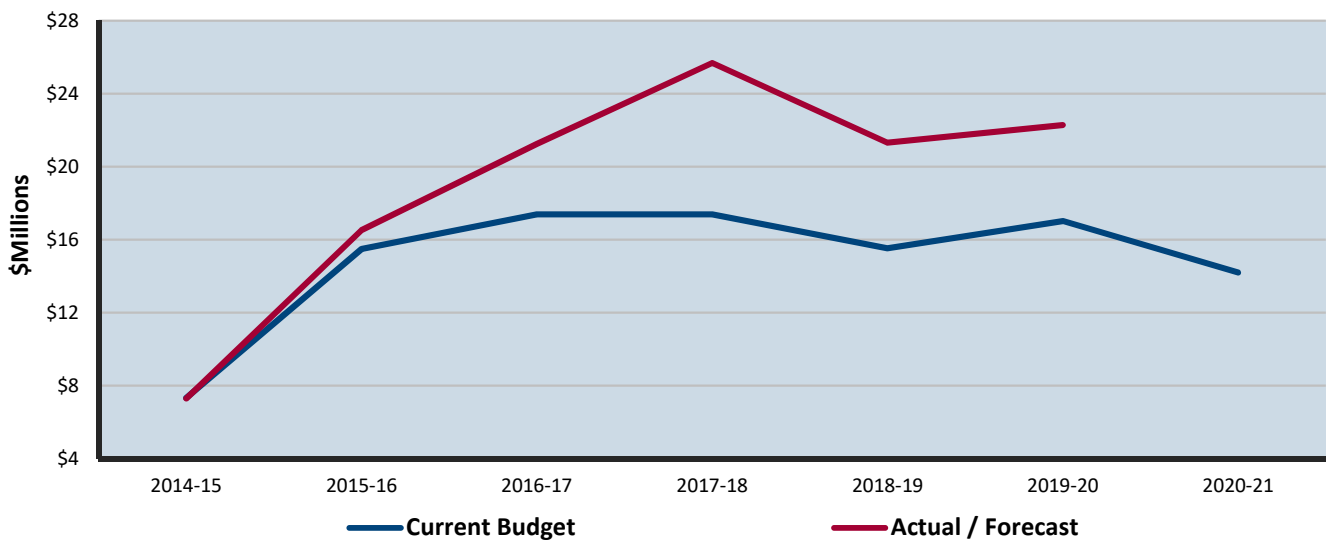
Loan liabilities (\$M's)



Total current and non-current loan liabilities, including self-supporting loans.

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Current Budget	18,024	16,925	16,877	16,877	15,531	13,570	19,323
Actual / Forecast	17,846	16,280	15,396	15,105	14,530	13,320	-
Variance	178	644	1,481	1,772	1,001	250	-

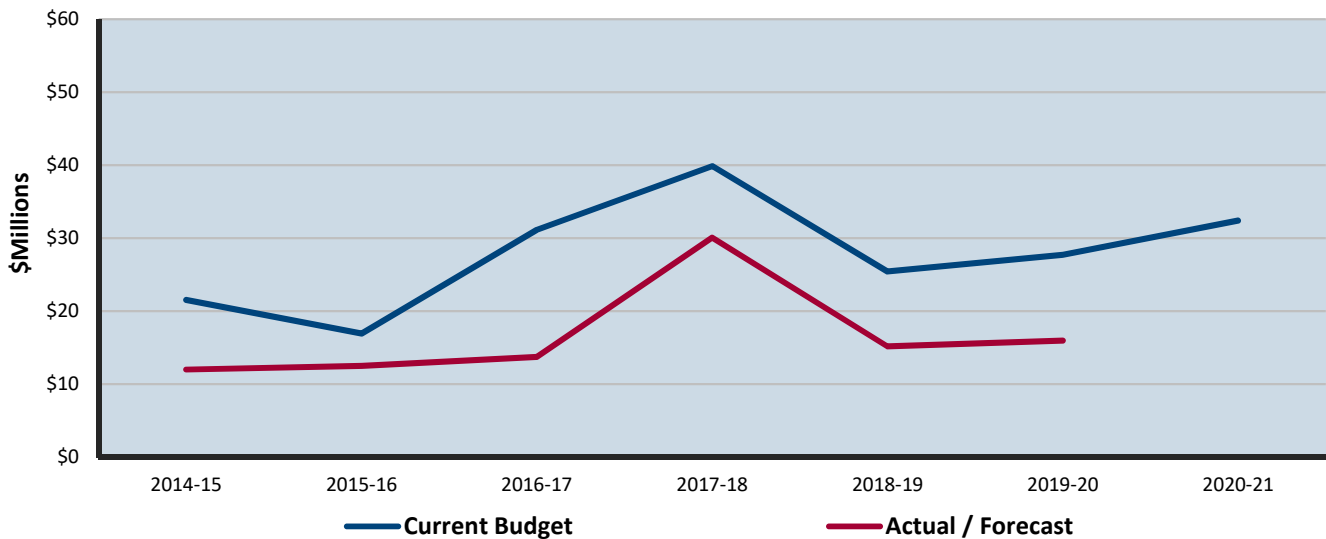
Reserves (\$M's)



Total cash backed reserves.

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Current Budget	7,332	15,487	17,385	17,385	15,531	17,013	14,187
Actual / Forecast	7,298	16,532	21,248	25,687	21,316	22,273	-
Variance	35	(1,045)	(3,863)	(8,302)	(5,785)	(5,260)	-

Annual capital expenditure (\$M's)



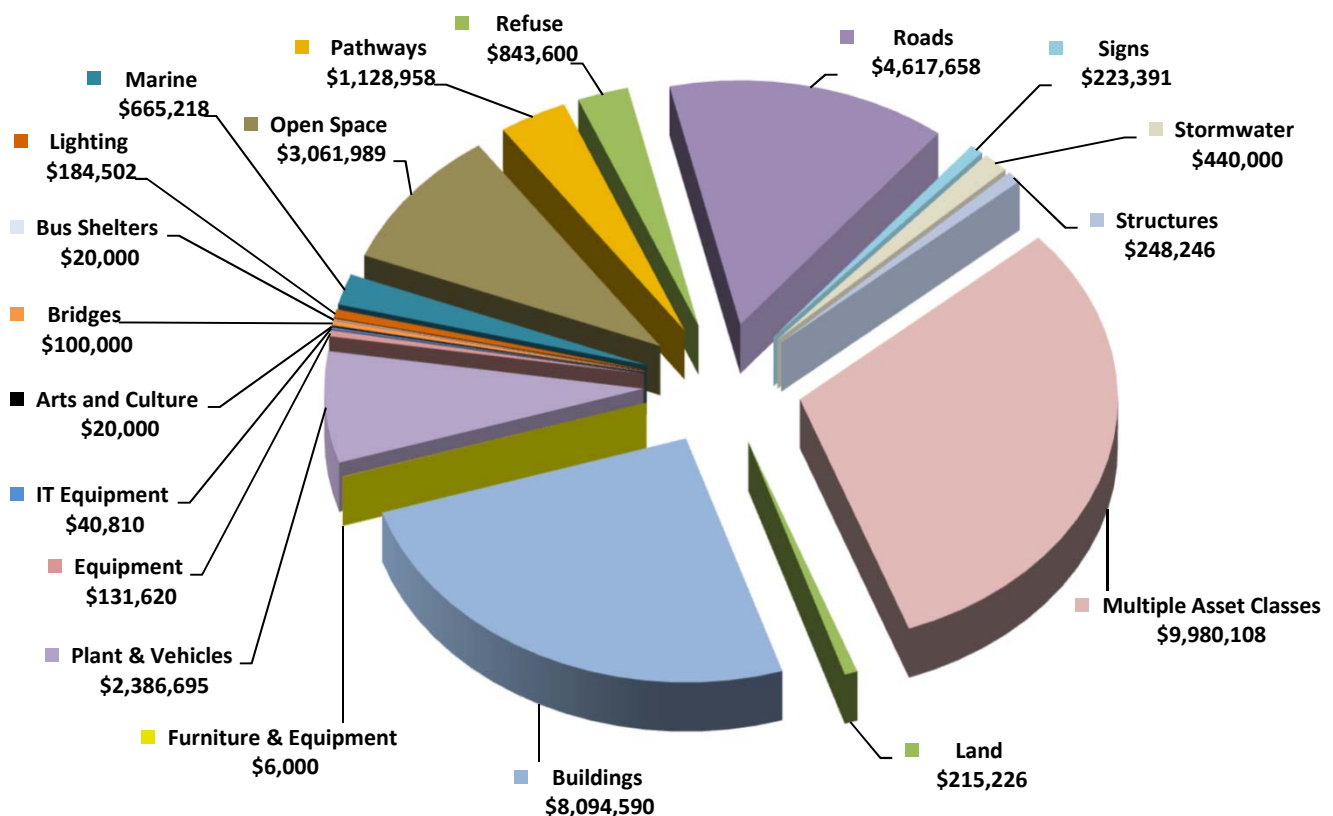
Capital expenditure on capital new (expansion), capital renewal, and capital upgrade projects.

Note: The higher capital expenditure in 2017-18 was mainly due to the construction of the Koombana Bay Foreshore project (\$11.6M), funded by the State Government; and also the construction of the new City Works & Services and Waste Operations Depot at Picton (\$8M).

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Current Budget	21,529	16,940	31,153	39,873	25,427	27,719	32,409
Actual / Forecast	12,010	12,491	13,744	30,087	15,207	15,975	
Variance	9,519	4,449	17,409	9,785	10,220	11,744	

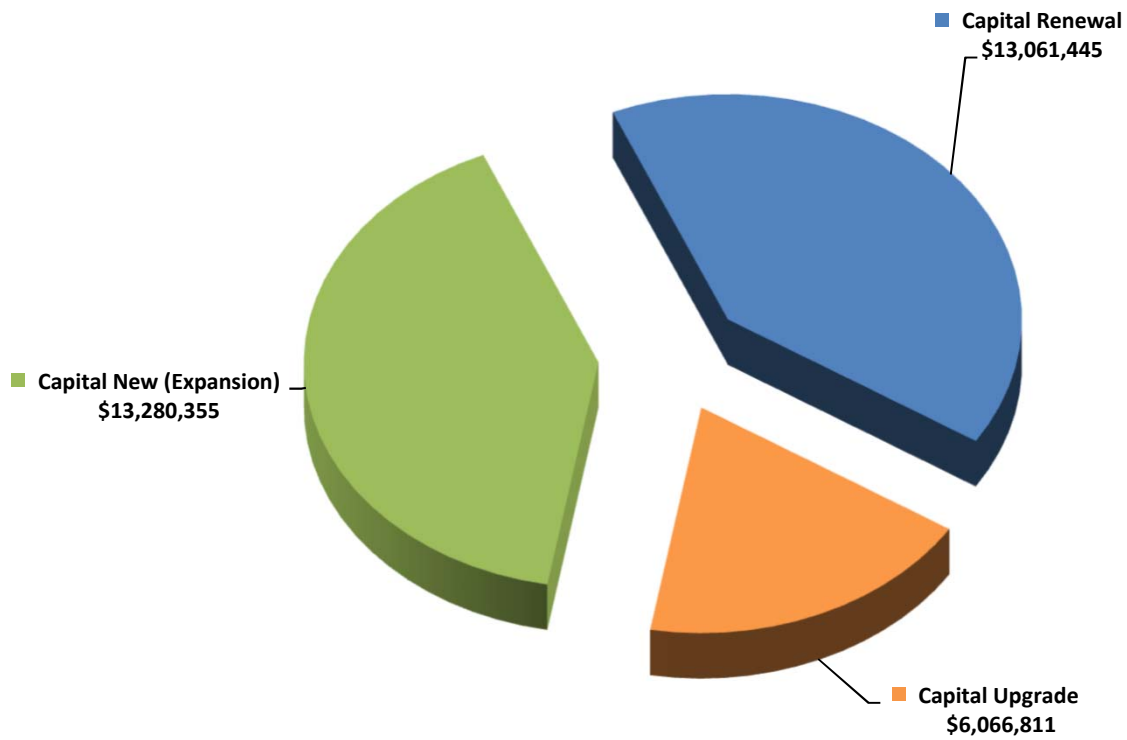
Capital Expenditure by Asset Class

\$32,408,611



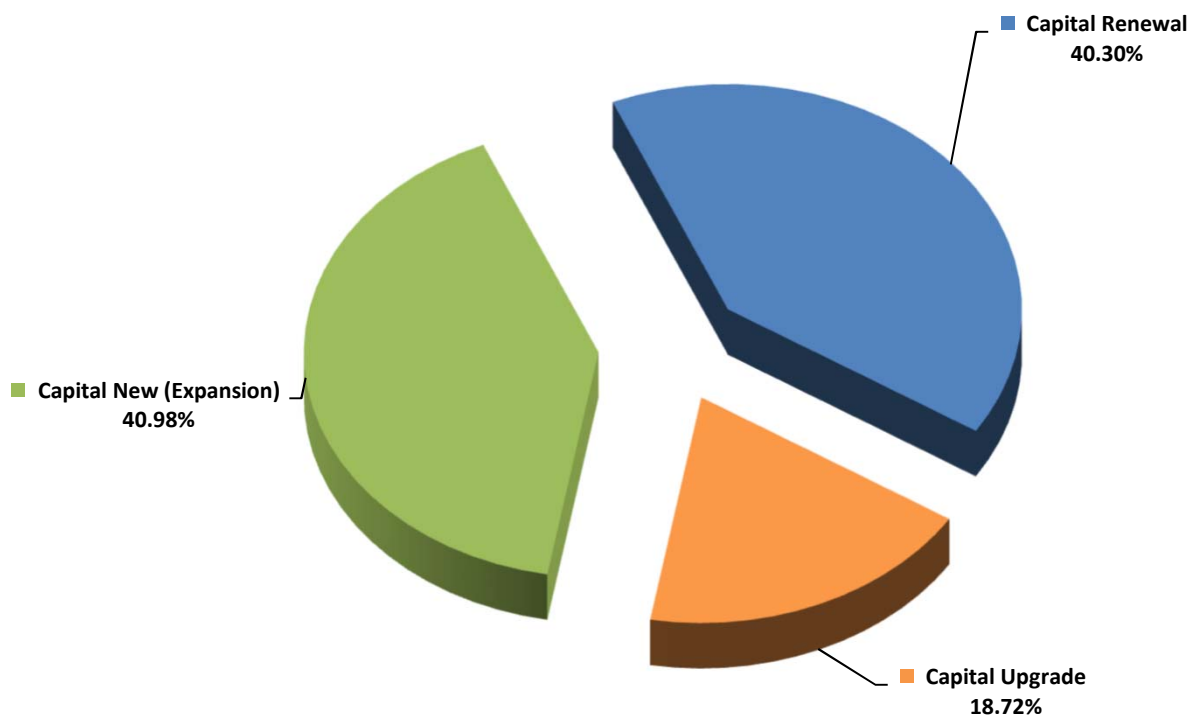
Capital Costs

\$32,408,611



Capital Costs

Percentage



Statement of Comprehensive Income by Nature and Type		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
	Note			
Operating Revenue				
Rates	1	39,602,207	39,729,385	39,836,335
Operating Grants and Subsidies	9	2,717,141	2,699,458	2,567,729
Contributions Reimbursements and Donations		793,871	1,433,319	693,803
Fees and Charges	8	13,206,829	11,992,113	10,957,426
Interest Earnings	11a	1,302,164	1,141,178	807,614
Other Revenue		334,315	309,402	218,195
		57,956,527	57,304,855	55,081,102
Operating Expenditure				
Consultants		(2,069,606)	(1,158,901)	(2,728,174)
Employee Costs		(27,220,888)	(26,678,869)	(27,366,370)
Materials and Contracts		(16,789,707)	(12,953,219)	(15,541,949)
Depreciation on Non Current Assets	5	(14,571,079)	(14,561,581)	(14,241,213)
Interest Expenses	11c	(633,656)	(638,366)	(554,442)
Utility Charges		(2,819,860)	(2,531,445)	(2,572,301)
Insurance Expenses		(646,983)	(628,420)	(648,422)
Other Expenses		(3,010,575)	(2,938,531)	(2,259,210)
		(67,762,354)	(62,089,332)	(65,912,081)
Operating Surplus		(9,805,827)	(4,784,477)	(10,830,979)
Non Operating Revenue and Expenses				
Capital Grant Income	9	10,285,875	5,415,373	8,562,007
Interest on Capital Grant		-	46,927	-
Proceeds from Asset Disposals	4c	2,889,859	2,145,465	550,388
Asset Disposal Values	4c	(2,466,966)	(1,995,504)	(664,276)
		10,708,768	5,612,261	8,448,119
Net Result		902,941	827,784	(2,382,860)
Other Comprehensive Income				
Changes on revaluation of non-current assets		-	-	-
Total Comprehensive Income		902,941	827,784	(2,382,860)

This statement is to be read in conjunction with the accompanying notes.

BASIS OF PREPARATION

The budget has been prepared in accordance with Australian Accounting Standards (as they apply to local government and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations. The *Local Government (Financial Management) Regulations 1996* take precedence over Australian Accounting Standards. Regulation 16 prohibits a local government from recognising as assets Crown land that is a public thoroughfare, such as land under roads, and land not owned by but under the control or management of the local government, unless it is a golf course, showground, racecourse or recreational facility of State or regional significance. Consequently, some assets, including land under roads acquired on or after 1 July 2008, have not been recognised in this budget. This is not in accordance with the requirements of *AASB 1051 Land Under Roads* paragraph 15 and *AASB 116 Property, Plant and Equipment* paragraph 7.

Accounting policies which have been adopted in the preparation of this budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY

All Funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this budget.

In the process of reporting on the local government as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at page 52 of this budget document.

2019-20 FORECAST BALANCES

Balances shown in this budget as 2019-20 Forecast are as forecast at the time of budget preparation and are subject to final adjustments.

CHANGE IN ACCOUNTING POLICIES

On 1 July 2020 the following new accounting policies are to be adopted and may impact the preparation of the budget:

AASB 1059 Service Concession Arrangements: Grantors

AASB 2018-7 Amendments to Australian Accounting Standards - Materiality

AASB 1059 is not expected to impact the annual budget.

Specific impacts of AASB 2018-7 have not been identified.

KEY TERMS AND DEFINITIONS - NATURE OR TYPE**REVENUES****RATES**

All rates are levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts offered. Excludes administration fees, interest on instalments, interest on rate arrears and service charges.

SERVICE CHARGES

Service charges imposed under Division 6 of Part 6 of the *Local Government Act 1995*. Regulation 54 of the *Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Excludes rubbish removal charges, interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors. The City of Bunbury does not currently have any service charges.

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refer to all amounts received as grants, subsidies and contributions that are not non-operating grants.

PROFIT ON ASSET DISPOSAL

Profit on the disposal of assets including gains on the disposal of long term investments. Losses are disclosed under the expenditure classifications.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

FEES AND CHARGES

Revenue (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME

Other revenue, which cannot be classified under the above headings, includes dividends, discounts, rebates, etc.

EXPENSES**EMPLOYEE COSTS**

All costs associated with the employment of a person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS

All expenditure on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight, etc. Local governments may wish to disclose more detail such as contact services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER, ETC)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL

Loss on the disposal of fixed assets includes loss on disposal of long term investments.

DEPRECIATION ON NON-CURRENT ASSETS

Depreciation and amortisation expense raised on all classes of assets.

INTEREST EXPENSES

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE

Statutory fees, taxes, provision for bad debts, member's fees or State taxes. Donations and subsidies made to community groups.

Statement of Comprehensive Income by Program	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Operating Revenue (Refer Notes 1, 8, 9 & 11)			
General Purpose Funding	42,095,339	42,928,767	41,751,544
Governance	1,112,740	982,783	825,957
Law, Order and Public Safety	1,055,811	957,645	971,952
Health	403,020	640,672	366,632
Education and Welfare	6,250	4,464	4,950
Community Amenities	6,331,459	6,393,050	6,315,980
Recreation and Culture	5,066,546	3,930,835	3,419,296
Transport	690,657	233,003	426,027
Economic Services	911,819	337,503	713,932
Other Property and Services	282,886	896,133	284,832
	57,956,527	57,304,855	55,081,102
Operating Expenditure (Refer Notes 1, 5 & 11)			
General Purpose Funding	(616,151)	(548,274)	(574,194)
Governance	(2,748,443)	(2,500,648)	(2,149,190)
Law, Order and Public Safety	(2,086,370)	(1,745,418)	(1,733,647)
Health	(1,226,845)	(1,105,256)	(1,140,306)
Education and Welfare	(731,332)	(664,650)	(643,000)
Community Amenities	(10,769,530)	(8,592,028)	(10,566,557)
Recreation and Culture	(22,126,892)	(20,377,257)	(20,314,367)
Transport	(11,991,721)	(11,032,735)	(11,580,266)
Economic Services	(4,117,837)	(2,856,864)	(3,622,903)
Other Property and Services	(10,713,577)	(12,032,546)	(13,028,209)
	(67,128,698)	(61,455,676)	(65,352,639)
Finance Costs (Refer Note 11c)			
Community Amenities	(46,329)	(46,329)	(39,339)
Recreation and Culture	(245,593)	(245,593)	(205,672)
Other Property and Services	(232,137)	(232,137)	(186,945)
	(633,656)	(633,656)	(554,442)
Non-Operating Income and Expenditure (Refer Notes 9 & 4c)			
Law, Order and Public Safety	121,978	135,632	
Community Amenities	546,727	577,302	632,698
Recreation and Culture	3,904,421	1,438,543	3,531,972
Transport	5,726,666	3,265,823	3,700,251
Economic Services	332,810	327,920	32,810
Other Property and Services	76,166	(132,959)	550,388
	10,708,768	5,612,261	8,448,119
Net Result	902,941	827,784	(2,377,860)
Other Comprehensive Income			
Changes on revaluation of non-current assets	-	-	-
Total Comprehensive Income	902,941	827,784	(2,377,860)

This statement is to be read in conjunction with the accompanying notes.

KEY TERMS AND DEFINITIONS - REPORTING PROGRAMS

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, and for each of its broad activities / programs.

PROGRAM NAME	OBJECTIVE	ACTIVITIES
GENERAL PURPOSE FUNDING	To collect revenue to allow for the provision of services.	Rates, general purpose government grants and interest revenue.
GOVERNANCE	To provide a decision making process for the efficient allocation of scarce resources.	Includes the activities of members of council and the administrative support available to the council for the provision of governance of the district. Other costs relate to the task of assisting elected members and ratepayers on matters which do not concern specific local government services.
LAW, ORDER, PUBLIC SAFETY	To provide services to help ensure a safer and environmentally conscious community.	Supervision and enforcement of various local laws relating to fire prevention, animal control and other aspects of public safety including emergency services.
HEALTH	To provide an operational framework for environmental and community health.	Inspection of food outlets and their control, provision of meat inspection services, noise control and waste disposal compliance.
EDUCATION AND WELFARE	To provide services to disadvantaged persons, the elderly, children and youth.	Elderly person's activities and support, community services planning, disabled persons, youth services, indigenous issues, Meals on Wheels centre, playgroup, pre-schools and other welfare and voluntary persons.
COMMUNITY AMENITIES	To provide services required by the community.	Refuse collection services, including recycling, greenwaste and hardwaste. Operation of rubbish disposal sites, litter control, construction and maintenance of urban stormwater drains and public amenities, administration of town planning schemes, protection of the environment, coastline and waterways, environmental planning.
RECREATION AND CULTURE	To establish and effectively manage infrastructure and resources which will help the social well-being of the community.	Maintenance of public halls, civic centres, aquatic centre, beaches, recreation centres and various sporting facilities. Provision and maintenance of parks, gardens and playgrounds. Operation of library, museum, art gallery, wildlife park and other cultural facilities.
TRANSPORT	To provide safe, effective and efficient transport services to the community.	Construction and maintenance of roads, streets, footpaths, depots, cycleways, bridges, parking facilities and traffic control. Cleaning of streets and maintenance of street trees, street lighting, pump stations and road verges. Strategic planning for transport and traffic flows. Operation of airport.
ECONOMIC SERVICES	To help promote the local government and its economic well-being.	Tourism and area promotion, operation of visitor information centre, international relationship expenses, City marketing and economic development, implementation of building control, operation of plant nursery, provision of rural services including weed control.
OTHER PROPERTY SERVICES	To monitor and control operating accounts.	Private works operation, plant repair and costs, public works overhead, land acquisition (including town planning schemes) and subdivision development and sales.

Statement of Cash Flows	Note	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts				
Rates	1	39,602,207	39,729,385	39,836,335
Operating Grants and Subsidies	9	2,717,141	2,699,458	1,640,213
Contributions, Reimbursements and Donations		793,871	1,433,319	693,803
Fees and Charges	8	13,206,829	11,992,113	10,957,426
Interest Earnings	11a	1,302,164	1,223,864	807,614
Other Revenue		334,315	226,716	218,195
		57,956,527	57,304,855	54,153,586
Payments				
Employee Costs (operating only)		(26,646,109)	(26,481,480)	(26,789,980)
Materials and Contracts		(18,859,313)	(14,112,120)	(18,270,123)
Utilities		(2,819,860)	(2,531,445)	(2,572,301)
Insurance		(646,983)	(628,420)	(648,422)
Interest Expense	11c	(633,656)	(638,366)	(554,442)
Other Expense		(3,010,575)	(2,938,531)	(2,259,210)
		(52,616,496)	(47,330,362)	(51,094,478)
Net cash provided by (used in) operating activities	3	5,340,031	9,974,493	3,059,108
CASH FLOWS FROM INVESTING ACTIVITIES				
Non-Operating Grants, Subsidies and Contributions		10,285,875	6,141,774	4,623,558
Proceeds from the Sale of Assets	4c	2,889,859	2,145,465	550,388
Proceeds from Self Supporting Loans	6a	44,345	44,345	45,362
Acquisition of Assets	4a	(28,073,349)	(15,975,339)	(32,408,611)
Net cash provided by (used in) investing activities		(14,853,270)	(7,643,755)	(27,189,303)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from New Debentures	6b	2,000,000	750,000	8,150,000
Repayment of Debentures	6a	(2,199,148)	(2,199,148)	(2,026,178)
Principal Elements of Lease Payments		(132,856)	(132,856)	(120,210)
Net cash provided by (used in) financing activities		(332,004)	(1,582,004)	6,003,612
Net increase (decrease) in cash held		(9,845,243)	748,734	(18,126,583)
Cash at the beginning of the year		37,760,294	37,760,294	38,509,028
Cash and cash equivalents at the end of the year	3	27,915,051	38,509,028	20,382,445

This statement is to be read in conjunction with the accompanying notes.

Rate Setting Statement	Note	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
OPERATING ACTIVITIES				
Net current assets at start of financial year - surplus / (deficit)	2b	1,164,175	1,755,838	5,390,155
Revenue from operating activities (excluding rates)				
Rates - Specified Area	1	48,430	48,963	49,442
Grants and Subsidies - Operating	9	2,717,141	2,699,458	2,567,729
Contributions Reimbursements and Donations		793,871	1,433,319	693,803
Fees and Charges	8	13,206,829	11,992,113	10,957,426
Interest Received	11a	1,302,164	1,141,178	807,614
Other Revenue		334,315	309,402	218,195
		18,402,750	17,624,433	15,294,209
Expenditure from operating activities				
Employee Costs		(27,220,888)	(26,678,869)	(27,366,370)
Materials and Contracts		(18,859,313)	(14,112,120)	(18,270,123)
Depreciation	5	(14,571,079)	(14,561,581)	(14,241,213)
Interest Expense	11c	(633,656)	(638,366)	(554,442)
Utilities		(2,819,860)	(2,531,445)	(2,572,301)
Insurance		(646,983)	(628,420)	(648,422)
Other Expense		(3,010,575)	(2,938,531)	(2,259,210)
		(67,762,354)	(62,089,332)	(65,912,081)
Non-cash amounts excluded from operating activities	2a	18,689,329	18,935,769	14,303,313
Net amount attributable to operating activities		(30,670,275)	(25,529,130)	(36,314,559)
INVESTING ACTIVITIES				
Grants and Contributions for the Development of Assets	9	10,285,875	5,462,300	8,562,007
Proceeds on Disposal of Assets	4c	2,889,859	2,145,465	550,388
Proceeds from Self Supporting Loans	6a	44,345	44,345	45,362
Acquisition of Assets	4a	(28,073,349)	(15,975,339)	(32,408,611)
		(14,853,270)	(8,323,229)	(23,250,854)
FINANCING ACTIVITIES				
Proceeds from New Debentures	6b	2,000,000	750,000	8,150,000
Transfers from Restricted Cash		5,183,236	(611,742)	8,508,205
Repayment of Debentures	6a	(2,199,148)	(2,199,148)	(2,026,178)
Principal Elements of Lease Payments		(132,856)	(132,856)	(120,210)
		4,851,232	(2,193,746)	14,511,817
Net amount attributable to investing and financing activities		(10,002,038)	(10,516,975)	(8,739,037)
Budgeted deficiency before general rates		(39,508,138)	(34,290,267)	(39,663,441)
Estimated amount to be raised from general rates	1	39,553,777	39,680,422	39,786,893
Net current assets at end of financial year - surplus / (deficit)	2b	45,639	5,390,155	123,452
			¹ effect of advance payment of 2020-21 Financial Assistance Grant (858,637)	
			² cash attributed to carried forward projects (4,480,007)	
Unallocated surplus / (deficit) at end of financial year			51,511	

This statement is to be read in conjunction with the accompanying notes.

Note: The 2019-20 closing surplus of \$5,390,155 is inclusive of;

- * an advance payment of the 2020-21 Financial Assistance Grant of \$858,637
- * projects commenced in 2019-20 that will be completed in 2020-21 totalling \$15,379,059
- * closing surplus funds committed for projects in 2020-21 of \$4,480,007

Statement of Financial Position		Forecast 2019-20	Draft Budget 2020-21
Equity			
Retained Surplus		(212,615,136)	(218,318,067)
Reserves - Cash Backed		(22,273,236)	(14,187,445)
Reserves - Asset Revaluation		(330,832,034)	(330,832,034)
	TOTAL EQUITY	(565,720,406)	(563,337,546)
Current Assets			
Cash and Cash Equivalents - Unrestricted		15,813,378	6,195,000
Cash and Cash Equivalents - Restricted		22,695,650	14,187,445
Trade and Other Receivables		2,902,030	2,902,030
Inventories		95,804	95,804
		41,506,862	23,380,279
Non Current Assets			
Other Non Current Receivables		933,037	887,675
Property Plant and Equipment		250,785,558	245,135,997
Infrastructure		282,394,328	273,138,400
Work in Progress		17,467,209	49,875,820
		551,580,132	569,037,892
Current Liabilities			
Trade and Other Payables		(9,124,503)	(4,258,538)
Current Provisions		(4,252,208)	(4,766,498)
Current Portion Long Term Borrowings		(2,295,053)	(2,922,452)
		(15,671,764)	(11,947,488)
Non Current Liabilities			
Other Non Current Payables		(12,458)	(12,458)
Non Current Provisions		(657,670)	(719,770)
Long Term Borrowings		(11,024,696)	(16,400,909)
		(11,694,823)	(17,133,136)
	TOTAL NET ASSETS	565,720,406	563,337,546

Statement of Changes in Equity		Forecast 2019-20	Draft Budget 2020-21
Retained Surplus			
Balance 1 July		217,066,283	212,615,136
Transfer (to) / from Cash Backed Reserves		(957,043)	8,085,791
Net Operating Result		827,784	(2,382,860)
	Balance 30 June	212,615,136	218,318,067
Reserves Cash Backed			
Balance 1 July		21,316,193	22,273,236
Transfer to / (from) Cash Backed Reserves		957,043	(8,085,791)
	Balance 30 June	22,273,236	14,187,445
Reserves Asset Revaluation			
Balance 1 July		330,832,034	330,832,034
Transfer to / (from) Asset Revaluation Reserve			
	Balance 30 June	330,832,034	330,832,034
	Equity Balance 30 June	565,720,406	563,337,546

Notes to and forming part of the Annual Budget

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1. Rating and Valuation Information

Rating Information for 2020-21 Financial Year

RATE TYPE	Rate in the Dollar (cents)	Number of Properties	Rateable Value	2020-21 Budgeted Rate Revenue	2020-21 Budgeted Interim Rates	2019-20-21 Budgeted Total Revenue	2019-20 Forecast
General Rate							
General	9.6310	13,767	379,349,553	36,535,153	68,290	36,603,443	36,498,477
	Minimum Rate (\$)						
Minimum Rate							
General	\$1,199	2,759	27,040,706	3,308,041		3,308,041	3,305,643
Sub Total		16,526	406,390,259	39,843,194	68,290	39,911,484	39,804,120
Concessions applied							
Storage Units				(68,484)		(68,484)	(68,484)
TPS Heritage Rates				(8,650)		(8,650)	(7,755)
Sporting Clubs				(47,458)		(47,458)	(47,459)
Specified Area Rates				49,442		49,442	48,963
TOTAL		16,526	406,390,259	39,768,045		39,836,335	39,729,385

All land except exempt land in the City of Bunbury is rated according to its Gross Rental Value (GRV).

The general rates detailed above for the 2020-21 financial year have been determined by Council on the basis of raising the revenue required to meet the deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than rates and also considering the extent of any increase in rating over the level adopted in the previous financial year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of the Local Government services / facilities.

Specified Area Rate for 2020-21 Financial Year

	Rate in the Dollar (cents)	Basis of Rate	Rateable Value	Budget Applied to Costs	2020-21 Budgeted Rate Revenue	2020-21 Forecast
Pelican Point Canal Development	1.1860	GRV	4,168,830	49,442	49,442	48,963
TOTAL				49,442	49,442	48,963

1. Rating and Valuation Information

Specified Area Rates

Pelican Point Canal Development

All rateable properties within the Grand Canals Specified Area will be levied a specified area rate for the purpose of raising funds to allow for the periodic dredging, clearing and maintenance of the canal waterways. The full amount raised in 2020-21 will be transferred to the Canal Management Reserve.

Concessions, Waivers and Incentives

Incentives

An incentive prize of \$1,000 from the Commonwealth Bank of Australia is offered to encourage the early payment of rates. The following terms and conditions apply to the 2020-21 early payment of rates incentive prize:

1. The competition is open to ratepayers of the City of Bunbury who pay the full amount due as listed on their 2020-21 rates notice before 4:00pm, 21 September 2020. No responsibility is accepted for late, lost or misdirected payments.
2. There is one (1) prize to be given away, being a \$1,000 cash prize courtesy of the Commonwealth Bank of Australia.
3. Councillors and Employees of the City of Bunbury, properties that receive a rates exemption, and government agencies are not eligible to be included in the prize draw.

Waivers

In respect to the Late Payment Interest Charge on rates and charges, the method of calculating the interest charge is on the daily balance outstanding. There are instances where a small balance remains on the property assessment. This may have occurred due to a delay in the receipt of mail payments or monies from property settlements etc., and additional daily interest has accumulated. Amounts outstanding of \$5 and under will be waived, as it is not considered cost effective or equitable to recover from the new property owner. Estimated loss of revenue from this waiver is \$3,000.

Concessions

Storage Units

A concession of \$526.80 per strata titled storage unit, totalling \$68,484 will be granted to strata titled storage units. This concession is to be applied to 130 storage units.

The City of Bunbury Local Planning Scheme No 8 defines "Storage" (including warehouse) in the following terms;

- Warehouse / storage means premises including indoor or outdoor facilities used for -
- (a) the storage of goods, equipment, plant or materials; or
 - (b) the display or sale by wholesale of goods.

Further to this definition, the following criteria must be met:

- Strata titled;
- Zoned "Industrial" under Town Planning Scheme No. 8;
- Have no ablutions (waste water system) connected;
- Maximum area of 75m²

1. Rating and Valuation Information

Concessions (continued)

TPS Heritage Rates

The City of Bunbury contains a significant collection of heritage assets having cultural heritage significance. To acknowledge and encourage conservation works of these properties a concession of 30% (up to a maximum of \$1,000) on the general rates payable will be provided to eligible properties for a period of five years where works relating to the conservation of the cultural heritage significance of the property has been undertaken in accordance with the City's Local Planning Policy - Rate Concession for Heritage Places. The estimated total amount of TPS Heritage Rate concessions is \$8,650.

Sporting and Community Leases and Licenses

The City acknowledges the societal and economic value sporting and community groups provide to the city. Council is committed to supporting sporting and community groups that enter into lease or license arrangements with the City, to ensure they are affordable. To achieve this objective Council resolved to change the methodology for charging property leases and licences to sporting and community groups.

From the 2019-20 financial year any sporting or community groups that have a lease or license arrangement with the City will not be charged a rental fee, and if they are required to pay rates, the City will reduce the amount of rates equal to the minimum rates in lieu of any rental fee.

The City will provide a rate concession being the difference between the Gross Rental Valuation calculated rates for the leased property and the minimum rate imposed by Council each year.

In 2020-21 this will apply to 24 properties and will result in a rate concession totalling \$47,458.

Instalment Options

The person liable for the payment of a rate service in the 2020-21 financial year may elect to make the payment by:

First instalment and payment in full	21 September 2020
Second instalment	20 November 2020
Third instalment	20 January 2021
Final instalment	22 March 2021

An instalment fee is applicable and consists of an administration fee of \$7.00 for the second and each subsequent instalment together with a calculated interest component. The interest rate of 5.5% will be calculated on a daily basis at 0.0151% by simple interest basis from the due date of the first instalment to the due date of each respective instalment. It is estimated revenue of \$216,000 will be generated from these fees in 2020-21. Early payment of an instalment will not affect the calculation of the instalment fee.

Late payment penalty interest will be applicable on overdue instalments - refer Penalty Interest note below.

Penalty Interest

Interest at a rate of 8% will be calculated daily at 0.0219% by simple interest basis for the number of days from the due date until the day before the day on which payment is made. Interest will apply to any rate or service charge, inclusive of instalments, after it becomes due and payable, i.e. 35 days after the date of issue of the rate notice. Arrears interest will begin to accrue at 1 July on all rates and / or charges, including previous interest charges that remain in arrears. Interest charges are not applicable to eligible pensioners and seniors. It is estimated revenue of \$35,000 will be generated from penalty interest in 2020-21.

Note: The penalty interest charge will not be applied to a person who is considered by the City of Bunbury to be suffering financial hardship as a consequence of the COVID-19 pandemic.

2(a). Net Current Assets**Items excluded from calculation of budgeted deficiency**

When calculating the budget deficiency for the purpose of Section 6.2 (2)(c) of the *Local government Act 1995* the following amounts have been excluded as provided by *Local Government (Financial Management) Regulation 32* which will not fund the budgeted expenditure.

Opening Balance 2019-20	Forecast 2019-20	Draft Budget 2020-21
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Operating activities excluded from budgeted deficiency

The following non-cash revenue or expenditure has been excluded from operating activities within the Rate Setting Statement.

Adjustments to operating activities

Add: Employee benefit provisions	62,100	52,300	62,100
Add: Change in accounting policies	4,056,150	4,321,888	
Add: Depreciation on assets	14,571,079	14,561,581	14,241,213
Non cash amounts excluded from operating activities	18,689,329	18,935,769	14,303,313

Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Rate Setting Statement.

Adjustments to net current assets

Less: Cash - restricted reserves	(22,083,908)	(22,695,650)	(14,187,445)
Less: Restricted Receivables	(44,345)	(44,345)	(44,345)
Adjusted net current assets - surplus / (deficit)	(22,128,253)	(22,739,995)	(14,231,790)

2(b). Net Current Assets

Explanation of difference in Net Current Assets and Surplus/(Deficit)

	Opening Balance 2019-20	Forecast 2019-20	Draft Budget 2020-21
Composition of estimated net current assets			
Current Assets			
Cash and cash equivalents - unrestricted	11,354,498	15,813,378	6,195,000
Cash and cash equivalents - restricted	22,083,908	22,695,650	14,187,445
Receivables	2,902,030	2,902,030	2,902,030
Inventories	95,804	95,804	95,804
	36,436,240	41,506,862	23,380,279
Current Liabilities			
Trade and other payables	(4,123,141)	(4,123,141)	(4,258,538)
Contract liabilities	(4,321,888)	(5,001,362)	-
Provisions	(4,107,119)	(4,252,208)	(4,766,498)
	(12,552,148)	(13,376,711)	(9,025,036)
Net Current Assets	23,884,092	28,130,151	14,355,243
Adjustments			
Cash - restricted	(22,083,908)	(22,695,650)	(14,187,445)
Receivables	(44,345)	(44,345)	(44,345)
	(22,128,253)	(22,739,995)	(14,231,790)
Adjusted net current assets - surplus / (deficit)	1,755,838	5,390,155	123,452

SIGNIFICANT ACCOUNTING POLICIES**CURRENT AND NON-CURRENT CLASSIFICATION**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the City's intentions to release for sale.

TRADE AND OTHER PAYABLES

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

CONTRACT ASSETS

A contract asset is the right to consideration in exchange for goods or services the entity has transferred to a customer when that right is conditioned on something other than the passage of time.

PROVISIONS

Provisions are recognised when the City has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

INVENTORIES**General**

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

SUPERANNUATION

The City contributes to a number of superannuation funds on behalf of employees.

All funds to which the City contributes are defined contribution plans.

LEASE LIABILITIES

The present value of future lease payments not paid at the reporting date discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

TRADE AND OTHER RECEIVABLES

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

EMPLOYEE BENEFITS**Short-term employee benefits**

Provisions is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The City's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any re-measurement for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

LAND HELD FOR RESALE

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Land held for sale is classified as current except where it is held as non-current based on the City's intentions to release for sale.

CONTRACT LIABILITIES

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

3. Reconciliation of Cash

	Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:			
Cash - unrestricted	11,014,379	15,813,378	6,195,000
Cash - restricted	16,900,672	22,695,650	14,187,445
	27,915,051	38,509,028	20,382,445
The following restrictions have been imposed by regulation or other externally imposed requirements:			
Reserves	(16,977,806)	(22,273,236)	(14,187,445)
Unspent grants, subsidies and contributions			
Unspent borrowings	77,134	(422,414)	
	(16,900,672)	(22,695,650)	(14,187,445)
	11,014,379	15,813,378	6,195,000

Reconciliation of net cash provided by operating activities to net result

Net Result	902,941	827,784	(2,377,860)
Depreciation	14,571,079	14,561,581	14,241,213
(Profit) / Loss on Disposal of Assets	(422,893)	(149,961)	113,888
Increase / (Decrease) in Contract Liabilities			(927,516)
Increase / (Decrease) in Payables and Provisions	574,779	197,389	571,390
Grants and Contributions for the Development of Assets	(10,285,875)	(5,462,300)	(8,562,007)
Net cash from operating activities	5,340,031	9,974,493	3,059,108

REVENUE FROM CONTRACTS WITH CUSTOMERS

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, and other short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short-term borrowings in current liabilities in the statement of financial position.

4. Fixed Assets

a) Acquisition of Assets by Class

Property, Plant and Equipment

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Arts and Culture	20,000	14,965	20,000
Buildings	7,088,007	3,912,283	8,094,590
Equipment	230,854	287,701	131,620
Furniture and Fittings	-	-	6,000
IT Equipment	374,022	303,246	40,810
Land	20,000	10,332	215,226
Parking Equipment	15,000	-	-
Plant and Vehicles	5,552,453	3,046,674	2,386,695
	13,300,336	7,575,201	10,894,941

Infrastructure

Bridges	-	-	100,000
Bus Shelters	20,000	34,955	20,000
Lighting	116,303	135,881	184,502
Marine	1,347,522	455,375	665,218
Open Space	1,990,733	1,373,837	3,011,989
Other Assets	4,528,621	659,678	10,030,108
Pathways	1,580,000	1,380,389	1,128,958
Refuse	119,481	98,107	843,600
Roads	3,869,227	3,485,809	4,617,658
Signs	432,864	223,017	223,391
Stormwater	700,262	503,318	440,000
Structures	68,000	49,772	248,246
	14,773,013	8,400,138	21,513,670

	28,073,349	15,975,339	32,408,611
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b) Acquisition of Assets by Program

Law, Order and Public Safety	560,554	185,689	405,476
Community Amenities	5,150,608	3,560,530	3,116,054
Recreation and Culture	10,436,088	5,289,541	18,451,520
Transport	8,731,711	5,719,357	7,704,899
Economic Services	52,810	10,332	248,036
Other Property and Services	3,141,578	1,209,890	2,482,626
	28,073,349	15,975,339	32,408,611

SIGNIFICANT ACCOUNTING POLICIES

RECOGNITION OF ASSETS

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

4. Fixed Assets (continued)

c) Disposal of Assets by Class

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Profit and Loss on Disposal of Assets				
Asset Disposal Income	Proceeds from Land Disposals	1,800,000	1,830,000	-
	Proceeds from Plant and Vehicle Disposals	1,089,859	315,465	550,388
		2,889,859	2,145,465	550,388
Asset Disposal Values	Value of Land Disposed	(1,500,000)	(1,502,080)	-
	Value of Plant and Vehicles Disposed	(966,966)	(359,640)	(664,276)
	Value of Equipment Disposed	-	(133,784)	-
		(2,466,966)	(1,995,504)	(664,276)
Profit (Loss) on Disposal of Assets		422,893	149,961	(113,888)

d) Disposal of Assets by Program

Profit and Loss on Disposal of Assets

Community Amenities

Asset Disposal Income	Proceeds from Plant and Vehicle Disposals	356,022	115,000	-
		356,022	115,000	-
Asset Disposal Values	Value of Plant and Vehicles Disposed	(309,295)	(160,000)	-
		(309,295)	(160,000)	-

Economic Services

Asset Disposal Income	Proceeds from Land Disposals	1,800,000	1,830,000	-
		1,800,000	1,830,000	-
Asset Disposal Values	Value of Land Disposed	(1,500,000)	(1,502,080)	-
		(1,500,000)	(1,502,080)	-

Other Property and Services

Asset Disposal Income	Proceeds from Plant and Vehicle Disposals	733,837	200,465	550,388
		733,837	200,465	550,388
Asset Disposal Values	Value of Plant and Vehicles Disposed	(657,671)	(199,640)	(664,276)
	Value of Equipment Disposed	-	(133,784)	-
		(657,671)	(333,424)	(664,276)

Profit (Loss) on Disposal of Assets		422,893	149,961	(113,888)
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SIGNIFICANT ACCOUNTING POLICIES**GAINS AND LOSSES ON DISPOSAL**

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

5. Asset Depreciation

a) Depreciation on non-current assets by Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Bridges	163,478	163,476	163,478
Buildings	3,305,045	3,305,045	3,136,536
Equipment	671,004	971,004	893,003
Furniture and Fittings	43,563	13,563	25,453
Marine	673,845	673,848	677,157
Open Space	726,010	726,012	712,690
Other Assets	28,657	8,657	29,052
Other Infrastructure	773,859	773,856	710,310
Pathways	1,373,792	1,373,796	1,356,365
Plant and Vehicles	997,244	747,244	774,789
Roads	4,136,083	4,136,088	4,039,970
Stormwater	1,200,629	1,200,624	1,189,778
Structures	341,910	341,916	406,180
Leased Assets	135,960	126,452	126,452
	14,571,079	14,561,581	14,241,213

b) Depreciation on non-current assets by Program

Community Amenities	1,200,629	1,200,624	1,189,778
Recreation and Culture	4,869,517	4,840,014	4,681,887
Transport	6,789,122	6,789,132	6,676,303
Other Property and Services	1,711,811	1,731,811	1,693,245
	14,571,079	14,561,581	14,241,213

SIGNIFICANT ACCOUNTING POLICIES

DEPRECIATION

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

AMORTISATION

The depreciable amount of all intangible assets with a finite useful life, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The assets residual value of intangible assets is considered to be zero and useful live and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive income.

Major depreciation periods used for each class of depreciable assets are:

Buildings	10 - 80 years
Furniture and Fittings	7 - 13 years
Plant and Vehicles	4 - 30 years
Equipment	4 - 60 years
Other Assets	4 - 100 years
Road formation (including carparks)	not depreciated
Road pavement (including carparks)	75 years
Road seal (including carparks)	
- aggregate seals	40 years
- asphalt surfaces	45 years
- gravel	75 years
- slurry seals	8 years
Signs	12 - 20 years
Kerbs and Gutters	75 years
Stormwater	20 - 100 years
Open Space Assets	5 - 100 years
Pathways	20 - 60 years
Right of use - plant and equipment	
	Based on the remaining lease
Intangible assets - rehabilitation costs	40 years

6. Information on Borrowings and Lease Liabilities

a) Borrowing repayments

Loan No.	Particulars	Principal Liability 30 Jun 19	Principal \$	Interest & G/Fee \$	Principal Liability 30 Jun 20	Principal \$	Interest & G/Fee \$	Principal Liability 30 Jun 21
Community Amenities								
369	Stormwater Drainage	1,018,553	155,540	40,745	863,013	160,968	34,242	702,045
379	Public Facilities Upgrades	164,484	18,543	5,773	145,942	19,086	5,097	126,855
		1,183,037	174,083	46,518	1,008,954	180,054	39,339	828,900
Recreation and Culture								
362	Bunbury Entertainment Centre	2,395,289	438,436	114,884	1,956,853	457,866	92,779	1,498,987
365	Hay Park Multisport Pavilion	816,123	124,628	32,647	691,496	128,977	27,436	562,519
366	Hands Oval Upgrade	608,633	143,329	27,635	465,304	149,061	20,722	316,243
367	Glen Iris Skate Park	141,131	25,833	6,769	115,298	26,978	5,467	88,321
372	Hay Park Sports Pavilions	236,776	31,185	7,741	205,592	32,026	6,680	173,566
373	Museum & Heritage Centre	240,969	27,165	8,458	213,804	27,961	7,468	185,843
382	Stirling Street Arts Centre	900,000	80,537	27,546	819,463	82,506	24,992	736,958
389	Hay Park Pavilion							950,000
390	Youth Precinct							6,000,000
391	Forrest Park Pavilion							450,000
392	Athletics Track Surface							300,000
		5,338,921	871,111	225,680	4,467,810	905,374	185,543	11,262,436
Transport								
350	Car Parking - Kerbside (CBD)	147,908	147,908	8,651	-			
363	Road & Path Construction	605,947	142,696	27,513	463,251	148,403	20,630	314,848
364	Cobblestone Drive Car Park	134,257	31,617	6,096	102,641	32,881	4,571	69,760
368	Road & Path Construction	640,599	97,824	25,626	542,775	101,238	21,536	441,537
370	Airport Upgrade	156,306	23,869	6,253	132,437	24,702	5,255	107,735
378	Road & Path Construction	641,488	72,316	22,515	569,172	74,435	19,880	494,737
383	Road Construction	500,000	44,743	15,303	455,257	45,836	13,885	409,421
387	Marine Walls				750,000	70,592	11,738	679,408
388	Path Construction							450,000
		2,826,505	560,972	111,956	3,015,534	498,088	97,495	2,967,445
Other Property and Services								
319	Civic Building	2,011,747	147,860	128,742	1,863,887	158,651	117,951	1,705,236
329	Civic Building	130,433	130,433	7,502	-			
381	Depot Construction	2,741,137	267,239	104,571	2,473,897	275,887	93,987	2,198,011
		4,883,317	545,533	240,815	4,337,784	434,538	211,937	3,903,246
Sub Total - Council Loans		14,231,780	2,151,698	624,970	12,830,082	2,018,054	534,315	18,962,028
Self Supporting Loans								
Recreation and Culture								
380	Bunbury Bowling Club	61,858	7,585	1,941	54,274	7,779	1,703	46,495
384	Bunbury Bowling Club	86,121	7,937	3,151	78,184	8,183	3,052	70,002
385	Bunbury & Districts Hockey	150,000	28,824	3,797	121,176	29,400	3,069	91,776
	Sub Total	297,980	44,345	8,889	253,634	45,362	7,823	208,272
Sub Total - Self Supporting Loans		297,980	44,345	8,889	253,634	45,362	7,823	208,272
		14,529,760	2,196,043	633,858	13,083,717	2,063,416	542,137	19,170,300

All loan repayments will be funded by General Purpose Revenue or Reserves, with the exception of Loans 380 and 384 which are funded by the Bunbury Bowling Club, and Loan 385 which is funded by Bunbury & Districts Hockey Club.

6. Information on Borrowings and Lease Liabilities (continued)

b) New borrowings

Loan No.	Purpose	Term (Years)	Institution	Amount Borrowed \$	Interest Rate	Total Interest / Charges	Amount Used \$	Balance Unspent \$
388	Path Construction	5	Unknown	450,000	2.00%	98,023	450,000	-
389	Hay Park Pavilion	10	Unknown	950,000	2.50%	114,461	950,000	-
390	Youth Precinct	10	Unknown	6,000,000	2.50%	722,914	6,000,000	-
391	Forrest Park Pavilion	5	Unknown	450,000	2.00%	98,023	450,000	-
392	Athletics Track Surface	5	Unknown	300,000	2.00%	65,349	300,000	-
				8,150,000		1,098,770	8,150,000	-

c) Unspent borrowings

Loan No.	Purpose	Year Funded	Balance 30 Jun 20	Proposed Expense	Balance 30 Jun 21
387	Marine Walls	2020	422,414	422,414	-
			422,414	422,414	-

d) Credit facilities

(i) *Overdraft or Short Term Lending Facility*

Council has not utilised an overdraft facility during the 2019-20 financial year. An overdraft provision or short term lending facility of \$2,500,000 would be established to provide working capital if required. It is not anticipated that this facility will be required to be utilised during 2020-21.

(ii) *Credit Cards*

Council has a Commonwealth Bank Credit card facility with a limit of \$100,000 that is administered and utilised in accordance with the City's Corporate Guidelines. The facility is cleared at the end of each month from the City's municipal account and all transactions are detailed in the monthly Schedule of Accounts Paid to Council.

e) Other

Loan Guarantees Provided by the City of Bunbury

Council Resolution:	11 November 1997 (Resolution 18a)
Loan Guarantee provided to:	Bunbury Regional Entertainment Centre
Amount:	\$40,000
Financial Institution:	Commonwealth Bank of Australia
Purpose:	Operating overdraft account

SIGNIFICANT ACCOUNTING POLICIES**BORROWING COSTS**

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

6. Information on Borrowings and Lease Liabilities (continued)

f) Lease Liabilities

Lease No.	Purpose	Institution	Lease Term	Interest Rate	Lease Principal 1 Jul 20	2020-21 Principal Repayments	2020-21 Interest Repayments	Principal Outstanding 30 Jun 21
Recreation and Culture								
E6N0159949	SWSC Equipment	MAIA Financial	6 Yrs	6.96%	26,282	(8,986)	(1,597)	17,296
E6N0159898	SWSC Equipment	MAIA Financial	4 Yrs	5.56%	61,396	(61,396)	(1,714)	-
E6N0159899	SWSC Equipment	MAIA Financial	6 Yrs	7.06%	145,871	(49,828)	(8,995)	96,043
					233,549	(120,210)	(12,306)	113,339

SIGNIFICANT ACCOUNTING POLICIES**LEASES**

At the inception of a contract, the City assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and a lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.

7. Cash Backed Reserves

	Opening Balance	Current Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ACDI Equipment Replacement Program				
<i>Purpose: For the purchase and upgrade of equipment used by Australian Centre for Digital Innovation</i>				
Opening Balance	734,693	734,693	734,693	734,693
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)				(584,693)
Transfers from Reserves (Operating and Capital Projects)				(150,000)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		734,693	734,693	-
Airport				
<i>Purpose: To receipt funds from airport leases for the future provision of asset management and expansion projects at the airport</i>				
Opening Balance	195,567	195,567	195,567	245,979
Transfers to Reserves (Based on Operating Surplus)		123,786	127,396	125,470
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)		(81,223)	(46,862)	(57,500)
Transfers from Reserves (Loan Principal Repayments)		(30,125)	(30,122)	(29,957)
Closing Balance		208,005	245,979	283,992
Asset Management and Renewal				
<i>Purpose: To provide funding for future asset management / renewal programs / projects</i>				
Opening Balance	2,091,373	2,091,373	2,091,373	3,114,988
Transfers to Reserves (Based on Operating Surplus)		575,000	575,000	
Transfers to Reserves (Specified Amount)		1,800,000	1,800,000	825,201
Transfers from Reserves (Operating and Capital Projects)		(3,216,615)	(1,351,385)	(2,013,532)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		1,249,758	3,114,988	1,926,657
Building Restoration and Maintenance				
<i>Purpose: For the purchase and upgrade of Council Buildings</i>				
Opening Balance	1,405,914	1,405,914	1,405,914	1,239,293
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)				(240,508)
Transfers from Reserves (Operating and Capital Projects)		(241,927)	(166,621)	(998,785)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		1,163,987	1,239,293	-
Bunbury Museum and Heritage Centre				
<i>Purpose: To provide funding for the Museum</i>				
Opening Balance	5,474	5,474	5,474	11,007
Transfers to Reserves (Based on Operating Surplus)			533	
Transfers to Reserves (Specified Amount)			5,000	
Transfers from Reserves (Operating and Capital Projects)				
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		5,474	11,007	11,007

7. Cash Backed Reserves (continued)

	Opening Balance	Current Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Canal Management				
<i>Purpose: To receipt specified area rating from the Pelican Point Canal Development to provide for the ongoing management and maintenance of the Canal residential and commercial area</i>				
Opening Balance	598,158	598,158	598,158	577,017
Transfers to Reserves (Based on Operating Surplus)		48,917	60,293	49,442
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)		(599,374)	(81,434)	(537,940)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		47,701	577,017	88,519
City Arts Collection				
<i>Purpose: For the purchase and upgrade of Council's Art Collection</i>				
Opening Balance	50,801	50,801	50,801	35,836
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)		(20,000)	(14,965)	
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		30,801	35,836	35,836
City Growth and Major Development				
<i>Purpose: To provide funds for the development and implementation of strategic projects</i>				
Opening Balance	-	-	-	493,632
Transfers to Reserves (Based on Operating Surplus)		500,000	500,000	500,000
Transfers to Reserves (Specified Amount)				113,245
Transfers from Reserves (Operating and Capital Projects)		(500,000)	(6,368)	(493,632)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		-	493,632	613,245
City of Bunbury General Parking				
<i>Purpose: To fund motor vehicle parking requirements within the City of Bunbury and promotion of the CBD</i>				
Opening Balance	8,365,026	8,365,026	8,365,026	8,440,076
Transfers to Reserves (Based on Operating Surplus)		155,380	210,043	69,500
Transfers to Reserves (Specified Amount)		123,486	103,586	206,079
Transfers from Reserves (Operating and Capital Projects)		(365,096)	(45,136)	(1,119,208)
Transfers from Reserves (Loan Principal Repayments)		(193,712)	(193,443)	(37,452)
Closing Balance		8,085,084	8,440,076	7,558,995
College Grove Subdivision Amended Joint Venture				
<i>Purpose: To provide funding for the development of land relating to the amended College Grove joint venture</i>				
Opening Balance	27,454	27,454	27,454	27,974
Transfers to Reserves (Based on Operating Surplus)		850	520	500
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)		(20,000)		(20,000)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		8,304	27,974	8,474

7. Cash Backed Reserves (continued)

	Opening Balance	Current Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Disaster Relief Fund				
<i>Purpose: To provide relief of personal hardship and distress arising from natural disasters</i>				
Opening Balance	100,000	100,000	100,000	100,000
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)		20,000	20,000	20,000
Transfers from Reserves (Operating and Capital Projects)		(20,000)	(20,000)	(20,000)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		100,000	100,000	100,000
Dual Use Path Upgrade Contributions				
<i>Purpose: To receipt funds received from Council's subdivision conditions for the future provision of dual use path improvements and path management measures to benefit path infrastructure</i>				
Opening Balance	59,746	59,746	59,746	59,746
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)				(59,746)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		59,746	59,746	-
Employee Entitlements and Insurance				
<i>Purpose: To provide future funds for employee related entitlements and insurance liabilities</i>				
Opening Balance	1,099,805	1,099,805	1,099,805	1,067,150
Transfers to Reserves (Based on Operating Surplus)		(43,770)	(11,417)	(500,000)
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)		(21,238)	(21,238)	
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		1,034,797	1,067,150	567,150
Environmental				
<i>Purpose: For the future provision of environmental management and associated projects</i>				
Opening Balance	196,710	196,710	196,710	109,949
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)		17,000	17,000	
Transfers from Reserves (Operating and Capital Projects)		(205,753)	(103,761)	(109,949)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		7,957	109,949	-
Hay Park Regional Athletics Track				
<i>Purpose: To retain funds for the future replacement of the regional athletics track</i>				
Opening Balance	510,665	510,665	510,665	610,665
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)		100,000	100,000	100,000
Transfers from Reserves (Operating and Capital Projects)				(700,000)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		610,665	610,665	10,665

7. Cash Backed Reserves (continued)

	Opening Balance	Current Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Heritage Building Maintenance				
<i>Purpose: To provide funding for the maintenance of heritage buildings</i>				
Opening Balance	27,500	27,500	27,500	27,500
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)				
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		27,500	27,500	27,500
Infrastructure Development				
<i>Purpose: To receipt funds specifically raised from the annual rates levied for the renewal and upgrade of existing infrastructure assets</i>				
Opening Balance	757,867	757,867	757,867	1,867,939
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)		1,502,314	1,502,314	1,502,355
Transfers from Reserves (Operating and Capital Projects)		(1,700,687)	(392,242)	(2,887,259)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		559,494	1,867,939	483,035
Land Subdivision and Development				
<i>Purpose: To provide funding for land subdivision and development</i>				
Opening Balance	340,723	340,723	340,723	330,949
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)		(205,000)	(9,774)	(195,226)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		135,723	330,949	135,723
Local Planning Policy Framework				
<i>Purpose: To provide funding for Local Planning Policy Framework</i>				
Opening Balance	138,255	138,255	138,255	148,255
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)		50,000	50,000	50,000
Transfers from Reserves (Operating and Capital Projects)		(90,000)	(40,000)	(111,740)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		98,255	148,255	86,515
Meat Inspection				
<i>Purpose: To make funds available to enable the monitoring of annual meat inspection income and expenditure to ensure as far as possible the service is carried out on a self-balancing basis</i>				
Opening Balance	236,036	236,036	236,036	420,386
Transfers to Reserves (Based on Operating Surplus)		59,457	184,350	(77,980)
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)				
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		295,493	420,386	342,406

7. Cash Backed Reserves (continued)

	Opening Balance	Current Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Plant and Equipment				
<i>Purpose: To provide for the purchase of plant and equipment, including office furniture, office equipment, computer hardware and software</i>				
Opening Balance	343,357	343,357	343,357	357,356
Transfers to Reserves (Based on Operating Surplus)			43,186	
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)		(165,372)	(29,187)	(357,356)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		177,985	357,356	-
Public Art				
<i>Purpose: To provide funding for the installation of artworks in public spaces</i>				
Opening Balance	73,536	73,536	73,536	98,536
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)		25,000	25,000	25,000
Transfers from Reserves (Operating and Capital Projects)				
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		98,536	98,536	123,536
Refuse Collection and Waste Minimisation				
<i>Purpose: To receipt any annual surplus from Council's waste collection / minimisation program to provide future funding for Council's sanitation program</i>				
Opening Balance	3,250,684	3,250,684	3,250,684	1,447,461
Transfers to Reserves (Based on Operating Surplus)		693,889	577,537	822,023
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)		(2,192,472)	(2,194,854)	(835,468)
Transfers from Reserves (Loan Principal Repayments)		(185,913)	(185,906)	(184,971)
Closing Balance		1,566,188	1,447,461	1,249,045
Road Upgrade Contributions				
<i>Purpose: To receipt funds received from Council's subdivision conditions for the future provision of road improvements and traffic management measures to benefit road infrastructure</i>				
Opening Balance	171,704	171,704	171,704	171,704
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)				(171,704)
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		171,704	171,704	-
Town Planning Scheme Land Acquisition and Compensation				
<i>Purpose: For land acquisitions and compensation payable in respect to the implementation of Council's Town Planning schemes</i>				
Opening Balance	132,505	132,505	132,505	132,505
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)				
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		132,505	132,505	132,505

7. Cash Backed Reserves (continued)

	Opening Balance	Current Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Withers				
<i>Purpose: To provide funding for the implementation of the Withers Action Plan</i>				
Opening Balance	402,641	402,641	402,641	402,641
Transfers to Reserves (Based on Operating Surplus)				
Transfers to Reserves (Specified Amount)				
Transfers from Reserves (Operating and Capital Projects)				
Transfers from Reserves (Loan Principal Repayments)				
Closing Balance		402,641	402,641	402,641
TOTAL RESERVES	21,316,193	17,012,995	22,273,236	14,187,445

All of the above reserve accounts are to be supported by money held in financial institutions.

8. Fees and Charges Revenue

a) Fees and Charges by Nature and Type

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Waste Collection Charges	5,908,698	5,919,899	5,909,430
Parking Fees	424,500	355,392	184,542
Property, Lease and Rental Fees	832,706	773,814	652,543
General Hire Fees	81,570	35,825	33,053
Fines and Penalty Fees	216,350	227,041	147,452
Building and Planning Fees	481,500	396,339	394,400
Rating Fees	142,000	144,053	142,000
Sports Facility Fees	3,418,070	2,408,012	2,430,073
Miscellaneous Fees and Charges	1,701,435	1,731,738	1,063,933
	13,206,829	11,992,113	10,957,426

b) Fees and Charges by Program

Governance	806,270	754,462	638,412
Law, Order and Public Safety	819,600	744,161	512,744
Health	403,020	637,637	366,632
Education and Welfare	3,500	3,964	2,200
Community Amenities	6,140,748	6,157,585	6,109,480
Recreation and Culture	4,477,236	3,197,737	2,904,504
Transport	142,000	155,560	142,000
Economic Services	295,020	215,501	219,463
Other Property and Services	119,435	125,506	61,991
	13,206,829	11,992,113	10,957,426

9. Grant Revenue

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Operating Revenue			
General Purpose Funding	926,089	1,815,583	880,216
Law, Order and Public Safety	115,461	113,609	403,458
Community Amenities	11,064	65,022	15,000
Recreation and Culture	475,171	436,775	413,254
Transport	668,657	173,245	418,527
Economic Services	515,699	84,224	432,274
Other Property and Services	5,000	11,000	5,000
	2,717,141	2,699,458	2,567,729
Non Operating Income and Expenditure			
Law, Order and Public Safety	121,978	135,632	-
Community Amenities	500,000	462,302	632,698
Recreation and Culture	3,904,421	1,572,927	3,531,972
Transport	5,726,666	3,244,512	4,364,527
Economic Services	32,810	-	32,810
	10,285,875	5,415,373	8,562,007

9. Grant Revenue (continued)

b) Unspent grants, subsidies and contributions liability

By Program	Liability 1 Jul 20	Increase in Liability	Liability Reduction (as revenue)	Total Liability 30 Jun 21	Current Liability 30 Jun 21
(i) Operating grants, subsidies and contributions					
Governance	353,444	-	(353,444)	-	-
Law, order and Public Safety	4,101	-	-	4,101	4,101
Education and Welfare	3,182	-	-	3,182	3,182
Community Amenities	20,715	-	(15,000)	5,715	5,715
Recreation and Culture	201,448	-	(197,247)	4,201	4,201
Transport	316,027	-	(316,027)	-	-
Economic Services	45,798	-	(45,798)	-	-
Sub Total	944,715	-	(927,516)	17,199	17,199
(ii) Non Operating grants, subsidies and contributions					
Law, order and Public Safety	11,129	-	-	11,129	11,129
Community Amenities	7,698	-	(7,698)	-	-
Recreation and Culture	2,195,910	-	(2,088,842)	107,068	107,068
Transport	1,777,319	-	(1,777,319)	-	-
Economic Services	64,590	-	(64,590)	-	-
Sub Total	4,056,646	-	(3,938,449)	118,197	118,197
TOTAL	5,001,361	-	(4,865,965)	135,396	135,396

10. Revenue Recognition

SIGNIFICANT ACCOUNTING POLICIES

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically met	Payment terms	Returns / Refunds / Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Revenue recognition
Rates	General Rates	Over time	Payment dates adopted by Council during the year	None	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Specified area rates	Rates charge for specific defined purpose	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Service charges	Charge for specific service	Over time	Payment dates adopted by Council during the year	Refund in event monies are unspent	Adopted by council annually	When taxable event occurs	Not applicable	When rates notice is issued
Grant contracts with customers	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants, subsidies or contributions for the construction of non-financial assets	Construction or acquisition of recognisable non-financial assets to be controlled by the local government	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project not complete	Set by mutual agreement with the customer	Based on the progress of works to match performance obligations	Returns limited to repayment of transaction price of terms breached	Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared
Grants with no contract commitments	General appropriations and contributions with no reciprocal commitment	No obligations	Not applicable	Not applicable	Cash received	On receipt of funds	Not applicable	When assets are controlled
Licences / Registrations / Approvals	Building, planning, development and animal management, having the same nature as a licence regardless of naming.	Single point in time	Full payment prior to issue	None	Set by State legislation or limited by legislation to the cost of provision	Based on timing of issue of the associated rights	No refunds	On payment and issue of the licence, registration or approval
Pool inspections	Compliance safety check	Single point in time	Equal proportion based on an equal annual fee	None	Set by State legislation	Apportioned equally across the inspection cycle	No refunds	After inspection complete based on a 4 year cycle

10. Revenue Recognition (continued)

SIGNIFICANT ACCOUNTING POLICIES

Recognition of revenue is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of goods and services	When obligations typically met	Payment terms	Returns / Refunds / Warranties	Determination of transaction price	Allocating transaction price	Measuring obligations for returns	Revenue recognition
Other inspections	Regulatory Food, Health and Safety	Single point in time	Full payment prior to inspection	None	Set by State legislation or limited by legislation to the cost of provision	Applied fully on timing of inspection	Not applicable	Revenue recognised after inspection event occurs
Waste management collections	Kerbside collection service	Over time	Payment on an annual basis in advance	None	Adopted by council annually	Apportioned equally across the collection period	Not applicable	Output method based on regular weekly and fortnightly period as proportionate to collection service
Waste management entry fees	Waste treatment, recycling and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	Adopted by council annually	Based on timing of entry to facility	Not applicable	On entry to facility
Airport landing charges	Permission to use facilities and runway	Single point in time	Monthly in arrears	None	Adopted by council annually	Applied fully on timing of landing / take-off	Not applicable	On landing / departure event
Property hire and entry	Use of halls and facilities	Single point in time	In full in advance	Refund if event cancelled within 7 days	Adopted by council annually	Based on timing of entry to facility	Returns limited to repayment of transaction price	On entry or at conclusion of hire
Memberships	Gym and pool membership	Over time	Payment in full in advance	Refund for unused portion on application	Adopted by council annually	Apportioned equally across the access period	Returns limited to repayment of transaction price	Output method over 12 months matched to access right
Fees and charges for other goods and services	Cemetery services, library fees, reinstatements and private works	Single point in time	Payment in full in advance	None	Adopted by council annually	Applied fully based on timing of provision	Not applicable	Output method based on provision of service or completion of works
Sale of stock	Aviation fuel, kiosk and visitor centre stock	Single point in time	In full in advance, on 15 day credit	Refund for faulty goods	Adopted by council annually, set by mutual agreement	Applied fully based on timing of provision	Returns limited to repayment of transaction price	Output method based on goods
Commissions	Commissions on licencing and ticket sales	Over time	Payment in full on sale	None	Set by mutual agreement with the customer	On receipt of funds	Not applicable	When assets are controlled
Reimbursements	Insurance claims	Single point in time	Payment in arrears for claimable event	None	Set by mutual agreement with the customer	When claim is agreed	Not applicable	When claim is agreed

11. Other Information

The net result includes as revenues

a) Interest earnings

Operating Revenue

Cash and Investment Interest Income
Rates Debtor Interest Income
Accrued Interest Income

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
	899,664	779,384	660,114
	402,500	444,480	147,500
	-	(82,686)	-
	1,302,164	1,141,178	807,614
	-	46,927	-
	-	46,927	-
	1,302,164	1,188,105	807,614

Non Operating Revenue and Expenses

Interest on Capital Grants

The net result includes as expenses

b) Auditors remuneration

Annual Financial Statements and Financial Management
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	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
	50,000	42,760	47,500
	50,000	42,760	47,500

c) Interest expenses

Interest Expense - Loan Borrowings
Interest Expense - Lease Liabilities
Interest Accrual Expense

	627,712	628,431	542,137
	17,592	20,696	12,305
	(11,648)	(10,761)	-
	633,656	638,366	554,442
	633,656	638,366	554,442

d) Elected members remuneration

Mayoral Allowance
Deputy Mayoral Allowance
Councillor Allowance
Councillor Exp - Travel and Accommodation
Councillor Exp - Conference Registration
Councillor Exp - Telecommunications
Councillor Exp - Discretionary Fund

	91,000	91,000	94,000
	15,250	14,758	16,000
	300,000	292,473	336,000
	28,000	1,497	12,550
	44,000	6,794	19,700
	45,500	44,436	45,500
	-	100	-
	523,750	451,058	523,750

Councillors are entitled to be reimbursed for expenses incurred in carrying out their duties.

A provision has been made in this year's budget to reimburse members for expenses such as communications costs (telephone, fax, and postage) and information technology (iPad's and internet access).

Note the Salaries and Allowance Tribunal (8 April 2020) prescribes the following Elected Member Fee and Allowances for Bunbury as a Band 1 Council:

1. The maximum mayoral allowance is \$89,753. This budget proposes a mayoral allowance of \$64,000.
2. The mayor is also entitled to a maximum allowance of \$47,516 in lieu of annual attendance fees. This budget proposes an allowance of \$30,000 in lieu of annual attendance fees.
3. The deputy mayor is entitled to a maximum allowance of 25% of the mayoral allowance, ie: \$22,438. This budget proposes a deputy mayoral allowance of \$16,000.
4. Each councillor is entitled to a maximum allowance of \$31,678 in lieu of annual attendance fees. This budget proposes an allowance of \$28,000 in lieu of annual attendance fees.
5. All elected members are entitled to a maximum allowance of \$3,500 each in lieu of reimbursements for communications and information technology expenses. This budget proposes an allowance of \$3,500.

11. Other Information (continued)**e) Write offs**

Write-Off Exp

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
	130,000	87,777	80,030
	130,000	87,777	80,030
	130,000	87,777	80,030

Note: Each year, the outstanding infringements from two (2) years ago are recommended to Council for write off. Endeavours to facilitate the collection of outstanding infringements will continue through the Ministry of Justice Fines Enforcement Registry (FER), however the certainty of success is reduced after two (2) years and it is prudent that these amounts are removed from the financial statements to accurately reflect the collectability of infringements. Although the fines will be written off by the City, these fines will remain with FER and the City will receive any monies if successfully recovered.

f) Low value lease expenses

Lease and Hire Exp - Equipment
 Lease and Hire Exp - Vehicles
 Lease and Hire Exp - Land

	14,152	2,851	-
	500	1,270	1,000
	55,000	55,020	55,020
	69,652	59,141	56,020
	69,652	59,141	56,020

SIGNIFICANT ACCOUNTING POLICIES**LEASES**

At inception of a contract, an entity shall assess whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a lessee shall recognise a right-of-use asset and a lease liability.

At the commencement date, a lessee shall measure the right-of-use asset at cost.

At the commencement date, a lessee shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee shall use the lessee's incremental borrowing rate.

12. Interest in Joint Arrangements

College Grove Land Subdivision

The Original Joint Venture between the City of Bunbury and the Department for Regional Development and Lands was for the development of the College Grove Subdivision and operated for approximately 10 years. The City of Bunbury had 36.33% equity, and the Department for Regional Development and Lands 63.67% equity, in the subdivision. The City of Bunbury was the appointed manager of the subdivision. The funds held in the College Grove Land Subdivision Reserve Account represent proceeds from sales to date less development costs and are to provide for the funding of future stages of the subdivision on behalf of the joint venture partners, eliminating the need to utilise borrowed funds.

After development costs and management fees are deducted from surplus income, profit on the subdivision was distributed to the joint venture partners in proportion to their equities.

In 2001-02 the City of Bunbury, the Minister for Lands and Landcorp entered into a Second Joint Venture Agreement for the development, subdivision and sale of the land south of Somerville Drive. Landcorp took over as the appointed manager for the City of Bunbury for land south of Somerville Drive. Landcorp has 61% equity, Department for Regional Development Lands 26%, and the City of Bunbury 13%.

In October 2013 the City of Bunbury, the State of Western Australia and the Western Australian Land Authority (Landcorp) entered into an Amended College Grove Joint Venture Agreement. This was due to part of the land comprised in the Second Joint Venture Agreement being ceded as Regional Open Space (as part of a proclamation of the Greater Bunbury Regional Scheme) and commitments made by Cabinet that the Government would not undertake any further development in College Grove. The State granted alternate land for development as the development potential of College Grove land was reduced from about 800 lots to 115 lots.

By entering into a new Joint Venture Agreement, the Original and Second Joint Ventures were terminated.

Under the Amended Joint Venture the City is holding, in trust for the State, the Original Joint Venture land and Additional Joint Venture land on the basis that the State and the City have a two-thirds / one-third equity in that land respectively. The City is appointed managers for the Joint Venture and receives a management fee based on all project costs.

The balance of money from the Original Joint Venture was transferred from the College Grove Reserve to the Amended College Grove Reserve as part of the 2014-15 budget.

There are no budgeted disbursements of profits in 2020-21.

SIGNIFICANT ACCOUNTING POLICIES

INTEREST IN JOINT ARRANGEMENTS

Joint arrangements represent the contractual sharing of control between parties in a business venture where unanimous decisions about relevant activities are required.

Separate joint venture entities providing joint venturers with an interest to net assets are classified as a joint venture and accounted for using the equity method.

Joint venture operations represent arrangements whereby joint operators maintain direct interests in each asset and exposure to each liability of the arrangement. The City's interest in the assets, liabilities, revenue and expenses of joint operations are included in the respective line items of the financial statements.

13. Trust Funds

Estimated movements in funds held, over which the City of Bunbury has no control and which are not included in the financial statements, are as follows:

	Estimated Balance 1 July 2020 \$	Estimated Amounts Received \$	Estimated Amounts Paid \$	Estimated Balance 30 June 2021 \$
<u>City of Bunbury Trust</u>				
Arc Infrastructure (Brookfield Rail Agreement)	55,731	13,462	-	69,193
Mosquito Control - CLAG	36,047	38,200	(34,697)	39,550
Setagaya	-	-	-	-
SWEMA	5,540	-	-	5,540
Security Camera contributions	5,000	-	-	5,000
Builder's Services Levy	24,670	118,200	(142,870)	-
Bunbury Museum and Heritage Centre	95	500	(595)	-
Bunbury Regional Art Gallery Consignment	1,870	20,000	(21,870)	-
Construction Training Fund (CTF)	14,690	91,000	(105,690)	-
Development Assessment Panel (DAP)	-	5,000	(5,000)	-
Emergency Services Donations	2,473	-	-	2,473
Glen Iris Structure Plan	1,554,317	30,000	-	1,584,317
Planning and Development Act Section 153	886,675	-	-	886,675
Unclaimed Monies	62,013	500	-	62,513
University Endowment Trust	6,416	-	-	6,416
Tuart Brook Local Structure Plan	161,481	3,500	-	164,981
Sub Total	2,817,018	320,362	(310,722)	2,826,658
<u>Bunbury Visitor Information Centre Trust</u>				
Accommodation and Tours	1,423	216,000	(216,000)	1,423
Consignment Stock	-	7,000	(7,000)	-
Sub Total	1,423	223,000	(223,000)	1,423
TOTAL TRUST FUNDS HELD	2,818,441	543,362	(533,722)	2,828,081

14. Trade Undertakings and Land Transactions

a) Trading undertakings

No trading undertakings will be commenced for the City of Bunbury in the 2020-21 Financial Year.

b) Major trading undertakings

No major trading undertakings will be commenced for the City of Bunbury in the 2020-21 Financial Year.

c) Major land transactions

No major land transactions will be commenced for the City of Bunbury in the 2020-21 Financial Year.

SIGNIFICANT ACCOUNTING POLICIES - OTHER INFORMATION**GOODS AND SERVICES TAX (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

CRITICAL ACCOUNTING ESTIMATES

The preparation of a budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

ROUNDING OFF FIGURES

All figures shown in this statement are rounded to the nearest dollar.

COMPARATIVE FIGURES

Where required, comparative figures have been adjusted to conform with changes in presentation for the current budget year.

BUDGET COMPARATIVE FIGURES

Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

**Operating Projects Summary
by Department**

Operating Projects Summary by Department

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Office of Chief Executive			
Chief Executive Leadership	(962,798)	(377,438)	(758,551)
	(962,798)	(377,438)	(758,551)
Strategy and Organisational Performance			
Finance	(3,113,435)	(2,674,973)	(1,297,140)
Governance	(137,375)	(86,922)	(29,601)
People and Safety	-	(37,523)	-
Strategy and Digital	(178,440)	(161,135)	(487,081)
	(3,429,250)	(2,960,553)	(1,813,822)
Sustainable Communities			
Sustainable Communities Leadership	(373,230)	-	-
City Growth	(1,297,580)	(1,035,037)	(422,039)
Community Facilities	(170,386)	(91,778)	(711,565)
Community Services	(814,070)	(585,326)	(693,294)
	(2,655,266)	(1,712,141)	(1,826,898)
Infrastructure			
Infrastructure Leadership	(53,515)	(30,458)	(34,676)
Engineering Operations and City Facilities	(1,414,273)	(491,747)	(1,409,307)
Landscape and Natural Environment	(647,383)	(288,974)	(864,636)
Waste and Fleet	(83,340)	(79,904)	(28,000)
	(2,198,511)	(891,083)	(2,336,619)
Net Operating Project Surplus (Deficit)	(9,245,825)	(5,941,215)	(6,735,890)

**Operating Projects Detail
by Department**

Operating Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
CHIEF EXECUTIVE LEADERSHIP					
Executive Leadership - Chief Executive					
<i>PR-3875 Support Regional Cities Alliance</i>	Expenditure	600639	(10,000)	(15,000)	(15,000)
			(10,000)	(15,000)	(15,000)
<i>PR-3877 Management of funds for the Bunbury Marines Facilities: Engineering, Environmental and Planning Studies</i>	Income	600640	424,999	73,563	353,444
	Expenditure		(424,999)	(73,564)	(353,444)
			-	(1)	-
<i>PR-4504 Provide disaster assistance</i>	Expenditure	600893	(20,000)	(20,000)	(20,000)
			(20,000)	(20,000)	(20,000)
<i>PR-4573 Contribution towards Busselton Margaret River Regional Airport Marketing Fund</i>	Expenditure	600905	(10,000)	(10,000)	(10,000)
			(10,000)	(10,000)	(10,000)
<i>PR-4630 Conduct Service Reviews</i>	Expenditure	600937	(90,000)	(50,800)	(60,000)
			(90,000)	(50,800)	(60,000)
<i>PR-4631 Develop Business Cases for Future Capital Works</i>	Expenditure	600938	(140,000)	(13,593)	(100,000)
			(140,000)	(13,593)	(100,000)
<i>PR-4773 Implement CBD Action Plan - Lighting Up Bunbury</i>	Expenditure	600970	(542,798)	(56,445)	(209,150)
			(542,798)	(56,445)	(209,150)
<i>PR-4771 Implement Bunbury Promotional Strategy</i>	Expenditure	600975	(150,000)	(167,599)	(82,401)
			(150,000)	(167,599)	(82,401)
<i>PR-4944 Relief, Recovery and Promotion post COVID-19</i>	Expenditure	601001		(44,000)	(256,000)
			-	(44,000)	(256,000)
Net Income (Expenditure) for Executive Leadership - Chief Executive			(962,798)	(377,438)	(752,551)
Public Relations					
<i>PR-4010 Update digital library</i>	Expenditure	600669			(6,000)
			-	-	(6,000)
Net Income (Expenditure) for Public Relations			-	-	(6,000)
Net Income (Expenditure) for CHIEF EXECUTIVE LEADERSHIP			(962,798)	(377,438)	(758,551)
TOTAL NET INCOME (EXPENDITURE) FOR OFFICE OF CHIEF EXECUTIVE			(962,798)	(377,438)	(758,551)

Operating Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
FINANCE					
Finance					
<i>Disposal value of corporate plant</i>	Expenditure	600324	(151,422)	(99,940)	(196,200)
			(151,422)	(99,940)	(196,200)
<i>Disposal value of corporate vehicles</i>	Expenditure	600325	(506,249)	(99,700)	(468,076)
			(506,249)	(99,700)	(468,076)
<i>Disposal value of waste vehicles</i>	Expenditure	600326	(64,992)	(160,000)	-
			(64,992)	(160,000)	-
<i>Disposal value of waste plant</i>	Expenditure	600327	(244,303)	-	-
			(244,303)	-	-
<i>Disposal value of land</i>	Expenditure	600348	(1,500,000)	(1,502,080)	-
			(1,500,000)	(1,502,080)	-
<i>Disposal value of equipment</i>	Expenditure	600350	-	(133,784)	-
			-	(133,784)	-
<i>PR-3860 Support RSL in the delivery of Anzac Day</i>	Expenditure	600627	(20,000)	(20,000)	-
			(20,000)	(20,000)	-
<i>PR-3848 Support Bunbury Regional Entertainment Centre (BREC) - operating subsidy</i>	Expenditure	600628	(426,300)	(426,300)	(432,695)
			(426,300)	(426,300)	(432,695)
<i>PR-3844 Support Bunbury City Band</i>	Expenditure	600629	(10,000)	(10,000)	(10,000)
			(10,000)	(10,000)	(10,000)
<i>PR-3840 Support King Cottage Museum</i>	Expenditure	600631	(31,544)	(31,544)	(31,544)
			(31,544)	(31,544)	(31,544)
<i>PR-3852 Support Stirling Street Arts Centre (SSAC) - operating subsidy</i>	Expenditure	600632	(66,625)	(66,625)	(66,625)
			(66,625)	(66,625)	(66,625)
<i>PR-4349 Provide support to Bunbury Regional YouthCare</i>	Expenditure	600817	(12,000)	(12,000)	(12,000)
			(12,000)	(12,000)	(12,000)
<i>PR-4350 Support South West Clontarf Academy (Newton Moore College)</i>	Expenditure	600818	(15,000)	(15,000)	(15,000)
			(15,000)	(15,000)	(15,000)
<i>PR-4366 Support Newton Moore Girls Academy</i>	Expenditure	600826	(15,000)	(15,000)	(15,000)
			(15,000)	(15,000)	(15,000)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
FINANCE				
Finance				
<i>PR-4517 Bunbury Geographe Seniors and Community Centre Financial Support</i>	600898			
	Expenditure	(50,000)	(83,000)	(50,000)
		(50,000)	(83,000)	(50,000)
Net Income (Expenditure) for Finance		(3,113,435)	(2,674,973)	(1,297,140)
Net Income (Expenditure) for FINANCE		(3,113,435)	(2,674,973)	(1,297,140)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
GOVERNANCE				
Council Support				
<i>PR-2430 Conduct October 2019 Council Election</i>	600689			
	Income		400	
	Expenditure	(95,000)	(84,554)	
		(95,000)	(84,154)	-
<i>PR-4628 Support Mayor's Annual Variety Performance</i>	600935			
	Income	7,000	9,837	
	Expenditure	(10,000)	(12,206)	
		(3,000)	(2,369)	-
Net Income (Expenditure) for Council Support		(98,000)	(86,523)	-
Corporate Governance				
<i>PR-4301 Undertake an annual community satisfaction and perception survey</i>	600790			
	Expenditure	(20,000)		(20,000)
		(20,000)	-	(20,000)
<i>PR-4622 Conduct a review of the City's local laws</i>	600931			
	Expenditure	(19,375)	(399)	(9,601)
		(19,375)	(399)	(9,601)
Net Income (Expenditure) for Corporate Governance		(39,375)	(399)	(29,601)
Net Income (Expenditure) for GOVERNANCE		(137,375)	(86,922)	(29,601)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
PEOPLE AND SAFETY				
Safety				
<i>PR-4768 Purchase Safety Management System</i>	600983			
	Expenditure		(37,523)	
		-	(37,523)	-
Net Income (Expenditure) for Safety		-	(37,523)	-
Net Income (Expenditure) for PEOPLE AND SAFETY		-	(37,523)	-

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND DIGITAL				
Digital and Data				
<i>PR-4945 Develop Business Intelligence & HRIS System</i>	601002			
Expenditure		-	-	(150,000)
				(150,000)
<i>PR-2247 Asset Replacement - Fixed and mobile phones and devices 2019/20</i>	600736			
Expenditure		(46,200)	(90,790)	
		(46,200)	(90,790)	-
<i>PR-4290 Develop new website and digital platform for City of Bunbury</i>	600792			
Expenditure		(50,000)	(538)	(324,462)
		(50,000)	(538)	(324,462)
<i>PR-4777 Implement online requisitioning and community portal</i>	600972			
Expenditure		(82,240)	(69,807)	(12,619)
		(82,240)	(69,807)	(12,619)
Net Income (Expenditure) for Digital and Data		(178,440)	(161,135)	(487,081)
Net Income (Expenditure) for STRATEGY AND DIGITAL		(178,440)	(161,135)	(487,081)
TOTAL NET INCOME (EXPENDITURE) FOR STRATEGY AND ORGANISATIONAL PERFORMANCE		(3,429,250)	(2,960,553)	(1,813,822)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES LEADERSHIP				
Executive Leadership - Sustainable Communities Leadership				
<i>PR-4140 Implement Withers Local Area Plan strategies</i>	600713			
	Expenditure	(373,230)		
		(373,230)	-	-
Net Income (Expenditure) for Executive Leadership - Sustainable Communities Leadership		(373,230)	-	-
Net Income (Expenditure) for SUSTAINABLE COMMUNITIES LEADERSHIP		(373,230)	-	-

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
CITY GROWTH				
Economic Development				
<i>PR-4788 Support Setagaya Citizens Chorus and Philharmonic Visit</i>	600677			
Income		6,600	4,804	
Expenditure		(15,320)	(13,311)	
		(8,720)	(8,507)	-
<i>PR-4789 Deliver connect with Asia</i>	600681			
Income		81,200	1,650	79,550
Expenditure		(81,200)	(1,650)	(79,550)
		-	-	-
<i>PR-4804 Contribution towards construction of a splash park</i>	600686			
Expenditure		(700,000)	(700,000)	
		(700,000)	(700,000)	-
<i>PR-4146 Development of Public Land (as per Council Policy)</i>	600715			
Income		10,000		
Expenditure		(10,000)		
		-	-	-
<i>PR-4249 Implement Economic Development Strategy</i>	600761			
Expenditure		(176,169)	(26,880)	(225,000)
		(176,169)	(26,880)	(225,000)
<i>PR-4327 Regional Tourism Strategy Implementation</i>	600802			
Expenditure		(239,450)	(193,637)	
		(239,450)	(193,637)	-
<i>PR-4334 Design and development of infrastructure for the Regional Tourism Strategy</i>	600809			
Income		37,000	5,720	31,780
Expenditure		(37,000)	(5,720)	(31,780)
		-	-	-
<i>PR-4348 Disposal of Strategic Sites</i>	600816			
Expenditure		(22,968)	(25,197)	(2,303)
		(22,968)	(25,197)	(2,303)
<i>PR-4470 Bunbury Setagaya Biennial Photographic Competition</i>	600868			
Expenditure		(5,500)	(2,671)	
		(5,500)	(2,671)	-
<i>PR-4629 Implement LandCorp MOU for Punchbowl Caravan site</i>	600936			
Expenditure		(79,773)	(34,138)	(45,636)
		(79,773)	(34,138)	(45,636)
<i>PR-4763 Produce Regional mountain bike maps</i>	600978			
Income		16,000	9,000	7,000
Expenditure		(16,000)	(9,107)	(7,000)
		-	(107)	-
<i>PR-4764 Participate in Xiuzhou (Jiaxing) Reciprocal Art Exchange</i>	600979			
Income		8,500	300	7,195
Expenditure		(8,500)	(300)	(7,195)
		-	-	-
<i>PR-4932 Support South West Development Commission feasibility study for Bunbury Advanced Manufacturing Hub</i>	600993			
Expenditure				(10,000)
		-	-	(10,000)
Net Income (Expenditure) for Economic Development		(1,232,580)	(991,137)	(282,939)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
CITY GROWTH				
Strategic Planning and Urban Development				
<i>PR-3590 Prepare Local Planning Strategy (LPS) for Community Infrastructure</i>	600603			
	Expenditure	(5,000)	-	-
		(5,000)		
<i>PR-3589 Review Local Planning Strategy (LPS) for Integrated Transport</i>	600634			
	Expenditure	(60,000)	(43,900)	(4,100)
		(60,000)	(43,900)	(4,100)
<i>PR-3591 Prepare Local Planning Strategy (LPS) for Housing and Lifestyle</i>	600954			
	Expenditure	-	-	(25,000)
				(25,000)
<i>PR-4030 Review Local Planning Strategy (LPS) for Integrated Transport</i>	600958			
	Income			15,000
	Expenditure			(100,000)
		-	-	(85,000)
<i>PR-4921 Review Local Planning Strategy for Heritage and Character</i>	600959			
	Expenditure			(25,000)
		-	-	(25,000)
Net Income (Expenditure) for Strategic Planning and Urban Development		(65,000)	(43,900)	(139,100)
Net Income (Expenditure) for CITY GROWTH		(1,297,580)	(1,035,037)	(422,039)

Operating Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY FACILITIES					
Art Gallery					
<i>PR-4007 Revaluation of City Art collection</i>	Expenditure	600679	(12,000)	(7,500)	-
			(12,000)	(7,500)	
<i>PR-4187 Revalue public art assets</i>	Expenditure	600735	-	-	(8,000)
					(8,000)
<i>PR-4386 Conduct Indigenous Arts Program at BRAG</i>	Income	600833	80,000	80,718	148,900
	Expenditure		(80,000)	(80,718)	(148,900)
			-	-	-
<i>PR-4428 Display Bunbury Biennale</i>	Income	600852			10,000
	Expenditure				(25,000)
			-	-	(15,000)
<i>PR-4574 Conduct South West Art Now (SWAN) Exhibition</i>	Income	600906	10,000	8,000	
	Expenditure		(20,000)	(24,545)	
			(10,000)	(16,545)	-
Net Income (Expenditure) for Art Gallery			(22,000)	(24,045)	(23,000)
Library					
<i>PR-4805 Deliver "Be Connected Capacity Building" program</i>	Income	600687	50,000	21,216	28,784
	Expenditure		(50,000)	(21,216)	(28,784)
			-	-	-
<i>PR-4807 Deliver "The Makerspace" digital and technology skills program</i>	Income	600692	10,000	1,716	18,284
	Expenditure		(14,500)	(3,205)	(25,795)
			(4,500)	(1,489)	(7,511)
<i>PR-4304 South West Library Consortia Purchasing</i>	Expenditure	600794	(3,000)	(2,550)	(3,000)
			(3,000)	(2,550)	(3,000)
<i>PR-4400 Installation of Charging Stations at Libraries for customer electronic devices</i>	Expenditure	600841	(4,400)	(2,014)	-
			(4,400)	(2,014)	
<i>PR-4554 Replacement of children's toys in City Library Children's Area</i>	Expenditure	600901	(2,500)	(1,523)	(500)
			(2,500)	(1,523)	(500)
<i>PR-4635 Implement Library Management System (LMS) website and deduplication process</i>	Expenditure	600939	(20,307)	(11,047)	-
			(20,307)	(11,047)	
Net Income (Expenditure) for Library			(34,707)	(18,623)	(11,011)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY FACILITIES				
Museum				
<i>PR-3858 Acquire Bunbury Museum and Heritage Centre collection items</i>	600633			
	Expenditure	(5,000)		(5,000)
		(5,000)	-	(5,000)
<i>PR-4852 Provide financial support to Perth History Association</i>	600904			
	Expenditure		(27,482)	(27,482)
		-	(27,482)	(27,482)
<i>PR-4776 Conduct 40th Anniversary celebrations for 'City of Bunbury'</i>	600971			
	Expenditure	(20,000)	(15,350)	
		(20,000)	(15,350)	-
<i>PR-4938 Revalue museum assets</i>	600997			
	Expenditure			(4,000)
		-	-	(4,000)
Net Income (Expenditure) for Museum		(25,000)	(42,832)	(36,482)
Sport and Recreation				
<i>PR-3829 Support South West Academy of Sport (SWAS)</i>	600601			
	Expenditure	(6,000)	(6,000)	(6,000)
		(6,000)	(6,000)	(6,000)
<i>PR-4102 Renew South West Sports Centre (SWSC) equipment 2019/20</i>	600688			
	Expenditure	(10,225)		
		(10,225)	-	-
<i>PR-4207 Renew South West Sports Centre (SWSC) childcare and administration equipment 2020/21</i>	600696			
	Expenditure			(10,270)
		-	-	(10,270)
<i>PR-4204 Renew South West Sports Centre (SWSC) electrical equipment 2020/21</i>	600864			
	Expenditure			(3,190)
		-	-	(3,190)
<i>PR-4626 Prepare a plan and design for Hands Oval redevelopment</i>	600933			
	Income			10,000
	Expenditure	(50,000)	(278)	(459,722)
		(50,000)	(278)	(449,722)
<i>PR-4717 Deliver Department of Sport and Recreation "Every Club" funding program</i>	600945			
	Income	14,792	11,246	2,286
	Expenditure	(20,246)	(11,246)	(7,740)
		(5,454)	-	(5,454)
<i>PR-4795 Support Bunbury Football Club CSRFF application to develop a master plan for Payne Park</i>	600985			
	Expenditure	(17,000)		
		(17,000)	-	-
<i>PR-4930 Prepare a preliminary feasibility study and concept design plans for South West Sports Centre redevelopment</i>	600990			
	Expenditure			(140,000)
		-	-	(140,000)

Operating Projects Detail by Department

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY FACILITIES			
Sport and Recreation			
<i>PR-4941 Support CRSFF application for Moorabinda Croquet Club</i>	600999		
Expenditure			(26,436)
	-	-	(26,436)
Net Income (Expenditure) for Sport and Recreation	(88,679)	(6,278)	(641,072)
Net Income (Expenditure) for COMMUNITY FACILITIES	(170,386)	(91,778)	(711,565)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY SERVICES				
Community Partnerships				
<i>PR-3294 Conduct Grandfamilies Fun Day</i>	600593			
	Income	2,750		2,750
	Expenditure	(14,750)	(217)	(14,750)
		(12,000)	(217)	(12,000)
<i>PR-4337 Prepare, Implement and Deliver Reconciliation Action Plan Initiatives</i>	600810			
	Expenditure	(25,000)	(5,046)	(29,954)
		(25,000)	(5,046)	(29,954)
<i>PR-4425 Implement Aged Friendly Community Strategic Plan Outcomes</i>	600850			
	Expenditure	(5,000)	(3,162)	(5,000)
		(5,000)	(3,162)	(5,000)
<i>PR-4426 Implement Early Years Strategic Plan Outcomes</i>	600851			
	Expenditure	(5,000)	(73)	(5,000)
		(5,000)	(73)	(5,000)
<i>PR-4603 Implement planning and community consultation for a proposed new skate park</i>	600920			
	Expenditure	(50,000)	(45,902)	-
		(50,000)	(45,902)	-
Net Income (Expenditure) for Community Partnerships		(97,000)	(54,400)	(51,954)
Community Safety and Emergency Management				
<i>PR-4947 Undertake Department of Fire and Emergency Services Mitigation Activity program</i>	601003			
	Income			302,868
	Expenditure			(302,868)
		-	-	-
Net Income (Expenditure) for Community Safety and Emergency Management		-	-	-
Environmental Health				
<i>PR-1578 Develop and implement a public health plan</i>	600130			
	Expenditure	(49,400)		(49,400)
		(49,400)	-	(49,400)
Net Income (Expenditure) for Environmental Health		(49,400)	-	(49,400)
Events				
<i>PR-3811 Provide funding for an "Events Grants" Funding Round 2018/19</i>	600595			
	Expenditure		(3,277)	
		-	(3,277)	-
<i>PR-3910 Provide funding for an "Arts and Culture" Funding Round 2019/20</i>	600680			
	Expenditure	(20,300)	(23,770)	
		(20,300)	(23,770)	-

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY SERVICES				
Events				
<i>PR-3906 Provide funding for a "Community Grants" Funding Round 2019/20</i>	600682			
	Income		2,820	
	Expenditure	(101,500)	(86,725)	
		(101,500)	(83,905)	-
<i>PR-3912 Provide funding for an "Events Grants" Funding Round 2019/20</i>	600691			
	Income		10,000	
	Expenditure	(253,750)	(257,648)	
		(253,750)	(247,648)	-
<i>PR-4160 Provide funding for a "Minor Community Grants" Funding Round 2019/20</i>	600722			
	Expenditure	(25,375)	(11,213)	
		(25,375)	(11,213)	-
<i>PR-4189 Provide funding for an "Arts and Culture" Funding Round 2020/21</i>	600737			
	Expenditure			(20,605)
		-	-	(20,605)
<i>PR-4190 Provide funding for a "Minor Community Grants" Funding Round 2020/21</i>	600738			
	Expenditure			(25,756)
		-	-	(25,756)
<i>PR-4198 Provide funding for a "Community Grants" Funding Round 2020/21</i>	600745			
	Expenditure			(103,023)
		-	-	(103,023)
<i>PR-4211 Provide funding for an "Events Grants" Funding Round 2020/21</i>	600748			
	Expenditure			(257,556)
		-	-	(257,556)
<i>PR-4241 Provide funding to secure state, national and international sporting events through Sports Marketing Australia</i>	600759			
	Expenditure	(151,745)	(122,200)	(100,000)
		(151,745)	(122,200)	(100,000)
<i>PR-4298 Provide funding for seed funding round 2019/20</i>	600787			
	Expenditure	(60,000)		
		(60,000)	-	-
<i>PR-4299 Provide funding for seed funding round 2020/21</i>	600788			
	Expenditure			(60,000)
		-	-	(60,000)
<i>PR-4358 Refurbish Hay Park grounds following Groovin the Moo event</i>	600822			
	Income	11,506	10,240	23,993
	Expenditure	(11,506)	(10,240)	(23,993)
		-	-	-
<i>PR-4468 Conduct Victoria Street Events 2019/20</i>	600867			
	Expenditure	(15,000)		
		(15,000)	-	-
<i>PR-4585 Provide support for civic events and commemorations</i>	600890			
	Expenditure	(10,000)	(4,365)	
		(10,000)	(4,365)	-

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY SERVICES				
Events				
<i>PR-4849 Deliver Smart Communities Innovation Forum</i>	600947			
	Income		2,647	10,000
	Expenditure		(2,170)	(10,000)
		-	477	-
<i>PR-4762 Conduct City of Bunbury Staff Conference</i>	600977			
	Expenditure	(30,000)	(35,025)	(25,000)
		(30,000)	(35,025)	(25,000)
Net Income (Expenditure) for Events		(667,670)	(530,926)	(591,940)
Net Income (Expenditure) for COMMUNITY SERVICES		(814,070)	(585,326)	(693,294)
TOTAL NET INCOME (EXPENDITURE) FOR SUSTAINABLE COMMUNITIES		(2,655,266)	(1,712,141)	(1,826,898)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE LEADERSHIP				
Executive Leadership - Infrastructure				
<i>PR-4356 Contribute to a rail-line reinstatement trust with Arc Infrastructure</i>	600820			
	Expenditure	(13,461)	(13,461)	(13,462)
		(13,461)	(13,461)	(13,462)
<i>PR-4843 Repair damages to Sutherland Way Works Depot and Plant</i>	600903			
	Income		19,436	
	Expenditure		(21,417)	
		-	(1,981)	-
<i>PR-4602 Support Community Works Program</i>	600919			
	Expenditure	(40,054)	(15,016)	(21,214)
		(40,054)	(15,016)	(21,214)
Net Income (Expenditure) for Executive Leadership - Infrastructure		(53,515)	(30,458)	(34,676)
Net Income (Expenditure) for INFRASTRUCTURE LEADERSHIP		(53,515)	(30,458)	(34,676)

Operating Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES					
Airport					
<i>PR-3378 CASA required airport training</i>	Expenditure	600678	(5,000)	(3,400)	-
			(5,000)	(3,400)	
<i>PR-4797 Prepare Airport Development Plan</i>	Income	600685	32,500		32,500
	Expenditure		(65,000)		(65,000)
			(32,500)	-	(32,500)
<i>PR-3369 Repaint runway and taxiways at Bunbury Airport</i>	Expenditure	600699	(20,000)	(19,529)	-
			(20,000)	(19,529)	
Net Income (Expenditure) for Airport			(57,500)	(22,929)	(32,500)
City Facilities					
<i>PR-3238 Undertake programmed maintenance painting to Old Railway Station Carmody Place</i>	Expenditure	600330	(10,795)	(9,814)	-
			(10,795)	(9,814)	
<i>PR-3239 Conduct painting and maintenance Bricknell Sound Shell</i>	Expenditure	600331	(3,500)	(3,182)	-
			(3,500)	(3,182)	
<i>PR-1652 Paint administration building</i>	Expenditure	600374	(20,000)	(15,508)	(20,000)
			(20,000)	(15,508)	(20,000)
<i>PR-1683 Paint South West Sports Centre (SWSC)</i>	Expenditure	600378	(18,825)	(6,900)	(19,105)
			(18,825)	(6,900)	(19,105)
<i>PR-1928 Paint sport and leisure buildings</i>	Expenditure	600600	(35,000)	(32,453)	(35,000)
			(35,000)	(32,453)	(35,000)
<i>PR-1766 Replace Christmas street decorations 2019/20</i>	Expenditure	600739	(16,920)	(16,422)	-
			(16,920)	(16,422)	
<i>PR-4268 Renewable Energy and Energy Efficient Projects</i>	Expenditure	600778	(236,000)	(2,331)	(300,000)
			(236,000)	(2,331)	(300,000)
<i>PR-4355 Demolish works depot at Nuytsia Avenue</i>	Expenditure	600829	(164,935)	(129,924)	-
			(164,935)	(129,924)	
<i>PR-4599 Detailed design plans for the Hay Park Sporting Precinct</i>	Income	600917	120,379	120,379	
	Expenditure		(120,379)	(121,896)	
			-	(1,517)	-
<i>PR-4611 Review City Facilities security systems</i>	Expenditure	600925	(10,000)	(9,782)	(5,000)
			(10,000)	(9,782)	(5,000)
<i>PR-4612 Implement City Facilities master key system</i>	Expenditure	600926	(5,000)	(2,996)	(5,000)
			(5,000)	(2,996)	(5,000)

Operating Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES					
City Facilities					
<i>PR-4673 Replace office furniture and equipment</i>	600950				
Expenditure			(10,000)	(6,456)	(10,000)
			(10,000)	(6,456)	(10,000)
<i>PR-4935 Replace Christmas street decorations 2020/21</i>	600998				
Expenditure			-	-	(25,000)
					(25,000)
Net Income (Expenditure) for City Facilities			(530,975)	(237,285)	(419,105)
Civil Operations					
<i>PR-3952 Undertake general improvements to carparks</i>	600672				
Expenditure			(25,000)	(16,259)	(25,000)
			(25,000)	(16,259)	(25,000)
<i>PR-1168 Replace signs and linemarking</i>	600693				
Expenditure			(20,000)	(19,435)	(20,000)
			(20,000)	(19,435)	(20,000)
<i>PR-4928 Repoint Pelican Point marine seawalls</i>	600953				
Expenditure			-	-	(50,000)
					(50,000)
Net Income (Expenditure) for Civil Operations			(45,000)	(35,694)	(95,000)
Engineering					
<i>PR-4794 Design Dodson Road shared path</i>	600684				
Income			25,000	16,887	
Expenditure			(50,000)	(33,775)	
			(25,000)	(16,888)	-
<i>PR-3665 Koombana Bridge (Bridge 1319) general maintenance</i>	600730				
Income			471,157		314,157
Expenditure			(471,157)		(314,157)
			-	-	-
<i>PR-4587 Repair Grand Canals Drainage Basin</i>	600909				
Expenditure			(9,439)	(5,430)	
			(9,439)	(5,430)	-
<i>PR-4588 Dredging of Pelican Point Grand Canals</i>	600910				
Expenditure			(599,374)	(81,434)	(517,940)
			(599,374)	(81,434)	(517,940)
<i>PR-4589 Survey and monitoring of Pelican Point Grand Canals</i>	600911				
Expenditure			-	-	(20,000)
					(20,000)
<i>PR-4381 Prepare Spencer Street Corridor Plan</i>	600928				
Expenditure			(50,000)	(16,225)	
			(50,000)	(16,225)	-
<i>PR-4624 Undertake Drainage Catchment Studies</i>	600932				
Expenditure			-	(4,774)	(49,762)
				(4,774)	(49,762)
<i>PR-4627 Support Bunbury RoadWise Committee</i>	600934				
Income				18,109	1,870
Expenditure			(5,000)	(18,109)	(6,870)
			(5,000)	-	(5,000)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES				
Engineering				
<i>PR-4778 Undertake investigations into the structural integrity of seawalls</i>	600973			
	Expenditure	(31,985)	(17,169)	
		(31,985)	(17,169)	-
<i>PR-4766 Upgrade street lighting on Sandridge Road, East Bunbury (Picton/King to Blair)</i>	600980			
	Income	120,000	119,576	
	Expenditure	(180,000)	(173,495)	
		(60,000)	(53,919)	-
<i>PR-1106 Install street lighting on Hilda's Close</i>	600981			
	Expenditure			(50,000)
		-	-	(50,000)
<i>PR-4942 Undertake Safe Active Streets program</i>	601000			
	Income			50,000
	Expenditure			(50,000)
		-	-	-
<i>PR-4948 Implement CBD Action Plan - Detailed Road Design for Blair/Casuarina and Prinsep/Haley</i>	601004			
	Expenditure			(220,000)
		-	-	(220,000)
Net Income (Expenditure) for Engineering		(780,798)	(195,839)	(862,702)
Transport Asset Acquisition Upgrade and Renewal				
<i>PR-1221 Design roundabout for intersection of Vittoria Rd and Woodley Rd, Glen Iris</i>	600982			
	Income	10,000	5,232	
	Expenditure	(10,000)	(5,232)	
		-	-	-
Net Income (Expenditure) for Transport Asset Acquisition Upgrade and Renewal		-	-	-
Net Income (Expenditure) for ENGINEERING OPERATIONS AND CITY FACILITIES		(1,414,273)	(491,747)	(1,409,307)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
LANDSCAPE AND NATURAL ENVIRONMENT				
Environment				
<i>PR-2590 Participate in Peron Naturaliste Partnership</i>	600296			
Expenditure		(20,000)	(18,142)	(20,000)
		(20,000)	(18,142)	(20,000)
<i>PR-3196 Conduct detailed contaminated site investigation for Nuytsia Ave depot</i>	600313			
Expenditure		(68,950)	(85,617)	(114,675)
		(68,950)	(85,617)	(114,675)
<i>PR-3800 Management of Big Swamp contaminated site</i>	600543			
Expenditure		(50,461)	(20,878)	(29,583)
		(50,461)	(20,878)	(29,583)
<i>PR-3711 Management of Environmental Offset Site - Bunbury Regional Airport - Rescue Helicopter Base and Hangar Development Project</i>	600544			
Expenditure		(29,194)	(27,333)	(25,000)
		(29,194)	(27,333)	(25,000)
<i>PR-3326 Develop and implement environmental projects 2019/20</i>	600695			
Expenditure		(60,000)	(47,266)	(12,734)
		(60,000)	(47,266)	(12,734)
<i>PR-4166 Conduct detailed contaminated site investigation for Donaldson Park, Ecclestone Street</i>	600725			
Expenditure		(105,000)	-	-
		(105,000)	-	-
<i>PR-4214 Investigation and management of Council contaminated sites</i>	600750			
Expenditure		-	-	(50,000)
		-	-	(50,000)
<i>PR-4286 Prepare City of Bunbury Coastal Hazard Risk Management and Adaptation Plan</i>	600783			
Income				50,000
Expenditure				(100,000)
		-	-	(50,000)
<i>PR-4449 Implement South West Sport Centre (SWSC) Bushfire Mitigation Project</i>	600856			
Expenditure		(197,110)	-	(350,000)
		(197,110)	-	(350,000)
<i>PR-4450 Implement Loughton Park Bushfire Mitigation Project</i>	600857			
Expenditure		(5,000)	-	-
		(5,000)	-	-
<i>PR-4453 Renewal and revision of Conservation Management Plans (Council Assets)</i>	600860			
Expenditure		(30,000)	(21,686)	-
		(30,000)	(21,686)	-
<i>PR-4582 South West Corella Control Coordination Group Joint Project</i>	600908			
Income		38,147		
Expenditure		(44,815)		
		(6,668)	-	-
<i>PR-4604 Implement culling of introduced Corellas</i>	600921			
Expenditure		(15,000)	(7,220)	(34,404)
		(15,000)	(7,220)	(34,404)
Net Income (Expenditure) for Environment		(587,383)	(228,142)	(686,396)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
LANDSCAPE AND NATURAL ENVIRONMENT				
Landscape and Open Space				
<i>PR-4895 Develop a Public Open Space Strategy for Parks and Playgrounds</i>	600907			
Expenditure				(50,000)
		-	-	(50,000)
<i>PR-4721 Conduct irrigation system audits</i>	600948			
Expenditure		(20,000)	(15,172)	(20,000)
		(20,000)	(15,172)	(20,000)
<i>PR-4722 Develop the Greener Bunbury Strategy</i>	600949			
Expenditure		(40,000)	(41,760)	(58,240)
		(40,000)	(41,760)	(58,240)
<i>PR-4933 Undertake site survey and investigation of Boulters Heights</i>	600996			
Expenditure			(3,900)	
		-	(3,900)	-
<i>PR-4949 Implement CBD Action Plan - Greening Bunbury</i>	601005			
Expenditure				(50,000)
		-	-	(50,000)
Net Income (Expenditure) for Landscape and Open Space		(60,000)	(60,832)	(178,240)
Net Income (Expenditure) for LANDSCAPE AND NATURAL ENVIRONMENT		(647,383)	(288,974)	(864,636)

Operating Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
WASTE AND FLEET				
Fleet				
<i>PR-2308 Replace corporate minor plant 2019/20</i>	600694			
	Income	2,000	9,981	2,000
	Expenditure	(30,000)	(31,159)	(30,000)
		(28,000)	(21,178)	(28,000)
Net Income (Expenditure) for Fleet		(28,000)	(21,178)	(28,000)
Waste Services				
<i>PR-4340 Better Bins Kerbside Collection Complementary Measures Program</i>	600813			
	Income		58,197	
	Expenditure	(55,340)	(116,486)	
		(55,340)	(58,289)	-
<i>PR-4607 Implement Wipe-out graffiti program</i>	600924			
	Income	11,064	6,325	
	Expenditure	(11,064)	(6,762)	
		-	(437)	-
Net Income (Expenditure) for Waste Services		(55,340)	(58,726)	-
Net Income (Expenditure) for WASTE AND FLEET		(83,340)	(79,904)	(28,000)
TOTAL NET INCOME (EXPENDITURE) FOR INFRASTRUCTURE		(2,198,511)	(891,083)	(2,336,619)
Total Net Operating Project Income (Expenditure)		(9,245,825)	(5,941,215)	(6,735,890)

**Capital Projects Summary
by Department**

Capital Projects Summary by Department

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
Strategy and Organisational Performance			
Finance	(120,000)	(106,299)	(20,000)
Strategy and Digital	(170,000)	(126,735)	(15,000)
	(290,000)	(233,034)	(35,000)
Sustainable Communities			
City Growth	1,780,000	1,819,668	(215,226)
Community Facilities	(840,429)	(447,638)	(3,135,723)
Community Services	(44,000)	(17,957)	(28,000)
	895,571	1,354,073	(3,378,949)
Infrastructure			
Infrastructure Leadership	(2,040,835)	(1,239,850)	(6,859,534)
Engineering Operations and City Facilities	(7,635,893)	(5,186,320)	(8,454,789)
Landscape and Natural Environment	(1,439,383)	(246,990)	(2,109,174)
Waste and Fleet	(4,387,075)	(2,815,453)	(2,458,770)
	(15,503,186)	(9,488,613)	(19,882,267)
Net Capital Project Income (Expenditure)	(14,897,615)	(8,367,574)	(23,296,216)

**Capital Projects Detail
by Department**

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
FINANCE				
Finance				
<i>PR-3920 Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment 2019/20</i>	700886			
	Expenditure	(100,000)	(96,149)	
		(100,000)	(96,149)	-
<i>PR-3926 Support the Stirling Street Arts Centre for 2019/20</i>	700927			
	Expenditure	(20,000)	(10,150)	
		(20,000)	(10,150)	-
<i>PR-4186 Support the Stirling Street Arts Centre for 2020/21</i>	700995			
	Expenditure			(20,000)
		-	-	(20,000)
Net Income (Expenditure) for Finance		(120,000)	(106,299)	(20,000)
Net Income (Expenditure) for FINANCE		(120,000)	(106,299)	(20,000)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND DIGITAL				
Digital and Data				
<i>PR-3940 Asset Replacement - Corporate Printers and Photocopiers 2019/20</i>	700900			
	Expenditure	(30,000)	(2,633)	
		(30,000)	(2,633)	-
<i>PR-3942 Asset Replacement - Personal Computers 2019/20</i>	700902			
	Expenditure	(100,000)	(100,248)	
		(100,000)	(100,248)	-
<i>PR-4282 Upgrade and expand Bunbury Regional Art Gallery (BRAG) CCTV System</i>	701055			
	Expenditure	(15,000)		(15,000)
		(15,000)	-	(15,000)
<i>PR-4545 Replacement of networking equipment 2019/20</i>	701200			
	Expenditure	(25,000)	(23,854)	
		(25,000)	(23,854)	-
<i>PR-4610 Implement CCTV CBD Network Stage 5</i>	701228			
	Income	121,978	121,675	
	Expenditure	(121,978)	(121,675)	
		-	-	-
<i>PR-4787 Connecting Bunbury Geographe - Connect Digitally</i>	701327			
	Income	32,810		32,810
	Expenditure	(32,810)		(32,810)
		-	-	-
Net Income (Expenditure) for Digital and Data		(170,000)	(126,735)	(15,000)
Net Income (Expenditure) for STRATEGY AND DIGITAL		(170,000)	(126,735)	(15,000)
TOTAL NET INCOME (EXPENDITURE) FOR STRATEGY AND ORGANISATIONAL PERFORMANCE		(290,000)	(233,034)	(35,000)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
CITY GROWTH				
Economic Development				
<i>PR-3730 Dispose of Lot 70 Winthrop Avenue (Amended College Grove Joint Venture)</i>	700528			
	Expenditure	(20,000)		(20,000)
		(20,000)	-	(20,000)
<i>PR-4894 Dispose of portion of Lot 150 Boyanup Picton Road, Bunbury</i>	701096			
	Income		30,000	
	Expenditure		(558)	
		-	29,442	-
<i>PR-4943 Implement land exchange, land acquisition and rationalisation of lots along Withers Crescent, Boulders Heights</i>	701142			
	Expenditure		(9,774)	(195,226)
		-	(9,774)	(195,226)
<i>PR-4803 Dispose of Lot 1881 Koombana Drive</i>	701335			
	Income	1,800,000	1,800,000	
		1,800,000	1,800,000	-
Net Income (Expenditure) for Economic Development		1,780,000	1,819,668	(215,226)
Net Income (Expenditure) for CITY GROWTH		1,780,000	1,819,668	(215,226)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY FACILITIES				
Art Gallery				
<i>PR-3191 Purchase artworks for the City Art Collection 2019/20</i>	700884			
Expenditure		(20,000)	(14,965)	
		(20,000)	(14,965)	-
<i>PR-4184 Purchase of new Public Art 2020/21</i>	700993			(25,000)
Expenditure		-	-	(25,000)
<i>PR-4185 Purchase artworks for the City Art Collection 2020/21</i>	700994			(20,000)
Expenditure		-	-	(20,000)
<i>PR-4305 Replace Gallery Track Lighting - Bunbury Regional Art Gallery (BRAG)</i>	701064			
Expenditure		(39,550)	(39,490)	
		(39,550)	(39,490)	-
<i>PR-4596 Install outdoor digital screens at Bunbury Regional Art Gallery (BRAG)</i>	701223			
Expenditure		(10,014)	(32,217)	
		(10,014)	(32,217)	-
<i>PR-4939 Renew sound system at Bunbury Regional Art Gallery</i>	701361			(6,000)
Expenditure		-	-	(6,000)
Net Income (Expenditure) for Art Gallery		(69,564)	(86,672)	(51,000)
Library				
<i>PR-4403 Replacement of Shelving Trolleys for Libraries</i>	701115			
Expenditure		(9,990)	(6,727)	
		(9,990)	(6,727)	-
Net Income (Expenditure) for Library		(9,990)	(6,727)	-
Sport and Recreation				
<i>PR-4019 Renew South West Sports Centre (SWSC) carpet 2016/17 to 2019/20</i>	700833			
Expenditure		(10,000)	(9,031)	
		(10,000)	(9,031)	-
<i>PR-4024 Renew South West Sports Centre (SWSC) Building Management System</i>	700855			
Expenditure		(102,000)	(89,830)	
		(102,000)	(89,830)	-
<i>PR-4021 Upgrade South West Sports Centre (SWSC) leisure facility software</i>	700865			
Expenditure		(49,234)	(47,083)	
		(49,234)	(47,083)	-
<i>PR-4075 Renew South West Sports Centre (SWSC) fitness and gym electrical equipment 2018/19</i>	700880			
Expenditure		(11,830)	(6,960)	
		(11,830)	(6,960)	-

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY FACILITIES				
Sport and Recreation				
<i>PR-4107 Renew South West Sports Centre (SWSC) plant and machinery 2019/20</i>	700917			
Expenditure		(190,000)	(8,863)	(181,137)
		(190,000)	(8,863)	(181,137)
<i>PR-4205 Renew South West Sports Centre (SWSC) plant and machinery 2020/21</i>	701002			
Expenditure		-	-	(40,000)
				(40,000)
<i>PR-4206 Renew South West Sports Centre (SWSC) aquatics equipment 2020/21</i>	701003			
Expenditure		-	-	(16,620)
				(16,620)
<i>PR-4279 Upgrade CCTV and Security at South West Sports Centre (SWSC)</i>	701052			
Expenditure		(39,020)	(39,277)	
		(39,020)	(39,277)	-
<i>PR-1809 Construct Hay Park Central Pavilion</i>	701176			
Income		2,300,000	166,277	2,160,579
Expenditure		(2,300,000)	(166,277)	(3,903,196)
				(1,742,617)
<i>PR-4740 Replace sports equipment 2019/20</i>	701256			
Expenditure		(10,000)	(8,844)	
		(10,000)	(8,844)	-
<i>PR-2408 Replace athletics track surface</i>	701318			
Expenditure		-	-	(1,000,000)
				(1,000,000)
<i>PR-4759 Renew South West Sports Centre (SWSC) carpet</i>	701320			
Expenditure		-	-	(40,000)
				(40,000)
Net Income (Expenditure) for Sport and Recreation		(412,084)	(209,888)	(3,020,374)
Wildlife Park				
<i>PR-1535 Renew landscaping and irrigation systems at Bunbury Wildlife Park</i>	700769			
Expenditure		(10,000)	(1,850)	(49,360)
		(10,000)	(1,850)	(49,360)
<i>PR-4041 Renew timber gazebos at the Bunbury Wildlife Park</i>	700925			
Expenditure		(10,000)		
		(10,000)	-	-
<i>PR-4038 Staged replacement of boundary fence surrounding Bunbury Wildlife Park</i>	700926			
Expenditure			(4,116)	
			(4,116)	-

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY FACILITIES				
Wildlife Park				
<i>PR-2604 Renew landscaping and reticulation in main walkthrough aviary at Bunbury Wildlife Park</i>	700939			
	Expenditure	(12,000)	(7,011)	(4,989)
		(12,000)	(7,011)	(4,989)
<i>PR-4242 Construct enclosure for new native and iconic Australian species Bunbury Wildlife Park</i>	701042			
	Income	5,000		
	Expenditure	(20,000)	(7,000)	
		(15,000)	(7,000)	-
<i>PR-1385 Replace volunteer/staff facilities, animal hospital, toilets, feed store and preparation area at Bunbury Wildlife Park</i>	701060			
	Expenditure	(279,791)	(116,621)	
		(279,791)	(116,621)	-
<i>PR-4446 Install point of sale system at Bunbury Wildlife Park</i>	701146			
	Expenditure	(7,000)	(7,753)	
		(7,000)	(7,753)	-
<i>PR-4462 Expand path network in Bunbury Wildlife Park to create/improve access to exhibits</i>	701148			
	Expenditure	(10,000)		(10,000)
		(10,000)	-	(10,000)
<i>PR-4571 Renew bins at Bunbury Wildlife Park 2019/20</i>	701207			
	Expenditure	(5,000)		
		(5,000)	-	-
Net Income (Expenditure) for Wildlife Park		(348,791)	(144,351)	(64,349)
Net Income (Expenditure) for COMMUNITY FACILITIES		(840,429)	(447,638)	(3,135,723)

Capital Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
COMMUNITY SERVICES					
Community Safety and Emergency Management					
<i>PR-4212 Replace infringement issuing devices 2019/20</i>	701007				
	Expenditure		(15,000)		
			(15,000)	-	-
<i>PR-4735 Construct additional outside animal pens at the Regional Animal Facility</i>	701251				
	Expenditure		(8,000)	(11,205)	
			(8,000)	(11,205)	-
<i>PR-4736 Construct holding pens for livestock at the Regional Animal Facility</i>	701252				
	Expenditure		(5,000)	(6,752)	
			(5,000)	(6,752)	-
<i>PR-4737 Extend bitumen driveway and construct visitor carpark at Regional Animal Facility</i>	701253				
	Expenditure		(8,000)		
			(8,000)	-	-
<i>PR-4738 Install additional CCTV cameras at Regional Animal Facility</i>	701254				
	Expenditure		(8,000)		(8,000)
			(8,000)	-	(8,000)
<i>PR-4739 Construct stairs to mezzanine level at Regional Animal Facility</i>	701255				
	Expenditure				(20,000)
			-	-	(20,000)
Net Income (Expenditure) for Community Safety and Emergency Management			(44,000)	(17,957)	(28,000)
Net Income (Expenditure) for COMMUNITY SERVICES			(44,000)	(17,957)	(28,000)
TOTAL NET INCOME (EXPENDITURE) FOR SUSTAINABLE COMMUNITIES			895,571	1,354,073	(3,378,949)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE LEADERSHIP				
Executive Leadership - Infrastructure				
<i>PR-3898 Construct heritage interpretation, Bunbury Timber Jetty</i>	700820			
Income				71,067
Expenditure				(142,246)
		-	-	(71,179)
<i>PR-4165 Develop a detailed design for a Cultural Precinct</i>	700981			
Expenditure		(154,323)	(2,721)	
		(154,323)	(2,721)	-
<i>PR-4785 Upgrades to Payne Park to supplement iSports reticulation and ground works</i>	700992			
Expenditure		(75,000)	(70,587)	
		(75,000)	(70,587)	-
<i>PR-4360 Installation of new Way Finding Parking Signs</i>	701089			
Expenditure		(32,864)		(32,864)
		(32,864)	-	(32,864)
<i>PR-4802 Installation of digital billboard, Forrest Highway Entry Statement</i>	701240			
Income		200,000	111,509	92,035
Expenditure		(400,000)	(223,017)	(180,527)
		(200,000)	(111,508)	(88,492)
<i>PR-4801 Infrastructure development works at Lot 3002 Lyons Cove (Sykes Foreshore)</i>	701250			
Income		250,000		250,000
Expenditure		(1,328,648)	(1,048,666)	(423,367)
		(1,078,648)	(1,048,666)	(173,367)
<i>PR-4786 Detailed design, contract documentation and construction of Youth Precinct</i>	701326			
Expenditure		(500,000)	(6,368)	(6,493,632)
		(500,000)	(6,368)	(6,493,632)
<i>PR-4799 Upgrade Halifax Business Park infrastructure</i>	701333			
Income		3,000,000	649,322	2,368,445
Expenditure		(3,000,000)	(649,322)	(2,368,445)
		-	-	-
<i>PR-4946 Upgrade Maidens Reserve</i>	701364			
Income				593,130
Expenditure				(593,130)
		-	-	-
Net Income (Expenditure) for Executive Leadership - Infrastructure		(2,040,835)	(1,239,850)	(6,859,534)
Net Income (Expenditure) for INFRASTRUCTURE LEADERSHIP		(2,040,835)	(1,239,850)	(6,859,534)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES				
City Facilities				
<i>PR-3612 Design and construct Bunbury SES headquarters and incident control centre</i>	700489			
	Income		13,957	
	Expenditure		(13,957)	
		-	-	-
<i>PR-3701 Carry out replacement to air-conditioning units South West Sports Centre (SWSC)</i>	700555			
	Expenditure	(25,000)	(20,728)	(60,000)
		(25,000)	(20,728)	(60,000)
<i>PR-1252 Redevelop Stirling Street Arts Centre</i>	700688			
	Income	1,349,421	1,385,785	
	Expenditure	(2,737,106)	(2,523,155)	(173,180)
		(1,387,685)	(1,137,370)	(173,180)
<i>PR-3404 Refurbish community buildings</i>	700763			
	Expenditure	(100,000)	(931)	(100,000)
		(100,000)	(931)	(100,000)
<i>PR-4912 Install Nightscape lighting 2020/21</i>	700767			
	Expenditure			(66,002)
		-	-	(66,002)
<i>PR-4901 Refurbish City Facilities changerooms and public conveniences 2020/21</i>	700800			
	Expenditure			(120,000)
		-	-	(120,000)
<i>PR-4112 Upgrade facilities to meet the goal of becoming the Most Accessible Regional City in Australia</i>	700843			
	Expenditure	(100,000)	(17,783)	(182,217)
		(100,000)	(17,783)	(182,217)
<i>PR-4841 Repair South West Sports Centre leisure pool leak and replace vinyl liner</i>	700892			
	Expenditure		(335,264)	
		-	(335,264)	-
<i>PR-4781 Replace South West Sports Centre (SWSC) fire system</i>	700905			
	Expenditure	(409,576)	(32,100)	(377,476)
		(409,576)	(32,100)	(377,476)
<i>PR-4048 Replace retaining walls 2019/20</i>	700907			
	Expenditure	(25,000)	(20,699)	
		(25,000)	(20,699)	-
<i>PR-4782 Upgrade solar interconnection between lap and leisure pools at the South West Sports Centre (SWSC)</i>	700928			
	Expenditure		(11,500)	
		-	(11,500)	-
<i>PR-4906 Renew City Facilities lighting 2020/21</i>	700937			
	Expenditure			(41,000)
		-	-	(41,000)
<i>PR-4191 Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment 2020/21</i>	700996			
	Expenditure			(100,000)
		-	-	(100,000)

Capital Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES					
City Facilities					
<i>PR-4215 Replace timber shelters 2020/21</i>	Expenditure	701008	-	-	(11,000)
					(11,000)
<i>PR-4216 Replace boardwalks and lookouts 2020/21</i>	Expenditure	701009	-	-	(70,000)
					(70,000)
<i>PR-3998 Renew South West Sports Centre (SWSC) aquatic changeroom amenities</i>	Expenditure	701040	(350,000)	(26,147)	(443,853)
			(350,000)	(26,147)	(443,853)
<i>PR-3764 Redevelopment of Bunbury Regional Art Gallery (BRAG) foyer to provide appropriate levels of customer service, security and amenity</i>	Expenditure	701149	(100,000)	(11,081)	(88,919)
			(100,000)	(11,081)	(88,919)
<i>PR-4614 Renew City Facilities lighting</i>	Expenditure	701229	(15,000)	(18,794)	-
			(15,000)	(18,794)	-
<i>PR-4617 Refurbish City Facilities changerooms and public conveniences</i>	Expenditure	701231	(181,199)	(187,728)	-
			(181,199)	(187,728)	-
<i>PR-4726 Renew Ocean Drive pathway and carpark lighting</i>	Expenditure	701242	(25,000)	(25,144)	(25,000)
			(25,000)	(25,144)	(25,000)
<i>PR-4727 Renew minor parks and reserves lighting</i>	Expenditure	701243	(10,000)	(9,908)	(7,500)
			(10,000)	(9,908)	(7,500)
<i>PR-4728 Renew decorative lighting (Lighting Up Bunbury)</i>	Expenditure	701244	(10,000)	(10,920)	-
			(10,000)	(10,920)	-
<i>PR-4729 Renew Administration Building Management System</i>	Expenditure	701245	(120,000)	(116,259)	-
			(120,000)	(116,259)	-
<i>PR-4730 Renew City Library Building Management System</i>	Expenditure	701246	-	-	(60,000)
					(60,000)
<i>PR-4731 Replace solar hot water system at South West Sports Centre (SWSC)</i>	Expenditure	701247	-	-	(20,000)
					(20,000)
<i>PR-4732 Replace Council Chambers air-conditioning APAC units and ducting</i>	Expenditure	701248	(60,000)	(42,741)	(47,259)
			(60,000)	(42,741)	(47,259)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES				
City Facilities				
<i>PR-3409 Renew or refurbish community, corporate, sport and leisure buildings as per AMP 2020/21</i>	701288			
Expenditure				(150,000)
		-	-	(150,000)
<i>PR-4747 Replace street lighting 2019/20</i>	701308			
Expenditure		(15,000)	(15,220)	
		(15,000)	(15,220)	-
<i>PR-4748 Replace street lighting 2020/21</i>	701309			
Expenditure				(25,000)
		-	-	(25,000)
<i>PR-2403 Replace Forrest Park Pavilion</i>	701317			
Income				500,000
Expenditure		(80,000)	(24,017)	(2,005,983)
		(80,000)	(24,017)	(1,505,983)
<i>PR-4770 Building maintenance and refurbishment for Lot 12 Wellington Street</i>	701323			
Expenditure		(73,785)	(191)	(149,809)
		(73,785)	(191)	(149,809)
<i>PR-4775 Install Nightscape lighting</i>	701325			
Expenditure		(21,303)	(17,095)	
		(21,303)	(17,095)	-
<i>PR-4847 Construct new UAT Public Facility at Des Ugle Park</i>	701338			
Income			117,302	132,698
Expenditure			(117,302)	(132,698)
		-	-	-
<i>PR-4848 Upgrade security at Sutherland Way Depot</i>	701339			
Expenditure			(41,327)	
		-	(41,327)	-
<i>PR-4937 Construct Southern Ports Authority Fishing Jetty</i>	701360			
Income			46,481	28,263
Expenditure			(46,481)	(28,263)
		-	-	-
<i>PR-4940 Renew major intersection signage</i>	701362			
Expenditure				(10,000)
		-	-	(10,000)
Net Income (Expenditure) for City Facilities		(3,108,548)	(2,122,947)	(3,834,198)
Civil Operations				
<i>PR-1484 Expand cycleways 2017/18 to 2019/20 (implement Bunbury Bike Plan)</i>	700697			
Income		133,333	129,047	
Expenditure		(200,000)	(193,679)	
		(66,667)	(64,632)	-
<i>PR-1843 Renew and Upgrade Paths 2019/20</i>	700889			
Expenditure		(200,000)	(191,379)	(98,958)
		(200,000)	(191,379)	(98,958)

Capital Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES					
Civil Operations					
<i>PR-1305 Expand path network 2019/20</i>	Expenditure	700971	(370,000)	(307,362)	-
			(370,000)	(307,362)	-
<i>PR-4220 Expand path network 2020/21</i>	Expenditure	701012	-	-	(520,000)
			-	-	(520,000)
<i>PR-4221 Renew and upgrade paths 2020/21</i>	Expenditure	701013	-	-	(100,000)
			-	-	(100,000)
<i>PR-4222 Reseal roads projects (yet to be determined) for Roads to Recovery 2020/21</i>	Income	701014			556,314
	Expenditure				(556,314)
			-	-	-
<i>PR-4373 Realign and widen Koombana Drive East</i>	Income	701094	733,333	515,003	
	Expenditure		(1,100,000)	(774,246)	
			(366,667)	(259,243)	-
<i>PR-4378 Upgrade Brittain Road / Bussell Highway / Parade Road roundabout</i>	Income	701100	95,000	95,000	
	Expenditure		(95,000)	(138,238)	
			-	(43,238)	-
<i>PR-1283 Expand cycleways (implement Bunbury Bike Plan) 2020/21</i>	Income	701107			100,000
	Expenditure				(200,000)
			-	-	(100,000)
<i>PR-4578 Renew and upgrade Big Swamp shared path</i>	Expenditure	701212	(500,000)	(445,507)	(200,000)
			(500,000)	(445,507)	(200,000)
<i>PR-4580 Upgrade and widen Jetty Road</i>	Expenditure	701214	(83,727)	-	-
			(83,727)	-	-
Net Income (Expenditure) for Civil Operations			(1,587,061)	(1,311,361)	(1,018,958)
Engineering					
<i>PR-1185 Reseal roads through Roads to Recovery program 2019/20</i>	Income	700448	445,000	602,228	
	Expenditure		(445,000)	(602,229)	
			-	(1)	-
<i>PR-3449 Upgrade Forrest Avenue and Blair Street intersection and construct slip lane</i>	Expenditure	700623			(150,000)
			-	-	(150,000)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES				
Engineering				
<i>PR-2385 Renew foreshore marine walls - Leschenault Inlet</i>	700665			
Expenditure		(685,360)	(257,049)	(25,722)
		(685,360)	(257,049)	(25,722)
<i>PR-1112 Reseal and repair pavement Sandridge Road, East Bunbury (King Rd to Eelup RAB)</i>	700735			
Income				200,000
Expenditure				(300,000)
		-	-	(100,000)
<i>PR-2638 Renew and improve drainage (Brockman Park)</i>	700796			
Income		160,000	160,000	
Expenditure		(289,155)	(253,474)	
		(129,155)	(93,474)	-
<i>PR-1103 Realign and widen Ocean Drive, South Bunbury</i>	700798			
Income		500,000	576,293	500,000
Expenditure		(750,000)	(867,789)	(750,000)
		(250,000)	(291,496)	(250,000)
<i>PR-4927 Replace pumps at pump stations</i>	700849			
Expenditure				(60,000)
		-	-	(60,000)
<i>PR-3977 Replace SCADA equipment 2018/19</i>	700870			
Expenditure		(36,107)	(70,413)	
		(36,107)	(70,413)	-
<i>PR-1150 Install hotspot street lighting 2019/20</i>	700888			
Income			20,000	
Expenditure		(20,000)	(38,800)	
		(20,000)	(18,800)	-
<i>PR-2642 Renew, resleeve and improve drainage network 2019/20</i>	700894			
Expenditure		(240,000)	(98,019)	
		(240,000)	(98,019)	-
<i>PR-4055 Replace pump station generator, West Road</i>	700895			
Expenditure		(50,000)	(32,227)	
		(50,000)	(32,227)	-
<i>PR-3978 Replace SCADA equipment 2019/20</i>	700896			
Expenditure		(25,000)	(24,804)	
		(25,000)	(24,804)	-
<i>PR-4806 Expansion of bus stops, bus shelters and public transport 2019/20</i>	700911			
Income			15,086	
Expenditure		(10,000)	(34,955)	
		(10,000)	(19,869)	-
<i>PR-4851 Upgrade Sykes Foreshore marine walls</i>	700912			
Expenditure			(44,571)	
		-	(44,571)	-
<i>PR-4850 Construct Turkey Point carpark</i>	700913			
Expenditure			(26,156)	(6,344)
		-	(26,156)	(6,344)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES				
Engineering				
<i>PR-1130 Renew of bus stops, bus shelters and public transport 2019/20</i>	700918			
	Expenditure	(10,000)		
		(10,000)	-	-
<i>PR-3700 Reseal and upgrade Harris Road including drainage</i>	700929			
	Income			200,000
	Expenditure			(300,000)
		-	-	(100,000)
<i>PR-3577 Widen Albert Road (to Hayes Street)</i>	700930			
	Expenditure	(20,000)		
		(20,000)	-	-
<i>PR-1212 Improve traffic configuration Blair St, Bussell Hwy, Timperley Dve and Spencer St, South Bunbury</i>	700933			
	Expenditure	(20,000)	(21,940)	
		(20,000)	(21,940)	-
<i>PR-1140 Traffic calming and minor intersection treatments 2019/20</i>	700935			
	Expenditure	(100,000)	(127,413)	
		(100,000)	(127,413)	-
<i>PR-1188 Reconstruct, widen and improve drainage on Estuary Drive, Pelican Point (St Andrews to Railway crossing)</i>	700936			
	Income	500,000	340,000	500,000
	Expenditure	(750,000)	(551,869)	(750,000)
		(250,000)	(211,869)	(250,000)
<i>PR-4925 Renew Hamersley Drive (Kennedy to Sweeney)</i>	701001			
	Expenditure			(250,000)
		-	-	(250,000)
<i>PR-4219 Install hotspot street lighting 2020/21</i>	701011			
	Expenditure			(20,000)
		-	-	(20,000)
<i>PR-4223 Renewal of bus stops, bus shelters and public transport - road network expansion 2020/21</i>	701015			
	Income			10,000
	Expenditure			(20,000)
		-	-	(10,000)
<i>PR-4226 Renew stormwater infrastructure as per Asset Management Plan 2020/21</i>	701018			
	Expenditure			(320,000)
		-	-	(320,000)
<i>PR-4229 Traffic calming and minor intersection treatments 2020/21</i>	701021			
	Expenditure			(100,000)
		-	-	(100,000)
<i>PR-4230 Repair jetties 2020/21</i>	701022			
	Expenditure			(69,700)
		-	-	(69,700)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES				
Engineering				
<i>PR-1224 Asphalt overlay and kerbing Vittoria Road, Glen Iris</i>	701032			
Income				66,666
Expenditure				(100,000)
		-	-	(33,334)
<i>PR-4051 Renew pavement and drainage, and re-seal Victoria Street</i>	701034			(450,000)
Expenditure				(450,000)
		-	-	(450,000)
<i>PR-3928 Repair jetties 2019/20</i>	701210			
Expenditure		(94,500)	(81,145)	
		(94,500)	(81,145)	-
<i>PR-4893 Purchase mobile traffic speed display signs</i>	701219			
Income			7,500	
Expenditure			(16,280)	
		-	(8,780)	-
<i>PR-4723 Install Hayes Street pump station</i>	701239			(60,000)
Expenditure		(60,000)	(24,381)	(60,000)
		(60,000)	(24,381)	(60,000)
<i>PR-4725 Construct carpark at Kelly Park playground</i>	701241			(55,000)
Expenditure				(55,000)
		-	-	(55,000)
<i>PR-4745 Construct Washington Avenue cycle lanes (Stage 3 - Parade Road to Ocean Drive)</i>	701258			200,000
Income				200,000
Expenditure				(300,000)
		-	-	(100,000)
<i>PR-4746 Replace footbridge at Ocean Drive and Hayward Street</i>	701259			(100,000)
Expenditure				(100,000)
		-	-	(100,000)
<i>PR-4761 Repair and renew Marlston Jetty</i>	701321			(67,499)
Expenditure		(67,662)	(163)	(67,499)
		(67,662)	(163)	(67,499)
<i>PR-4790 Upgrade Blair Street and Rose Street intersection</i>	701328			
Income		80,000	41,693	
Expenditure		(80,000)	(41,694)	
		-	(1)	-
<i>PR-4791 Extend Stirling Street Arts Centre carpark</i>	701329			
Expenditure		(72,500)		
		(72,500)	-	-
<i>PR-4792 Reseal Sandridge Road</i>	701330			
Income		200,000	197,307	
Expenditure		(300,000)	(296,121)	
		(100,000)	(98,814)	-
<i>PR-4793 Replace kerb and asphalt overlay, Ocean Drive</i>	701331			
Income		30,000	25,340	
Expenditure		(45,000)	(38,114)	
		(15,000)	(12,774)	-

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ENGINEERING OPERATIONS AND CITY FACILITIES				
Engineering				
<i>PR-4798 Purchase Total Station surveying equipment</i>	701332			
Expenditure		(35,000)	(39,920)	
		(35,000)	(39,920)	-
<i>PR-4800 Renew Marlston seawalls</i>	701334			
Expenditure		(500,000)	(25,966)	(474,034)
		(500,000)	(25,966)	(474,034)
<i>PR-4724 Construct South Western Highway (South) shared path</i>	701336			
Income		150,000	120,495	
Expenditure		(300,000)	(242,462)	
		(150,000)	(121,967)	-
<i>PR-4936 CBD Road Works</i>	701363			
Expenditure		-	-	(550,000)
				(550,000)
Net Income (Expenditure) for Engineering		(2,940,284)	(1,752,012)	(3,601,633)
Net Income (Expenditure) for ENGINEERING OPERATIONS AND CITY FACILITIES		(7,635,893)	(5,186,320)	(8,454,789)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
LANDSCAPE AND NATURAL ENVIRONMENT				
Landscape and Open Space				
<i>PR-1543 Install landscaping and irrigation systems at Boulter's Heights</i>	700729			
	Expenditure			(100,000)
		-	-	(100,000)
<i>PR-1518 Replace automatic reticulation systems 2018/19</i>	700784			
	Expenditure	(25,005)	(3,960)	
		(25,005)	(3,960)	-
<i>PR-1507 Replace bore pumps 2018/19</i>	700785			
	Expenditure	(10,580)		
		(10,580)	-	-
<i>PR-4015 Improve City's Landscaping, Parks, Gardens and Entry Statements</i>	700828			
	Expenditure	(874,298)	(1,267)	(1,118,031)
		(874,298)	(1,267)	(1,118,031)
<i>PR-2362 Install drinking fountains in parks and on cycleways 2019/20</i>	700897			
	Expenditure	(12,000)	(16,279)	
		(12,000)	(16,279)	-
<i>PR-1303 Replace playground equipment 2019/20</i>	700899			
	Expenditure	(225,000)	(26,045)	(198,955)
		(225,000)	(26,045)	(198,955)
<i>PR-4060 Renew open space furniture and equipment 2020/21</i>	700906			
	Expenditure			(100,000)
		-	-	(100,000)
<i>PR-1523 Replace automatic reticulation systems 2019/20</i>	700908			
	Expenditure	(50,000)		(107,188)
		(50,000)	-	(107,188)
<i>PR-1508 Replace bore pumps 2019/20</i>	700909			
	Expenditure	(42,500)		
		(42,500)	-	-
<i>PR-4231 Renew Shade Sails in Public Open Space 2020/21</i>	701023			
	Expenditure			(50,000)
		-	-	(50,000)
<i>PR-4232 Replace barbecues 2020/21</i>	701024			
	Expenditure			(13,000)
		-	-	(13,000)
<i>PR-4233 Install drinking fountains in parks and on cycleways 2020/21</i>	701025			
	Expenditure			(12,000)
		-	-	(12,000)
<i>PR-4234 Replace automatic reticulation systems 2020/21</i>	701026			
	Expenditure			(50,000)
		-	-	(50,000)
<i>PR-4235 Replace playground equipment 2020/21</i>	701027			
	Expenditure			(275,000)
		-	-	(275,000)

Capital Projects Detail by Department

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
LANDSCAPE AND NATURAL ENVIRONMENT				
Landscape and Open Space				
<i>PR-4236 Replace bore pumps 2020/21</i>	701028			
	Expenditure			(85,000)
		-	-	(85,000)
<i>PR-4772 Replace Queens Gardens playground</i>	701305			
	Expenditure	(200,000)	(199,439)	
		(200,000)	(199,439)	-
Net Income (Expenditure) for Landscape and Open Space		(1,439,383)	(246,990)	(2,109,174)
Net Income (Expenditure) for LANDSCAPE AND NATURAL ENVIRONMENT		(1,439,383)	(246,990)	(2,109,174)

Capital Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
WASTE AND FLEET					
Fleet					
<i>PR-2290 Replace corporate heavy plant 2018/19</i>		700764			
	Income		125,717	129,647	
	Expenditure		(1,030,381)	(605,759)	(225,311)
			(904,664)	(476,112)	(225,311)
<i>PR-1904 Replace waste vehicles and plant 2018/19</i>		700795			
	Income		305,022	115,000	
	Expenditure		(2,331,282)	(2,175,902)	
			(2,026,260)	(2,060,902)	-
<i>PR-2291 Replace corporate heavy plant 2019/20</i>		700891			
	Income		207,617	24,273	183,344
	Expenditure		(835,796)	(252,791)	(583,005)
			(628,179)	(228,518)	(399,661)
<i>PR-2281 Replace corporate vehicles 2019/20</i>		700893			
	Income		400,503	46,545	94,551
	Expenditure		(841,616)	(3,359)	(273,922)
			(441,113)	43,186	(179,371)
<i>PR-1907 Replace waste vehicles and plant 2019/20</i>		700924			
	Income		51,000		
	Expenditure		(323,378)		
			(272,378)	-	-
<i>PR-4177 Replace waste vehicles and plant 2020/21</i>		700987			
	Income				45,000
	Expenditure				(267,311)
			-	-	(222,311)
<i>PR-4178 Replace corporate heavy plant 2020/21</i>		700988			
	Income				87,500
	Expenditure				(390,262)
			-	-	(302,762)
<i>PR-4181 Replace corporate vehicles 2020/21</i>		700991			
	Income				139,993
	Expenditure				(425,747)
			-	-	(285,754)
Net Income (Expenditure) for Fleet			(4,272,594)	(2,722,346)	(1,615,170)
Waste Services					
<i>PR-4796 Replace Solar Big Belly</i>		700274			
	Expenditure		(21,981)	(19,983)	
			(21,981)	(19,983)	-
<i>PR-4845 Upgrade Waste Recycle Centre and Container Deposit Scheme refund point</i>		700919			
	Expenditure			(900)	(749,100)
			-	(900)	(749,100)
<i>PR-2375 Renew 1,100 litre skip bins 2019/20</i>		700921			
	Expenditure		(24,000)	(22,203)	
			(24,000)	(22,203)	-

Capital Projects Detail by Department

			Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
WASTE AND FLEET					
Waste Services					
<i>PR-3929 Renew bin enclosures 2019/20</i>		700922			
	Expenditure		(25,000)		
			(25,000)	-	-
<i>PR-1660 Replace bins - Annual bin replacement program 2019/20</i>		700923			
	Expenditure		(43,500)	(47,062)	
			(43,500)	(47,062)	-
<i>PR-4237 Renew bin enclosures 2020/21</i>		701029			
	Expenditure				(27,000)
			-	-	(27,000)
<i>PR-4238 Replace bins - Annual bin replacement program 2020/21</i>		701030			
	Expenditure				(43,500)
			-	-	(43,500)
<i>PR-4239 Renew 1,100 litre skip bins 2020/21</i>		701031			
	Expenditure				(24,000)
			-	-	(24,000)
<i>PR-4846 Installation of jetty Seabins</i>		701337			
	Income			5,000	
	Expenditure			(7,959)	
			-	(2,959)	-
Net Income (Expenditure) for Waste Services			(114,481)	(93,107)	(843,600)
Net Income (Expenditure) for WASTE AND FLEET			(4,387,075)	(2,815,453)	(2,458,770)
TOTAL NET INCOME (EXPENDITURE) FOR INFRASTRUCTURE			(15,503,186)	(9,488,613)	(19,882,267)
Total Net Capital Project Income (Expenditure)			(14,897,615)	(8,367,574)	(23,296,216)

**Capital Project Expenditure Summary
by Asset Class**

Capital Project Expenditure Summary by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ARTS AND CULTURE			
Capital New (Expansion)	20,000	14,965	20,000
Total Expenditure - Arts and Culture	20,000	14,965	20,000
BRIDGES			
Capital Renewal	-	-	100,000
Total Expenditure - Bridges	-	-	100,000
BUILDINGS			
Capital New (Expansion)	5,037,106	2,820,691	4,229,074
Capital Renewal	1,649,702	853,350	3,574,380
Capital Upgrade	401,199	238,242	291,136
Total Expenditure - Buildings	7,088,007	3,912,283	8,094,590
BUS SHELTERS			
Capital New (Expansion)	10,000	34,955	-
Capital Renewal	10,000	-	20,000
Total Expenditure - Bus Shelters	20,000	34,955	20,000
EQUIPMENT			
Capital New (Expansion)	45,014	88,417	-
Capital Renewal	131,820	118,680	116,620
Capital Upgrade	54,020	80,604	15,000
Total Expenditure - Equipment	230,854	287,701	131,620
FURNITURE AND FITTINGS			
Capital Renewal	-	-	6,000
Total Expenditure - Furniture and Fittings	-	-	6,000
IT EQUIPMENT			
Capital New (Expansion)	162,788	121,675	40,810
Capital Renewal	155,000	126,735	-
Capital Upgrade	56,234	54,836	-
Total Expenditure - IT Equipment	374,022	303,246	40,810
LAND			
Capital New (Expansion)	20,000	10,332	215,226
Total Expenditure - Land	20,000	10,332	215,226
LIGHTING			
Capital New (Expansion)	41,303	55,895	86,002
Capital Renewal	75,000	79,986	98,500
Total Expenditure - Lighting	116,303	135,881	184,502

Capital Project Expenditure Summary by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
MARINE			
Capital New (Expansion)	-	46,481	28,263
Capital Renewal	1,347,522	364,323	636,955
Capital Upgrade	-	44,571	-
Total Expenditure - Marine	1,347,522	455,375	665,218
OPEN SPACE			
Capital New (Expansion)	1,340,648	1,064,945	535,367
Capital Renewal	575,085	238,305	1,933,492
Capital Upgrade	75,000	70,587	593,130
Total Expenditure - Open Space	1,990,733	1,373,837	3,061,989
PARKING EQUIPMENT			
Capital Renewal	15,000	-	-
Total Expenditure - Parking Equipment	15,000	-	-
PATHWAYS			
Capital New (Expansion)	880,000	743,503	730,000
Capital Renewal	700,000	636,886	398,958
Total Expenditure - Pathways	1,580,000	1,380,389	1,128,958
PLANT AND VEHICLES			
Capital Renewal	5,552,453	3,046,674	2,386,695
Total Expenditure - Plant and Vehicles	5,552,453	3,046,674	2,386,695
REFUSE			
Capital New (Expansion)	-	7,959	-
Capital Renewal	119,481	89,248	94,500
Capital Upgrade	-	900	749,100
Total Expenditure - Refuse	119,481	98,107	843,600
ROADS			
Capital New (Expansion)	180,500	153,569	461,344
Capital Renewal	1,890,000	1,710,710	2,106,314
Capital Upgrade	1,798,727	1,621,530	2,050,000
Total Expenditure - Roads	3,869,227	3,485,809	4,617,658
SIGNS			
Capital New (Expansion)	432,864	223,017	213,391
Capital Renewal	-	-	10,000
Total Expenditure - Signs	432,864	223,017	223,391

Capital Project Expenditure Summary by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STORMWATER			
Capital New (Expansion)	60,000	24,381	60,000
Capital Renewal	640,262	478,937	380,000
Total Expenditure - Stormwater	700,262	503,318	440,000
STRUCTURES			
Capital New (Expansion)	33,000	24,957	167,246
Capital Renewal	35,000	24,815	81,000
Total Expenditure - Structures	68,000	49,772	248,246
MIXED ASSET CLASS			
Capital New (Expansion)	654,323	9,089	6,493,632
Capital Renewal	874,298	1,267	1,118,031
Capital Upgrade	3,000,000	649,322	2,368,445
Total Expenditure - Other Assets	4,528,621	659,678	9,980,108
Total Expenditure: Capital New (Expansion)	8,917,546	5,444,831	13,280,355
Total Expenditure: Capital Renewal	13,770,623	7,769,916	13,061,445
Total Expenditure: Capital Upgrade	5,385,180	2,760,592	6,066,811
TOTAL EXPENDITURE ON ALL ASSET CLASSES	28,073,349	15,975,339	32,408,611

Capital Project Expenditure Detail by Asset Class

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ARTS AND CULTURE			
Capital New (Expansion)			
<i>PR-3191 Purchase artworks for the City Art Collection 2019/20</i>	20,000	14,965	
<i>PR-4185 Purchase artworks for the City Art Collection 2020/21</i>			20,000
Total Expenditure - Capital New (Expansion)	20,000	14,965	20,000
TOTAL EXPENDITURE - ARTS AND CULTURE	20,000	14,965	20,000
BRIDGES			
Capital Renewal			
<i>PR-4746 Replace footbridge at Ocean Drive and Hayward Street</i>			100,000
Total Expenditure - Capital Renewal	-	-	100,000
TOTAL EXPENDITURE - BRIDGES	-	-	100,000
BUILDINGS			
Capital New (Expansion)			
<i>PR-1252 Redevelop Stirling Street Arts Centre</i>	2,737,106	2,523,155	173,180
<i>PR-1809 Construct Hay Park Central Pavilion</i>	2,300,000	166,277	3,903,196
<i>PR-3612 Design and construct Bunbury SES headquarters and incident control centre</i>		13,957	
<i>PR-4739 Construct stairs to mezzanine level at Regional Animal Facility</i>			20,000
<i>PR-4847 Construct new UAT Public Facility at Des Ugle Park</i>		117,302	132,698
Total Expenditure - Capital New (Expansion)	5,037,106	2,820,691	4,229,074

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
BUILDINGS			
Capital Renewal			
<i>PR-1385 Replace volunteer/staff facilities, animal hospital, toilets, feed store and preparation area at Bunbury Wildlife Park</i>	279,791	116,621	
<i>PR-2403 Replace Forrest Park Pavilion</i>	80,000	24,017	2,005,983
<i>PR-3404 Refurbish community buildings</i>	100,000	931	100,000
<i>PR-3409 Renew or refurbish community, corporate, sport and leisure buildings as per AMP 2020/21</i>			150,000
<i>PR-3701 Carry out replacement to air-conditioning units South West Sports Centre (SWSC)</i>	25,000	20,728	60,000
<i>PR-3998 Renew South West Sports Centre (SWSC) aquatic changeroom amenities</i>	350,000	26,147	443,853
<i>PR-4019 Renew South West Sports Centre (SWSC) carpet 2016/17 to 2019/20</i>	10,000	9,031	
<i>PR-4024 Renew South West Sports Centre (SWSC) Building Management System</i>	102,000	89,830	
<i>PR-4305 Replace Gallery Track Lighting - Bunbury Regional Art Gallery (BRAG)</i>	39,550	39,490	
<i>PR-4729 Renew Administration Building Management System</i>	120,000	116,259	
<i>PR-4730 Renew City Library Building Management System</i>			60,000
<i>PR-4731 Replace solar hot water system at South West Sports Centre (SWSC)</i>			20,000
<i>PR-4732 Replace Council Chambers air-conditioning APAC units and ducting</i>	60,000	42,741	47,259
<i>PR-4759 Renew South West Sports Centre (SWSC) carpet</i>			40,000
<i>PR-4770 Building maintenance and refurbishment for Lot 12 Wellington Street</i>	73,785	191	149,809
<i>PR-4781 Replace South West Sports Centre (SWSC) fire system</i>	409,576	32,100	377,476
<i>PR-4841 Repair South West Sports Centre leisure pool leak and replace vinyl liner</i>		335,264	
<i>PR-4901 Refurbish City Facilities changerooms and public conveniences 2020/21</i>			120,000
Total Expenditure - Capital Renewal	1,649,702	853,350	3,574,380
Capital Upgrade			
<i>PR-3764 Redevelopment of Bunbury Regional Art Gallery (BRAG) foyer to provide appropriate levels of customer service, security and amenity</i>	100,000	11,081	88,919
<i>PR-3926 Support the Stirling Street Arts Centre for 2019/20</i>	20,000	10,150	
<i>PR-4112 Upgrade facilities to meet the goal of becoming the Most Accessible Regional City in Australia</i>	100,000	17,783	182,217
<i>PR-4186 Support the Stirling Street Arts Centre for 2020/21</i>			20,000
<i>PR-4617 Refurbish City Facilities changerooms and public conveniences</i>	181,199	187,728	
<i>PR-4782 Upgrade solar interconnection between lap and leisure pools at the South West Sports Centre (SWSC)</i>		11,500	
Total Expenditure - Capital Upgrade	401,199	238,242	291,136
TOTAL EXPENDITURE - BUILDINGS	7,088,007	3,912,283	8,094,590

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
BUS SHELTERS			
Capital New (Expansion)			
<i>PR-4806 Expansion of bus stops, bus shelters and public transport 2019/20</i>	10,000	34,955	
Total Expenditure - Capital New (Expansion)	10,000	34,955	-
Capital Renewal			
<i>PR-1130 Renew of bus stops, bus shelters and public transport 2019/20</i>	10,000		
<i>PR-4223 Renewal of bus stops, bus shelters and public transport - road network expansion 2020/21</i>			20,000
Total Expenditure - Capital Renewal	10,000	-	20,000
TOTAL EXPENDITURE - BUS SHELTERS	20,000	34,955	20,000
EQUIPMENT			
Capital New (Expansion)			
<i>PR-4596 Install outdoor digital screens at Bunbury Regional Art Gallery (BRAG)</i>	10,014	32,217	
<i>PR-4798 Purchase Total Station surveying equipment</i>	35,000	39,920	
<i>PR-4893 Purchase mobile traffic speed display signs</i>		16,280	
Total Expenditure - Capital New (Expansion)	45,014	88,417	-
Capital Renewal			
<i>PR-3920 Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment 2019/20</i>	100,000	96,149	
<i>PR-4075 Renew South West Sports Centre (SWSC) fitness and gym electrical equipment 2018/19</i>	11,830	6,960	
<i>PR-4191 Support Bunbury Regional Entertainment Centre (BREC) through the purchase of equipment 2020/21</i>			100,000
<i>PR-4206 Renew South West Sports Centre (SWSC) aquatics equipment 2020/21</i>			16,620
<i>PR-4403 Replacement of Shelving Trolleys for Libraries</i>	9,990	6,727	
<i>PR-4740 Replace sports equipment 2019/20</i>	10,000	8,844	
Total Expenditure - Capital Renewal	131,820	118,680	116,620
Capital Upgrade			
<i>PR-4279 Upgrade CCTV and Security at South West Sports Centre (SWSC)</i>	39,020	39,277	
<i>PR-4282 Upgrade and expand Bunbury Regional Art Gallery (BRAG) CCTV System</i>	15,000		15,000
<i>PR-4848 Upgrade security at Sutherland Way Depot</i>		41,327	
Total Expenditure - Capital Upgrade	54,020	80,604	15,000
TOTAL EXPENDITURE - EQUIPMENT	230,854	287,701	131,620

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
FURNITURE AND FITTINGS			
Capital Renewal			
<i>PR-4939 Renew sound system at Bunbury Regional Art Gallery</i>			6,000
Total Expenditure - Capital Renewal	-	-	6,000
TOTAL EXPENDITURE - FURNITURE AND FITTINGS	-	-	6,000
IT EQUIPMENT			
Capital New (Expansion)			
<i>PR-4610 Implement CCTV CBD Network Stage 5</i>	121,978	121,675	
<i>PR-4738 Install additional CCTV cameras at Regional Animal Facility</i>	8,000		8,000
<i>PR-4787 Connecting Bunbury Geographe - Connect Digitally</i>	32,810		32,810
Total Expenditure - Capital New (Expansion)	162,788	121,675	40,810
Capital Renewal			
<i>PR-3940 Asset Replacement - Corporate Printers and Photocopiers 2019/20</i>	30,000	2,633	
<i>PR-3942 Asset Replacement - Personal Computers 2019/20</i>	100,000	100,248	
<i>PR-4545 Replacement of networking equipment 2019/20</i>	25,000	23,854	
Total Expenditure - Capital Renewal	155,000	126,735	-
Capital Upgrade			
<i>PR-4021 Upgrade South West Sports Centre (SWSC) leisure facility software</i>	49,234	47,083	
<i>PR-4446 Install point of sale system at Bunbury Wildlife Park</i>	7,000	7,753	
Total Expenditure - Capital Upgrade	56,234	54,836	-
TOTAL EXPENDITURE - IT EQUIPMENT	374,022	303,246	40,810
LAND			
Capital New (Expansion)			
<i>PR-3730 Dispose of Lot 70 Winthrop Avenue (Amended College Grove Joint Venture)</i>	20,000		20,000
<i>PR-4894 Dispose of portion of Lot 150 Boyanup Picton Road, Bunbury</i>		558	
<i>PR-4943 Implement land exchange, land acquisition and rationalisation of lots along Withers Crescent, Boulders Heights</i>		9,774	195,226
Total Expenditure - Capital New (Expansion)	20,000	10,332	215,226
TOTAL EXPENDITURE - LAND	20,000	10,332	215,226

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
LIGHTING			
Capital New (Expansion)			
<i>PR-1150 Install hotspot street lighting 2019/20</i>	20,000	38,800	
<i>PR-4219 Install hotspot street lighting 2020/21</i>			20,000
<i>PR-4775 Install Nightscape lighting</i>	21,303	17,095	
<i>PR-4912 Install Nightscape lighting 2020/21</i>			66,002
Total Expenditure - Capital New (Expansion)	41,303	55,895	86,002
Capital Renewal			
<i>PR-4614 Renew City Facilities lighting</i>	15,000	18,794	
<i>PR-4726 Renew Ocean Drive pathway and carpark lighting</i>	25,000	25,144	25,000
<i>PR-4727 Renew minor parks and reserves lighting</i>	10,000	9,908	7,500
<i>PR-4728 Renew decorative lighting (Lighting Up Bunbury)</i>	10,000	10,920	
<i>PR-4747 Replace street lighting 2019/20</i>	15,000	15,220	
<i>PR-4748 Replace street lighting 2020/21</i>			25,000
<i>PR-4906 Renew City Facilities lighting 2020/21</i>			41,000
Total Expenditure - Capital Renewal	75,000	79,986	98,500
TOTAL EXPENDITURE - LIGHTING	116,303	135,881	184,502
MARINE			
Capital New (Expansion)			
<i>PR-4937 Construct Southern Ports Authority Fishing Jetty</i>		46,481	28,263
Total Expenditure - Capital New (Expansion)	-	46,481	28,263
Capital Renewal			
<i>PR-2385 Renew foreshore marine walls - Leschenault Inlet</i>	685,360	257,049	25,722
<i>PR-3928 Repair jetties 2019/20</i>	94,500	81,145	
<i>PR-4230 Repair jetties 2020/21</i>			69,700
<i>PR-4761 Repair and renew Marlston Jetty</i>	67,662	163	67,499
<i>PR-4800 Renew Marlston seawalls</i>	500,000	25,966	474,034
Total Expenditure - Capital Renewal	1,347,522	364,323	636,955
Capital Upgrade			
<i>PR-4851 Upgrade Sykes Foreshore marine walls</i>		44,571	
Total Expenditure - Capital Upgrade	-	44,571	-
TOTAL EXPENDITURE - MARINE	1,347,522	455,375	665,218

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
OPEN SPACE			
Capital New (Expansion)			
<i>PR-1543 Install landscaping and irrigation systems at Boulters Heights</i>			100,000
<i>PR-2362 Install drinking fountains in parks and on cycleways 2019/20</i>	12,000	16,279	
<i>PR-4233 Install drinking fountains in parks and on cycleways 2020/21</i>			12,000
<i>PR-4801 Infrastructure development works at Lot 3002 Lyons Cove (Sykes Foreshore)</i>	1,328,648	1,048,666	423,367
Total Expenditure - Capital New (Expansion)	1,340,648	1,064,945	535,367
Capital Renewal			
<i>PR-1303 Replace playground equipment 2019/20</i>	225,000	26,045	198,955
<i>PR-1507 Replace bore pumps 2018/19</i>	10,580		
<i>PR-1508 Replace bore pumps 2019/20</i>	42,500		
<i>PR-1518 Replace automatic reticulation systems 2018/19</i>	25,005	3,960	
<i>PR-1523 Replace automatic reticulation systems 2019/20</i>	50,000		107,188
<i>PR-1535 Renew landscaping and irrigation systems at Bunbury Wildlife Park</i>	10,000	1,850	49,360
<i>PR-2408 Replace athletics track surface</i>			1,000,000
<i>PR-2604 Renew landscaping and reticulation in main walkthrough aviary at Bunbury Wildlife Park</i>	12,000	7,011	4,989
<i>PR-4060 Renew open space furniture and equipment 2020/21</i>			100,000
<i>PR-4231 Renew Shade Sails in Public Open Space 2020/21</i>			50,000
<i>PR-4232 Replace barbecues 2020/21</i>			13,000
<i>PR-4234 Replace automatic reticulation systems 2020/21</i>			50,000
<i>PR-4235 Replace playground equipment 2020/21</i>			275,000
<i>PR-4236 Replace bore pumps 2020/21</i>			85,000
<i>PR-4772 Replace Queens Gardens playground</i>	200,000	199,439	
Total Expenditure - Capital Renewal	575,085	238,305	1,933,492
Capital Upgrade			
<i>PR-4785 Upgrades to Payne Park to supplement iSports reticulation and ground works</i>	75,000	70,587	
<i>PR-4946 Upgrade Maidens Reserve</i>			593,130
Total Expenditure - Capital Upgrade	75,000	70,587	593,130
TOTAL EXPENDITURE - OPEN SPACE	1,990,733	1,373,837	3,061,989
PARKING EQUIPMENT			
Capital Renewal			
<i>PR-4212 Replace infringement issuing devices 2019/20</i>	15,000		
Total Expenditure - Capital Renewal	15,000	-	-
TOTAL EXPENDITURE - PARKING EQUIPMENT	15,000	-	-

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
PATHWAYS			
Capital New (Expansion)			
<i>PR-1283 Expand cycleways (implement Bunbury Bike Plan) 2020/21</i>			200,000
<i>PR-1305 Expand path network 2019/20</i>	370,000	307,362	
<i>PR-1484 Expand cycleways 2017/18 to 2019/20 (implement Bunbury Bike Plan)</i>	200,000	193,679	
<i>PR-4220 Expand path network 2020/21</i>			520,000
<i>PR-4462 Expand path network in Bunbury Wildlife Park to create/improve access to exhibits</i>	10,000		10,000
<i>PR-4724 Construct South Western Highway (South) shared path</i>	300,000	242,462	
Total Expenditure - Capital New (Expansion)	880,000	743,503	730,000
Capital Renewal			
<i>PR-1843 Renew and Upgrade Paths 2019/20</i>	200,000	191,379	98,958
<i>PR-4221 Renew and upgrade paths 2020/21</i>			100,000
<i>PR-4578 Renew and upgrade Big Swamp shared path</i>	500,000	445,507	200,000
Total Expenditure - Capital Renewal	700,000	636,886	398,958
TOTAL EXPENDITURE - PATHWAYS	1,580,000	1,380,389	1,128,958
PLANT AND VEHICLES			
Capital Renewal			
<i>PR-1904 Replace waste vehicles and plant 2018/19</i>	2,331,282	2,175,902	
<i>PR-1907 Replace waste vehicles and plant 2019/20</i>	323,378		
<i>PR-2281 Replace corporate vehicles 2019/20</i>	841,616	3,359	273,922
<i>PR-2290 Replace corporate heavy plant 2018/19</i>	1,030,381	605,759	225,311
<i>PR-2291 Replace corporate heavy plant 2019/20</i>	835,796	252,791	583,005
<i>PR-4107 Renew South West Sports Centre (SWSC) plant and machinery 2019/20</i>	190,000	8,863	181,137
<i>PR-4177 Replace waste vehicles and plant 2020/21</i>			267,311
<i>PR-4178 Replace corporate heavy plant 2020/21</i>			390,262
<i>PR-4181 Replace corporate vehicles 2020/21</i>			425,747
<i>PR-4205 Renew South West Sports Centre (SWSC) plant and machinery 2020/21</i>			40,000
Total Expenditure - Capital Renewal	5,552,453	3,046,674	2,386,695
TOTAL EXPENDITURE - PLANT AND VEHICLES	5,552,453	3,046,674	2,386,695
REFUSE			
Capital New (Expansion)			
<i>PR-4846 Installation of jetty Seabins</i>		7,959	
Total Expenditure - Capital New (Expansion)	-	7,959	-

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
REFUSE			
Capital Renewal			
<i>PR-1660 Replace bins - Annual bin replacement program 2019/20</i>	43,500	47,062	
<i>PR-2375 Renew 1,100 litre skip bins 2019/20</i>	24,000	22,203	
<i>PR-3929 Renew bin enclosures 2019/20</i>	25,000		
<i>PR-4237 Renew bin enclosures 2020/21</i>			27,000
<i>PR-4238 Replace bins - Annual bin replacement program 2020/21</i>			43,500
<i>PR-4239 Renew 1,100 litre skip bins 2020/21</i>			24,000
<i>PR-4571 Renew bins at Bunbury Wildlife Park 2019/20</i>	5,000		
<i>PR-4796 Replace Solar Big Belly</i>	21,981	19,983	
Total Expenditure - Capital Renewal	119,481	89,248	94,500
Capital Upgrade			
<i>PR-4845 Upgrade Waste Recycle Centre and Container Deposit Scheme refund point</i>		900	749,100
Total Expenditure - Capital Upgrade	-	900	749,100
TOTAL EXPENDITURE - REFUSE	119,481	98,107	843,600
ROADS			
Capital New (Expansion)			
<i>PR-1140 Traffic calming and minor intersection treatments 2019/20</i>	100,000	127,413	
<i>PR-4229 Traffic calming and minor intersection treatments 2020/21</i>			100,000
<i>PR-4725 Construct carpark at Kelly Park playground</i>			55,000
<i>PR-4737 Extend bitumen driveway and construct visitor carpark at Regional Animal Facility</i>	8,000		
<i>PR-4745 Construct Washington Avenue cycle lanes (Stage 3 - Parade Road to Ocean Drive)</i>			300,000
<i>PR-4791 Extend Stirling Street Arts Centre carpark</i>	72,500		
<i>PR-4850 Construct Turkey Point carpark</i>		26,156	6,344
Total Expenditure - Capital New (Expansion)	180,500	153,569	461,344

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
ROADS			
Capital Renewal			
<i>PR-1112 Reseal and repair pavement Sandridge Road, East Bunbury (King Rd to Eelup RAB)</i>			300,000
<i>PR-1185 Reseal roads through Roads to Recovery program 2019/20</i>	445,000	602,229	
<i>PR-4051 Renew pavement and drainage, and re-seal Victoria Street</i>			450,000
<i>PR-4222 Reseal roads projects (yet to be determined) for Roads to Recovery 2020/21</i>			556,314
<i>PR-4373 Realign and widen Koombana Drive East</i>	1,100,000	774,246	
<i>PR-4792 Reseal Sandridge Road</i>	300,000	296,121	
<i>PR-4793 Replace kerb and asphalt overlay, Ocean Drive</i>	45,000	38,114	
<i>PR-4925 Renew Hamersley Drive (Kennedy to Sweeney)</i>			250,000
<i>PR-4936 CBD Road Works</i>			550,000
Total Expenditure - Capital Renewal	1,890,000	1,710,710	2,106,314
Capital Upgrade			
<i>PR-1103 Realign and widen Ocean Drive, South Bunbury</i>	750,000	867,789	750,000
<i>PR-1188 Reconstruct, widen and improve drainage on Estuary Drive, Pelican Point (St Andrews to Railway crossing)</i>	750,000	551,869	750,000
<i>PR-1212 Improve traffic configuration Blair St, Bussell Hwy, Timperley Dve and Spencer St, South Bunbury</i>	20,000	21,940	
<i>PR-1224 Asphalt overlay and kerbing Vittoria Road, Glen Iris</i>			100,000
<i>PR-3449 Upgrade Forrest Avenue and Blair Street intersection and construct slip lane</i>			150,000
<i>PR-3577 Widen Albert Road (to Hayes Street)</i>	20,000		
<i>PR-3700 Reseal and upgrade Harris Road including drainage</i>			300,000
<i>PR-4378 Upgrade Brittain Road / Bussell Highway / Parade Road roundabout</i>	95,000	138,238	
<i>PR-4580 Upgrade and widen Jetty Road</i>	83,727		
<i>PR-4790 Upgrade Blair Street and Rose Street intersection</i>	80,000	41,694	
Total Expenditure - Capital Upgrade	1,798,727	1,621,530	2,050,000
TOTAL EXPENDITURE - ROADS	3,869,227	3,485,809	4,617,658
SIGNS			
Capital New (Expansion)			
<i>PR-4360 Installation of new Way Finding Parking Signs</i>	32,864		32,864
<i>PR-4802 Installation of digital billboard, Forrest Highway Entry Statement</i>	400,000	223,017	180,527
Total Expenditure - Capital New (Expansion)	432,864	223,017	213,391
Capital Renewal			
<i>PR-4940 Renew major intersection signage</i>			10,000
Total Expenditure - Capital Renewal	-	-	10,000
TOTAL EXPENDITURE - SIGNS	432,864	223,017	223,391

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STORMWATER			
Capital New (Expansion)			
<i>PR-4723 Install Hayes Street pump station</i>	60,000	24,381	60,000
Total Expenditure - Capital New (Expansion)	60,000	24,381	60,000
Capital Renewal			
<i>PR-2638 Renew and improve drainage (Brockman Park)</i>	289,155	253,474	
<i>PR-2642 Renew, resleeve and improve drainage network 2019/20</i>	240,000	98,019	
<i>PR-3977 Replace SCADA equipment 2018/19</i>	36,107	70,413	
<i>PR-3978 Replace SCADA equipment 2019/20</i>	25,000	24,804	
<i>PR-4055 Replace pump station generator, West Road</i>	50,000	32,227	
<i>PR-4226 Renew stormwater infrastructure as per Asset Management Plan 2020/21</i>			320,000
<i>PR-4927 Replace pumps at pump stations</i>			60,000
Total Expenditure - Capital Renewal	640,262	478,937	380,000
TOTAL EXPENDITURE - STORMWATER	700,262	503,318	440,000
STRUCTURES			
Capital New (Expansion)			
<i>PR-3898 Construct heritage interpretation, Bunbury Timber Jetty</i>			142,246
<i>PR-4184 Purchase of new Public Art 2020/21</i>			25,000
<i>PR-4242 Construct enclosure for new native and iconic Australian species Bunbury Wildlife Park</i>	20,000	7,000	
<i>PR-4735 Construct additional outside animal pens at the Regional Animal Facility</i>	8,000	11,205	
<i>PR-4736 Construct holding pens for livestock at the Regional Animal Facility</i>	5,000	6,752	
Total Expenditure - Capital New (Expansion)	33,000	24,957	167,246
Capital Renewal			
<i>PR-4038 Staged replacement of boundary fence surrounding Bunbury Wildlife Park</i>		4,116	
<i>PR-4041 Renew timber gazebos at the Bunbury Wildlife Park</i>	10,000		
<i>PR-4048 Replace retaining walls 2019/20</i>	25,000	20,699	
<i>PR-4215 Replace timber shelters 2020/21</i>			11,000
<i>PR-4216 Replace boardwalks and lookouts 2020/21</i>			70,000
Total Expenditure - Capital Renewal	35,000	24,815	81,000
TOTAL EXPENDITURE - STRUCTURES	68,000	49,772	248,246

Capital Project Expenditure Detail by Asset Class

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
MIXED ASSET CLASS			
Capital New (Expansion)			
<i>PR-4165 Develop a detailed design for a Cultural Precinct</i>	154,323	2,721	
<i>PR-4786 Detailed design, contract documentation and construction of Youth Precinct</i>	500,000	6,368	6,493,632
Total Expenditure - Capital New (Expansion)	654,323	9,089	6,493,632
Capital Renewal			
<i>PR-4015 Improve City's Landscaping, Parks, Gardens and Entry Statements</i>	874,298	1,267	1,118,031
Total Expenditure - Capital Renewal	874,298	1,267	1,118,031
Capital Upgrade			
<i>PR-4799 Upgrade Halifax Business Park infrastructure</i>	3,000,000	649,322	2,368,445
Total Expenditure - Capital Upgrade	3,000,000	649,322	2,368,445
TOTAL EXPENDITURE - OTHER ASSETS	4,528,621	659,678	9,980,108
Total Expenditure: Capital New (Expansion)	8,917,546	5,444,831	13,280,355
Total Expenditure: Capital Renewal	13,770,623	7,769,916	13,061,445
Total Expenditure: Capital Upgrade	5,385,180	2,760,592	6,066,811
TOTAL EXPENDITURE ON ALL ASSET CLASSES	28,073,349	15,975,339	32,408,611

**Base Operating Summary
by Department and Service**

Base Operating Summary by Department and Service

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
OFFICE OF CHIEF EXECUTIVE			
Executive Leadership - Chief Executive	(245,156)	(217,025)	(504,261)
Public Relations	(455,592)	(481,887)	(704,829)
	(700,748)	(698,912)	(1,209,090)

Base Operating Summary by Department and Service

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE			
Contracts and Commercial	363,970	325,388	(97,060)
Corporate Governance	(401,141)	(365,659)	(388,667)
Council Support	(1,510,532)	(1,401,071)	(837,506)
Customer Support	(349,622)	(379,800)	(349,365)
Department Management - Governance	(233,053)	(247,632)	(271,738)
Dept Management - Cultural Development and Libraries	(198,682)	(313,685)	-
Dept Management - Finance	373,636	159,269	283,843
Dept Management - People and Safety	1,814,291	896,928	1,775,933
Dept Management - Strategy and Digital	2,460,279	2,190,701	2,067,308
Digital and Data	(2,106,973)	(1,848,591)	(2,166,277)
Executive Leadership - Strategy and Organisational Performance	(101,717)	(83,845)	(483,572)
Finance	39,951,234	40,905,723	39,739,333
Human Resources	(1,290,176)	(824,444)	(1,155,000)
Safety	(259,187)	(375,495)	(263,976)
Traineeships	(393,577)	(309,105)	(511,576)
	38,118,750	38,337,088	37,341,680

Base Operating Summary by Department and Service

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES			
Art Gallery	(815,326)	(753,800)	(646,979)
Building Certification	(131,401)	(163,211)	(198,952)
Community Partnerships	(516,082)	(460,786)	(474,096)
Community Safety and Emergency Management	(1,223,448)	(986,423)	(841,593)
Dept Management - City Growth	(559,416)	(641,605)	(320,533)
Dept Management - Community Facilities	(264,158)	(409,519)	(206,299)
Dept Management - Community Services	(551,983)	(652,615)	(321,261)
Development Assessment and Compliance	(756,111)	(637,762)	(754,943)
Economic Development	(424,718)	(409,259)	(639,264)
Environmental Health	(774,425)	(464,584)	(724,274)
Events	(702,885)	(637,684)	(690,073)
Executive Leadership - Sustainable Communities	(345,634)	(321,799)	(363,369)
Library	(1,716,518)	(1,456,865)	(1,562,794)
Museum	(448,974)	(341,501)	(370,545)
Sport and Recreation	(2,052,049)	(2,541,347)	(2,445,915)
Strategic Planning and Urban Design	(470,241)	(423,372)	(482,654)
Visitor Centre	(338,965)	(361,994)	(419,481)
Wildlife Park	(691,096)	(726,964)	(494,927)
	(12,783,430)	(12,391,090)	(11,957,952)

Base Operating Summary by Department and Service

	Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE			
Airport	(221,858)	(101,923)	(213,451)
Asset Planning	(15,885,262)	(15,198,198)	(15,336,525)
City Facilities	(2,636,221)	(2,723,619)	(2,648,366)
Civil Operations	(2,984,622)	(2,178,379)	(2,923,253)
Cleaning	(444,136)	(460,774)	(322,125)
Depot Management	(378,391)	(326,352)	(359,510)
Dept Management - Asset Planning	(172,035)	(248,965)	-
Dept Management - Engineering Operations and City Facilities	743,424	411,005	(706,925)
Dept Management - Landscape and Natural Environment	(303,185)	(623,570)	(207,921)
Dept Management - Waste and Fleet	(512,670)	(655,161)	(431,925)
Dept Management - Works Administration	(194,902)	(233,442)	-
Engineering	(1,796,220)	(1,816,693)	(1,695,740)
Environment	(569,751)	(393,664)	(421,385)
Executive Leadership - Infrastructure	634,229	575,978	(737,762)
Fleet	353,975	642,852	480,889
Landscape and Open Space	(5,759,864)	(5,045,020)	(5,563,957)
Waste Services	2,465,949	2,290,073	2,153,953
	(27,661,540)	(26,085,852)	(28,934,003)
Net Base Operating Surplus (Deficit)	(3,026,968)	(838,766)	(4,759,365)

**Base Operating Detail
by Department and Key Activity**

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
OFFICE OF CHIEF EXECUTIVE				
EXECUTIVE LEADERSHIP - CHIEF EXECUTIVE				
<i>Lead organisation Chief Executive Leadership</i>	500203			
	Income		339	
	Expenditure	(459,081)	(501,227)	(491,759)
		(459,081)	(500,888)	(491,759)
<i>Maintain relationships BGEA (Bunbury Geographe Economic Alliance)</i>	500270			
	Expenditure	(25,000)	(25,000)	(25,000)
		(25,000)	(25,000)	(25,000)
<i>Maintain relationships BWGoC (Bunbury-Wellington Group of Councils)</i>	500271			
	Expenditure	(10,000)	(591)	(3,000)
		(10,000)	(591)	(3,000)
<i>Maintain relationships WALGA (Western Australian Local Government Association)</i>	500275			
	Expenditure	(28,000)	(25,498)	(25,000)
		(28,000)	(25,498)	(25,000)
<i>Manage employee on-costs Chief Executive Leadership</i>	500366			
	Expenditure		13,971	
		-	13,971	-
<i>Support Business South West</i>	500464			
	Expenditure	(18,000)	(10,000)	(10,000)
		(18,000)	(10,000)	(10,000)
<i>Train and develop employees Chief Executive Leadership</i>	500493			
	Income		29	
	Expenditure	(24,400)	(12,158)	(24,400)
		(24,400)	(12,129)	(24,400)
<i>Provide staff service and recognition awards</i>	500720			
	Expenditure	(7,500)	(1,964)	(10,536)
		(7,500)	(1,964)	(10,536)
<i>Allocate Corporate Administration Costs - Chief Executive Leadership</i>	500742			
	Expenditure	326,825	345,074	85,434
		326,825	345,074	85,434
Executive Leadership - Chief Executive		(245,156)	(217,025)	(504,261)
PUBLIC RELATIONS				
<i>Conduct corporate marketing activities</i>	500087			
	Income		183	
	Expenditure	(190,731)	(182,680)	(542,329)
		(190,731)	(182,497)	(542,329)
<i>Conduct Bunbury tourism promotion</i>	500088			
	Expenditure	(62,850)	(42,916)	(162,500)
		(62,850)	(42,916)	(162,500)
<i>Coordinate Media Releases and Interviews</i>	500559			
	Expenditure	(195,761)	(256,474)	-
		(195,761)	(256,474)	-
<i>Prepare Corporate Brochures</i>	500565			
	Expenditure	(6,250)	-	-
		(6,250)	-	-
Public Relations		(455,592)	(481,887)	(704,829)
Net Income (Expenditure) for Office of Chief Executive		(700,748)	(698,912)	(1,209,090)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE				
CONTRACTS AND COMMERCIAL				
<i>Coordinate legal opinions and advice</i>	Expenditure	500135	(15,000)	(15,000)
			(15,000)	(15,000)
<i>Coordinate market valuations (property/rental)</i>	Expenditure	500138	(30,000)	(20,000)
			(30,000)	(20,000)
<i>Coordinate tenders</i>	Expenditure	500144	(54,151)	(154,378)
			(54,151)	(154,378)
<i>Develop and maintain supply contracts</i>	Expenditure	500151	(54,151)	(154,378)
			(54,151)	(154,378)
<i>Administer property leases, licences and renewals</i>	Income	500424	837,295	658,657
	Expenditure		(320,023)	(411,961)
			517,272	246,696
<i>Process property utilities recoupable</i>	Income	500553	268,145	167,000
	Expenditure		(268,145)	(167,000)
			-	-
Contracts and Commercial			363,970	(97,060)
CORPORATE GOVERNANCE				
<i>Develop councils strategic community plan</i>	Expenditure	500000	(13,807)	(14,925)
			(13,807)	(14,925)
<i>Administer corporate guidelines (work procedures)</i>	Expenditure	500005	(20,712)	-
			(20,712)	(20,632)
<i>Administer council policies</i>	Expenditure	500007	(20,712)	-
			(20,712)	(20,632)
<i>Conduct internal audits</i>	Expenditure	500097	(191,826)	(184,478)
			(191,826)	(184,478)
<i>Coordinate FOI requests and public interest disclosures</i>	Income	500132	300	300
	Expenditure		(27,614)	(59,700)
			(27,314)	(26,875)
<i>Establish corporate risk management framework</i>	Expenditure	500177	(55,231)	(82,089)
			(55,231)	(55,018)
<i>Monitor and report on corporate performance (includes annual report)</i>	Expenditure	500373	(71,539)	(47,775)
			(71,539)	(61,124)
Corporate Governance			(401,141)	(388,667)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE				
COUNCIL SUPPORT				
<i>Provide elected member support (administrative)</i>	500436			
Income			455	
Expenditure		(2,500)	(6,282)	(2,500)
		(2,500)	(5,827)	(2,500)
<i>Hold Council meetings</i>	500499			
Expenditure		(6,500)	(6,347)	(6,500)
		(6,500)	(6,347)	(6,500)
<i>Hold Civic functions and receptions</i>	500500			
Income			750	
Expenditure		(251,235)	(135,228)	(87,273)
		(251,235)	(134,478)	(87,273)
<i>Lead the Council</i>	500513			
Income			381	
Expenditure		(112,397)	(110,453)	(114,250)
		(112,397)	(110,072)	(114,250)
<i>Manage employee on-costs Office of the Mayor</i>	500515			
Expenditure			(3,319)	
		-	(3,319)	-
<i>Support the mayor and elected members</i>	500516			
Expenditure		(665,169)	(747,425)	(123,682)
		(665,169)	(747,425)	(123,682)
<i>Undertake elected member training</i>	500517			
Income			174	
Expenditure		(72,000)	(8,291)	(32,250)
		(72,000)	(8,117)	(32,250)
<i>Represent the community (elected members)</i>	500544			
Expenditure		(345,500)	(336,909)	(381,500)
		(345,500)	(336,909)	(381,500)
<i>Support the community (elected members)</i>	500545			
Expenditure			(100)	
		-	(100)	-
<i>Prepare agendas and minutes</i>	500618			
Expenditure		(55,231)	(48,477)	(89,551)
		(55,231)	(48,477)	(89,551)
Council Support		(1,510,532)	(1,401,071)	(837,506)
CUSTOMER SUPPORT				
<i>Respond to general enquiries (customer service)</i>	500457			
Expenditure		(349,622)	(379,800)	(349,365)
		(349,622)	(379,800)	(349,365)
Customer Support		(349,622)	(379,800)	(349,365)
DEPARTMENT MANAGEMENT - GOVERNANCE				
<i>Manage department Governance</i>	500310			
Expenditure		(233,053)	(209,024)	(271,738)
		(233,053)	(209,024)	(271,738)
<i>Manage employee on-costs Governance</i>	500350			
Expenditure			(38,608)	-
		-	(38,608)	-
Department Management - Governance		(233,053)	(247,632)	(271,738)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE				
DEPT MANAGEMENT - CULTURAL DEVELOPMENT AND LIBRARIES				
<i>Assist other Departments Cultural Development and Libraries</i>	500045			
Expenditure			(1,748)	
		-	(1,748)	-
<i>Manage department Cultural Development and Libraries</i>	500629			
Income		200		
Expenditure		(198,882)	(311,937)	
		(198,682)	(311,937)	-
Dept Management - Cultural Development and Libraries		(198,682)	(313,685)	
DEPT MANAGEMENT - FINANCE				
<i>Manage department Finance</i>	500314			
Expenditure		(311,679)	(297,751)	(267,534)
		(311,679)	(297,751)	(267,534)
<i>Manage employee on-costs Finance</i>	500354			
Expenditure			(84,017)	-
		-	(84,017)	-
<i>Allocate corporate administration costs</i>	500547			
Expenditure		685,315	541,037	551,377
		685,315	541,037	551,377
Dept Management - Finance		373,636	159,269	283,843
DEPT MANAGEMENT - PEOPLE AND SAFETY				
<i>Manage department People and Safety</i>	500315			
Expenditure		(163,466)	(200,101)	(138,695)
		(163,466)	(200,101)	(138,695)
<i>Implement workforce plan efficiencies</i>	500335			
Expenditure		699,512		399,150
		699,512	-	399,150
<i>Manage employee on-costs People and Safety</i>	500355			
Expenditure			(19,195)	-
		-	(19,195)	-
<i>Allocate Corporate Administration Costs - People and Safety</i>	500746			
Expenditure		1,278,245	1,116,224	1,515,478
		1,278,245	1,116,224	1,515,478
Dept Management - People and Safety		1,814,291	896,928	1,775,933
DEPT MANAGEMENT - STRATEGY AND DIGITAL				
<i>Manage department Strategy and Digital</i>	500316			
Expenditure		(244,858)	(245,853)	(254,282)
		(244,858)	(245,853)	(254,282)
<i>Manage employee on-costs Strategy and Digital</i>	500356			
Expenditure			(84,737)	-
		-	(84,737)	-
<i>Allocate Corporate Administration Costs - Strategy and Digital</i>	500747			
Expenditure		2,705,137	2,521,291	2,321,590
		2,705,137	2,521,291	2,321,590
Dept Management - Strategy and Digital		2,460,279	2,190,701	2,067,308

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE				
DIGITAL AND DATA				
<i>Operate and maintain parking meters</i>	500149			
	Income	424,500	355,392	184,542
	Expenditure	(208,670)	(139,390)	(75,703)
		215,830	216,002	108,839
<i>Maintain corporate business system (Authority)</i>	500232			
	Expenditure	(170,000)	(147,508)	(157,500)
		(170,000)	(147,508)	(157,500)
<i>Maintain office equipment</i>	500257			
	Expenditure	(40,000)	(27,318)	(35,000)
		(40,000)	(27,318)	(35,000)
<i>Maintain city's information and technology assets</i>	500280			
	Expenditure	(439,429)	(398,620)	(406,579)
		(439,429)	(398,620)	(406,579)
<i>Maintain geographical information systems</i>	500281			
	Expenditure	(60,000)	(59,944)	(57,500)
		(60,000)	(59,944)	(57,500)
<i>Maintain integrated planning system (CAMMS)</i>	500377			
	Expenditure	(55,000)	(52,649)	(55,000)
		(55,000)	(52,649)	(55,000)
<i>Provide IT Service Centre</i>	500440			
	Expenditure	(210,807)	(196,263)	(259,082)
		(210,807)	(196,263)	(259,082)
<i>Maintain Microsoft applications</i>	500503			
	Expenditure	(205,000)	(207,391)	(205,000)
		(205,000)	(207,391)	(205,000)
<i>Maintain business systems</i>	500504			
	Expenditure	(424,557)	(353,214)	(388,015)
		(424,557)	(353,214)	(388,015)
<i>Operate Corporate Information</i>	500654			
	Expenditure	(265,556)	(230,498)	(253,748)
		(265,556)	(230,498)	(253,748)
<i>Maintain Corporate Information business system (TRIM)</i>	500686			
	Expenditure	(40,000)	(41,895)	(40,000)
		(40,000)	(41,895)	(40,000)
<i>Maintain South West Sports Centre business systems</i>	500687			
	Expenditure	(30,000)	(27,875)	(30,000)
		(30,000)	(27,875)	(30,000)
<i>Maintain Community Law, Safety and Emergency Management business systems</i>	500688			
	Expenditure	(11,000)	(11,520)	(11,520)
		(11,000)	(11,520)	(11,520)
<i>Maintain Libraries business systems</i>	500689			
	Expenditure	(21,205)	(25,730)	(25,730)
		(21,205)	(25,730)	(25,730)
<i>Maintain Engineering business systems</i>	500690			
	Expenditure	(20,000)	(8,000)	(10,000)
		(20,000)	(8,000)	(10,000)
<i>Maintain Asset Management business systems</i>	500691			
	Expenditure	(32,000)	(30,482)	(32,000)
		(32,000)	(30,482)	(32,000)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE				
DIGITAL AND DATA				
Maintain Human Resources and Organisational Development business systems	500693			
	Expenditure	(40,000)	(30,972)	(40,000)
		(40,000)	(30,972)	(40,000)
Maintain Dial Before You Dig business system	500694			
	Expenditure	(6,000)	(5,780)	(6,000)
		(6,000)	(5,780)	(6,000)
Maintain public CCTV equipment	500715			
	Expenditure	(42,500)	(25,568)	(37,000)
		(42,500)	(25,568)	(37,000)
Maintain Adobe Creative Suite licences	500717			
	Expenditure	(7,000)	(18,602)	(18,498)
		(7,000)	(18,602)	(18,498)
Maintain Procurement business systems	500718			
	Expenditure	(12,000)	(12,633)	(12,500)
		(12,000)	(12,633)	(12,500)
Implement ICT business improvement solutions	500722			
	Expenditure	(190,749)	(152,131)	(194,444)
		(190,749)	(152,131)	(194,444)
Digital and Data		(2,106,973)	(1,848,591)	(2,166,277)
EXECUTIVE LEADERSHIP - STRATEGY AND ORGANISATIONAL PERFORMANCE				
Lead directorate Strategy and Organisational Performance	500198			
	Income	250		250
	Expenditure	(367,679)	(358,048)	(931,418)
		(367,429)	(358,048)	(931,168)
Manage employee on-costs Strategy and Organisational Performance Leadership	500367			
	Expenditure		13,596	-
		-	13,596	-
Train and develop employees Strategy and Organisational Performance Leadership	500494			
	Expenditure	(7,500)	(1,112)	(7,500)
		(7,500)	(1,112)	(7,500)
Allocate Corporate Administration Costs - Strategy and Organisational Performance Leadership	500743			
	Expenditure	273,212	261,719	455,096
		273,212	261,719	455,096
Executive Leadership - Strategy and Organisational Performance		(101,717)	(83,845)	(483,572)
FINANCE				
Coordinate debt recovery of rates and accounts receivable	500126			
	Income	25,000	2,075	12,500
	Expenditure	(125,988)	(98,023)	(123,899)
		(100,988)	(95,948)	(111,399)
Coordinate rating	500143			
	Income	100,000	94,059	75,000
	Expenditure	(459,391)	(431,363)	(422,864)
		(359,391)	(337,304)	(347,864)
Dispose of freehold land	500154			
	Expenditure	(6,545)	(175)	(4,500)
		(6,545)	(175)	(4,500)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE				
FINANCE				
<i>Dispose of reserves</i>	500157			
	Income	375	1,588	375
	Expenditure	(500)		
		(125)	1,588	375
<i>Invest surplus cash and process loan applications and transactions</i>	500195			
	Income	897,543	694,070	657,993
	Expenditure	(27,772)	(16,582)	(24,431)
		869,771	677,488	633,562
<i>Prepare and review our long term financial plan (LTFP)</i>	500400			
	Expenditure	(110,176)	(130,236)	(94,952)
		(110,176)	(130,236)	(94,952)
<i>Prepare and monitor annual budget</i>	500403			
	Expenditure	(177,578)	(188,256)	(154,226)
		(177,578)	(188,256)	(154,226)
<i>Prepare and remit taxation reports</i>	500404			
	Expenditure	(20,828)	(18,549)	(18,324)
		(20,828)	(18,549)	(18,324)
<i>Prepare financial journals and reconciliations</i>	500411			
	Expenditure	(284,912)	(244,140)	(265,090)
		(284,912)	(244,140)	(265,090)
<i>Prepare statutory and management reports</i>	500414			
	Expenditure	(116,283)	(97,339)	(105,303)
		(116,283)	(97,339)	(105,303)
<i>Process community self supporting loans (organisations)</i>	500419			
	Income	8,887	8,570	7,824
		8,887	8,570	7,824
<i>Process creditor invoices</i>	500420			
	Expenditure	(185,549)	(180,643)	(185,771)
		(185,549)	(180,643)	(185,771)
<i>Process sundry debtors (accounts receivable)</i>	500425			
	Income	2,121	891	2,121
	Expenditure	(58,435)	(45,764)	(62,680)
		(56,314)	(44,873)	(60,559)
<i>Provide financial accounting for BHRC (Bunbury Harvey Regional Council)</i>	500438			
	Income	95,396	95,396	49,369
	Expenditure	(57,863)	(58,443)	(64,723)
		37,533	36,953	(15,354)
<i>Raise general purpose rates</i>	500450			
	Income	40,146,707	40,317,918	40,125,835
	Expenditure	(3,000)	(2,306)	(3,000)
		40,143,707	40,315,612	40,122,835
<i>Receive general purpose grants</i>	500451			
	Income	926,089	1,820,645	880,216
		926,089	1,820,645	880,216
<i>Process loan transactions - Community Amenities</i>	500646			
	Expenditure	(46,329)	(46,212)	(39,339)
		(46,329)	(46,212)	(39,339)
<i>Process loan transactions - Recreation and Culture</i>	500647			
	Expenditure	(228,001)	(225,091)	(168,375)
		(228,001)	(225,091)	(168,375)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE				
FINANCE				
<i>Process loan transactions - Transport</i>	500649			
Expenditure		(109,597)	(110,092)	(108,601)
		(109,597)	(110,092)	(108,601)
<i>Process loan transactions - Other Property and Services</i>	500650			
Expenditure		(232,137)	(236,275)	(225,822)
		(232,137)	(236,275)	(225,822)
Finance		39,951,234	40,905,723	39,739,333
HUMAN RESOURCES				
<i>Administer corporate training programs</i>	500006			
Expenditure		(153,665)	(127,321)	(120,072)
		(153,665)	(127,321)	(120,072)
<i>Coordinate corporate uniforms</i>	500124			
Expenditure		(6,016)	(9,801)	(8,296)
		(6,016)	(9,801)	(8,296)
<i>Coordinate employee assistance program</i>	500127			
Expenditure		(32,309)	(29,447)	(24,725)
		(32,309)	(29,447)	(24,725)
<i>Coordinate employee performance and development assessments</i>	500128			
Expenditure		(59,468)	(45,996)	(31,044)
		(59,468)	(45,996)	(31,044)
<i>Coordinate employee recruitment</i>	500129			
Expenditure		(130,727)	(109,725)	(213,108)
		(130,727)	(109,725)	(213,108)
<i>Coordinate traineeship/cadetship program</i>	500145			
Expenditure		(12,734)	(12,944)	(19,757)
		(12,734)	(12,944)	(19,757)
<i>Coordinate volunteer data</i>	500147			
Expenditure		(6,016)	(9,801)	(8,296)
		(6,016)	(9,801)	(8,296)
<i>Facilitate a long term workforce plan</i>	500181			
Expenditure		(31,118)	(30,242)	(23,175)
		(31,118)	(30,242)	(23,175)
<i>Induct volunteers</i>	500189			
Expenditure		(16,214)	(11,758)	(3,762)
		(16,214)	(11,758)	(3,762)
<i>Maintain payroll/organisation structure details</i>	500263			
Expenditure		(26,070)	(29,914)	(37,329)
		(26,070)	(29,914)	(37,329)
<i>Coordinate learning and development plans</i>	500325			
Expenditure		(30,081)	(29,555)	(41,475)
		(30,081)	(29,555)	(41,475)
<i>Develop in-house learning programs</i>	500326			
Expenditure		(30,081)	(29,555)	(15,553)
		(30,081)	(29,555)	(15,553)
<i>Deliver in-house learning programs</i>	500327			
Expenditure		(17,421)	(10,603)	(11,287)
		(17,421)	(10,603)	(11,287)
<i>Provide support to line managers</i>	500328			
Expenditure		(80,275)	(64,257)	(109,139)
		(80,275)	(64,257)	(109,139)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE				
HUMAN RESOURCES				
<i>Build external partnerships</i>	500329			
Expenditure		(12,734)	(12,944)	(13,171)
		(12,734)	(12,944)	(13,171)
<i>Coordinate cultural change program</i>	500330			
Expenditure		(31,836)	766	(46,351)
		(31,836)	766	(46,351)
<i>Coordinate work experience</i>	500332			
Expenditure		(6,016)	(9,801)	(8,296)
		(6,016)	(9,801)	(8,296)
<i>Design and deliver organisational development program</i>	500333			
Expenditure		(31,836)	766	-
		(31,836)	766	
<i>Process payroll</i>	500423			
Income			29,892	
Expenditure		(75,204)	(104,113)	(62,214)
		(75,204)	(74,221)	(62,214)
<i>Provide employee and industrial relations advice</i>	500441			
Expenditure		(17,440)	(14,872)	(22,440)
		(17,440)	(14,872)	(22,440)
<i>Coordinate employee staff amenities</i>	500552			
Income		6,000	2,304	
Expenditure		(56,858)	(38,809)	(18,000)
		(50,858)	(36,505)	(18,000)
<i>Provide payroll support to BHRC (Bunbury Harvey Regional Council)</i>	500555			
Income		11,322	11,322	5,859
Expenditure		(12,152)	(12,093)	(16,586)
		(830)	(771)	(10,727)
<i>Provide Human Resource support to BHRC (Bunbury Harvey Regional Council)</i>	500556			
Income		12,342	12,342	6,388
Expenditure		(20,574)	(10,131)	
		(8,232)	2,211	6,388
<i>Coordinate professional development and training programs</i>	500705			
Income			742	
Expenditure		(405,495)	(118,682)	(295,671)
		(405,495)	(117,940)	(295,671)
<i>Provide salary sacrifice arrangements to employees</i>	500713			
Income			413	
Expenditure		(2,500)	(413)	(2,500)
		(2,500)	-	(2,500)
<i>Coordinate Study Assistance program</i>	500731			
Expenditure		(15,000)	(10,214)	(15,000)
		(15,000)	(10,214)	(15,000)
Human Resources		(1,290,176)	(824,444)	(1,155,000)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
STRATEGY AND ORGANISATIONAL PERFORMANCE				
SAFETY				
<i>Conduct OSH training (occupational safety and health)</i>	500103			
Expenditure		(40,779)	(62,867)	(65,116)
		(40,779)	(62,867)	(65,116)
<i>Coordinate employee return to work programs</i>	500130			
Expenditure		(26,431)	(27,534)	(27,332)
		(26,431)	(27,534)	(27,332)
<i>Coordinate employee well-being program</i>	500131			
Expenditure		(13,028)	(11,596)	(7,184)
		(13,028)	(11,596)	(7,184)
<i>Coordinate OSH committees (occupational safety and health)</i>	500141			
Expenditure		(28,791)	(28,739)	(29,242)
		(28,791)	(28,739)	(29,242)
<i>Coordinate workers compensation claims</i>	500148			
Income			114,763	
Expenditure		(26,431)	(238,246)	(27,332)
		(26,431)	(123,483)	(27,332)
<i>Coordinate incident and hazard investigations and management</i>	500331			
Expenditure		(37,819)	(39,132)	(33,926)
		(37,819)	(39,132)	(33,926)
<i>Coordinate organisation OSH strategies and compliance</i>	500719			
Expenditure		(76,508)	(75,474)	(65,944)
		(76,508)	(75,474)	(65,944)
<i>Coordinate drug and alcohol testing</i>	500729			
Expenditure		(4,500)	(2,420)	(3,000)
		(4,500)	(2,420)	(3,000)
<i>Coordinate fitness for work assessments</i>	500730			
Expenditure		(4,900)	(4,250)	(4,900)
		(4,900)	(4,250)	(4,900)
Safety		(259,187)	(375,495)	(263,976)
TRAINEESHIPS				
<i>Provide traineeships and cadetships</i>	500522			
Income		5,000	11,000	5,000
Expenditure		(398,577)	(320,105)	(516,576)
		(393,577)	(309,105)	(511,576)
<i>Manage employee on-costs Traineeships and Cadetships</i>	500523			
Expenditure			8,406	
		-	8,406	-
Traineeships		(393,577)	(300,699)	(511,576)
Net Income (Expenditure) for Strategy and Organisational Performance		38,118,750	38,337,088	37,364,105

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
ART GALLERY				
<i>Art in the community</i>	500101			
	Expenditure	(19,000)	(8,523)	(9,500)
		(19,000)	(8,523)	(9,500)
<i>Manage city art collection</i>	500117			
	Income	7,000	6,825	6,825
	Expenditure	(8,600)	(2,212)	(2,000)
		(1,600)	4,613	4,825
<i>Manage city public art collection</i>	500597			
	Expenditure	(30,000)	(5,641)	(11,907)
		(30,000)	(5,641)	(11,907)
<i>Operate Bunbury Art Gallery</i>	500614			
	Income	184,985	185,529	178,380
	Expenditure	(879,341)	(874,916)	(751,551)
		(694,356)	(689,387)	(573,171)
<i>Coordinate art exhibitions</i>	500615			
	Income	25,630	31,273	14,070
	Expenditure	(95,800)	(83,824)	(66,618)
		(70,170)	(52,551)	(52,548)
<i>Conduct public art programs</i>	500616			
	Income	20,400	17,307	9,873
	Expenditure	(20,600)	(19,618)	(14,551)
		(200)	(2,311)	(4,678)
Art Gallery		(815,326)	(753,800)	(646,979)
BUILDING CERTIFICATION				
<i>Provide certification and inspection of Class 2 to 9 commercial buildings as a commercial service</i>	500017			
	Expenditure	(65,227)	(61,114)	(66,949)
		(65,227)	(61,114)	(66,949)
<i>Process uncertified and certified Building Permit applications for Class 1 and 10 buildings as a statutory permit authority</i>	500018			
	Income	225,840	157,022	173,840
	Expenditure	(100,399)	(78,859)	(103,297)
		125,441	78,163	70,543
<i>Process applications for Strata Title and Built Strata Title subdivision as a statutory responsible authority</i>	500025			
	Income	2,500	1,106	2,400
	Expenditure	(26,588)	(27,512)	(27,262)
		(24,088)	(26,406)	(24,862)
<i>Conduct regulatory swimming pool inspections as a statutory responsible authority</i>	500028			
	Income	20,000	19,317	20,000
	Expenditure	(6,027)	(4,332)	(6,212)
		13,973	14,985	13,788
<i>Conduct building compliance inspections and enforcement as a statutory permit authority</i>	500078			
	Expenditure	(38,640)	(34,047)	(39,684)
		(38,640)	(34,047)	(39,684)
<i>Conduct community and industry education on building legislation and policy</i>	500082			
	Expenditure	(26,589)	(25,210)	(27,263)
		(26,589)	(25,210)	(27,263)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
BUILDING CERTIFICATION				
<i>Provide professional and technical building advice and services</i>	500431			
Income		8,160	4,498	3,160
Expenditure		(53,175)	(51,334)	(54,526)
		(45,015)	(46,836)	(51,366)
<i>Process R-Codes variation approvals as a statutory responsibility authority</i>	500665			
Expenditure		(38,640)	(34,047)	(39,684)
		(38,640)	(34,047)	(39,684)
<i>Provide swimming pool inspections as a commercial service</i>	500666			
Expenditure		(6,027)	(3,489)	(6,212)
		(6,027)	(3,489)	(6,212)
<i>Provide building fire safety inspection and certification of approval as a commercial services</i>	500667			
Expenditure		(26,589)	(25,210)	(27,263)
		(26,589)	(25,210)	(27,263)
Building Certification		(131,401)	(163,211)	(198,952)
COMMUNITY PARTNERSHIPS				
<i>Administer and review DAIP (disability access and inclusion plan)</i>	500001			
Expenditure		(89,250)	(68,903)	(82,372)
		(89,250)	(68,903)	(82,372)
<i>Conduct senior citizens activities (minor)</i>	500107			
Expenditure		(21,607)	(16,000)	(19,347)
		(21,607)	(16,000)	(19,347)
<i>Conduct youth events and initiatives</i>	500116			
Expenditure		(52,329)	(30,654)	(43,113)
		(52,329)	(30,654)	(43,113)
<i>Coordinate youth school holiday programs and activities</i>	500146			
Income		3,500	4,064	2,200
Expenditure		(55,422)	(36,881)	(40,230)
		(51,922)	(32,817)	(38,030)
<i>Engage with skate park communities</i>	500175			
Expenditure		(20,262)	(20,836)	(19,865)
		(20,262)	(20,836)	(19,865)
<i>Deliver community development programs</i>	500448			
Expenditure		(175,990)	(181,688)	(175,266)
		(175,990)	(181,688)	(175,266)
<i>Support youth advisory council (YAC)</i>	500471			
Income			400	
Expenditure		(33,154)	(31,947)	(28,913)
		(33,154)	(31,547)	(28,913)
<i>Co-ordinate and implement community safety and crime prevention plans</i>	500605			
Expenditure		(40,784)	(42,198)	(37,595)
		(40,784)	(42,198)	(37,595)
<i>Implement Crime Prevention and Community Initiatives</i>	500703			
Expenditure		(30,784)	(36,143)	(29,595)
		(30,784)	(36,143)	(29,595)
Community Partnerships		(516,082)	(460,786)	(474,096)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
COMMUNITY SAFETY AND EMERGENCY MANAGEMENT				
<i>Conduct bushfire community awareness education programs</i>	500084			
Expenditure		(41,432)	(17,328)	(39,061)
		(41,432)	(17,328)	(39,061)
<i>Conduct community safety awareness and education programs</i>	500085			
Expenditure		(16,823)	(16,072)	(19,331)
		(16,823)	(16,072)	(19,331)
<i>Prepare, review and conduct emergency management programs and plans</i>	500122			
Expenditure		(102,611)	(62,131)	(81,665)
		(102,611)	(62,131)	(81,665)
<i>Administer and enforce Bush Fires Act</i>	500163			
Income		6,000	5,019	6,000
Expenditure		(137,736)	(126,811)	(110,240)
		(131,736)	(121,792)	(104,240)
<i>Administer and enforce Control of Vehicles Act (Off-Road Areas)</i>	500164			
Income		750		750
Expenditure		(1,000)	(280)	(1,000)
		(250)	(280)	(250)
<i>Administer and enforce Dog Act</i>	500165			
Income		207,000	177,666	195,000
Expenditure		(394,442)	(362,773)	(299,904)
		(187,442)	(185,107)	(104,904)
<i>Administer bushfire brigade (BFB) payments</i>	500166			
Income		62,735	59,543	55,550
Expenditure		(62,735)	(84,382)	(55,550)
		-	(24,839)	-
<i>Administer and enforce Litter Act</i>	500168			
Income		2,900	1,514	2,900
Expenditure		(3,006)	(1,000)	(1,300)
		(106)	514	1,600
<i>Administer and enforce Local Government Act and Miscellaneous Provisions</i>	500169			
Income		13,500	49,608	13,500
Expenditure		(219,511)	(202,818)	(176,599)
		(206,011)	(153,210)	(163,099)
<i>Enforce parking local law</i>	500172			
Income		240,500	182,695	120,602
Expenditure		(389,949)	(279,775)	(159,941)
		(149,449)	(97,080)	(39,339)
<i>Operate animal pound</i>	500379			
Income		25,000	41,007	25,000
Expenditure		(106,432)	(89,647)	(88,428)
		(81,432)	(48,640)	(63,428)
<i>Operate and monitor CCTV system</i>	500381			
Expenditure		(57,277)	(23,705)	(967)
		(57,277)	(23,705)	(967)
<i>Plan emergency recovery procedures</i>	500397			
Expenditure		(8,411)	(8,035)	(9,665)
		(8,411)	(8,035)	(9,665)
<i>Prepare a business continuity plan for council</i>	500399			
Expenditure		(33,021)	(9,294)	(29,395)
		(33,021)	(9,294)	(29,395)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
COMMUNITY SAFETY AND EMERGENCY MANAGEMENT				
<i>Prepare an emergency plan for council</i>	500402			
Expenditure		(41,432)	(17,328)	(39,061)
		(41,432)	(17,328)	(39,061)
<i>Provide administrative support to LEMC (Local Emergency Management Committee)</i>	500428			
Expenditure		(14,914)	(8,405)	(14,947)
		(14,914)	(8,405)	(14,947)
<i>Provide administrative support to SWLGEMA (South West Local Government Emergency Management Alliance)</i>	500429			
Expenditure		(6,502)	(314)	(4,932)
		(6,502)	(314)	(4,932)
<i>Provide emergency incident management</i>	500437			
Expenditure		(16,823)	(16,072)	(19,331)
		(16,823)	(16,072)	(19,331)
<i>Review Bunbury emergency management arrangements</i>	500458			
Expenditure		(16,823)	(16,072)	(19,331)
		(16,823)	(16,072)	(19,331)
<i>Support local volunteer bush fire brigade</i>	500469			
Expenditure		(16,823)	(17,262)	(19,331)
		(16,823)	(17,262)	(19,331)
<i>Administer state emergency service (SES) payments</i>	500561			
Income		52,726	56,321	45,040
Expenditure		(52,726)	(61,539)	(45,040)
		-	(5,218)	-
<i>Administer and enforce Cat Act</i>	500596			
Income		20,200	28,880	20,200
Expenditure		(114,330)	(106,646)	(91,116)
		(94,130)	(77,766)	(70,916)
<i>Business continuity response to emergency situations</i>	500754			
Expenditure			(60,987)	
		-	(60,987)	-
Community Safety and Emergency Management		(1,223,448)	(986,423)	(841,593)
DEPT MANAGEMENT - CITY GROWTH				
<i>Manage department City Growth</i>	500319			
Income			232	
Expenditure		(258,002)	(172,295)	(188,058)
		(258,002)	(172,063)	(188,058)
<i>Manage employee on-costs City Growth</i>	500359			
Expenditure			(116,964)	-
		-	(116,964)	-
<i>Manage department Economic Development and Lands</i>	500608			
Expenditure		(173,744)	(177,392)	
		(173,744)	(177,392)	-
<i>Manage employee on-costs Economic Development and Lands</i>	500609			
Expenditure			(42,879)	
		-	(42,879)	-
<i>Coordinate administration of development contributions, bonds and fees as a statutory responsibility</i>	500669			
Income		5,000	3,964	3,000
		5,000	3,964	3,000

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
DEPT MANAGEMENT - CITY GROWTH				
<i>Provide professional and technical development and civil engineering advice and services</i>	500671			
	Expenditure	(132,670)	(136,271)	(135,475)
		(132,670)	(136,271)	(135,475)
Dept Management - City Growth		(559,416)	(641,605)	(320,533)
DEPT MANAGEMENT - COMMUNITY FACILITIES				
<i>Manage department Community Facilities</i>	500318			
	Income		2,909	
	Expenditure	(264,158)	(159,197)	(206,299)
		(264,158)	(156,288)	(206,299)
<i>Manage employee on-costs Community Safety and Emergency Management</i>	500348			
	Expenditure		4,178	
		-	4,178	-
<i>Manage employee on-costs Community Facilities</i>	500358			
	Expenditure		(124,222)	-
		-	(124,222)	-
<i>Manage department Arts and Culture</i>	500626			
	Expenditure		(218)	
		-	(218)	-
<i>Manage employee on-costs Cultural Development and Libraries</i>	500630			
	Expenditure		(132,969)	
		-	(132,969)	-
Dept Management - Community Facilities		(264,158)	(409,519)	(206,299)
DEPT MANAGEMENT - COMMUNITY SERVICES				
<i>Assist other Departments Community Development and Events</i>	500034			
	Expenditure		(40,178)	
		-	(40,178)	-
<i>Manage department Community Services</i>	500313			
	Income	7,500	11,791	7,500
	Expenditure	(375,584)	(343,946)	(330,339)
		(368,084)	(332,155)	(322,839)
<i>Manage department People and Place</i>	500320			
	Expenditure	(183,899)	(118,517)	
		(183,899)	(118,517)	-
<i>Manage employee on-costs Community Services</i>	500353			
	Expenditure		(141,872)	1,578
		-	(141,872)	1,578
<i>Manage employee on-costs People and Place</i>	500360			
	Expenditure		(24,751)	
		-	(24,751)	-
<i>Provide in-kind support - Community Safety and Emergency Management</i>	500638			
	Income		4,858	
		-	4,858	-
Dept Management - Community Services		(551,983)	(652,615)	(321,261)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
DEVELOPMENT ASSESSMENT AND COMPLIANCE				
<i>Process applications for Planning Approval as a statutory responsible authority</i>	500019			
	Income	197,000	195,639	177,000
	Expenditure	(572,653)	(558,702)	(597,195)
		(375,653)	(363,063)	(420,195)
<i>Process applications for subdivision and WAPC subdivision application referrals as a statutory responsible authority</i>	500027			
	Income	7,500	8,282	5,500
		7,500	8,282	5,500
<i>Conduct compliance inspections and administration</i>	500089			
	Income		11,650	
	Expenditure	(160,953)	(121,894)	(141,384)
		(160,953)	(110,244)	(141,384)
<i>Provide administrative support to the SWJDAP (South West Joint Development Assessment Panel)</i>	500427			
	Income	500		500
	Expenditure	(4,688)	(4,165)	(4,814)
		(4,188)	(4,165)	(4,314)
<i>Conduct planning appeals in the State Administrative Tribunal (SAT)</i>	500447			
	Expenditure	(21,739)	(20,290)	(21,823)
		(21,739)	(20,290)	(21,823)
<i>Provide professional and technical statutory planning advice and services in internal and external stakeholders and clients</i>	500449			
	Expenditure	(132,164)	(120,394)	(133,319)
		(132,164)	(120,394)	(133,319)
<i>Coordinate obtaining professional, legal and technical advice for development assessment and building certification</i>	500574			
	Expenditure	(68,914)	(27,888)	(39,408)
		(68,914)	(27,888)	(39,408)
Development Assessment and Compliance		(756,111)	(637,762)	(754,943)
ECONOMIC DEVELOPMENT				
<i>Conduct strategic tourism activity</i>	500110			
	Expenditure			(201,413)
		-	-	(201,413)
<i>Develop and support Setagaya sister city relationship</i>	500153			
	Income		2,889	
	Expenditure	(66,907)	(67,743)	(72,609)
		(66,907)	(64,854)	(72,609)
<i>Develop and support Jiaxing sister city relationship</i>	500512			
	Expenditure	(64,942)	(59,521)	(66,385)
		(64,942)	(59,521)	(66,385)
<i>Undertake research and support Corporate Projects</i>	500612			
	Expenditure	(224,077)	(224,950)	(229,472)
		(224,077)	(224,950)	(229,472)
<i>Develop and support Vietnam sister city friendship</i>	500681			
	Expenditure	(59,342)	(53,591)	(60,635)
		(59,342)	(53,591)	(60,635)
<i>Administer International Sister City relationships</i>	500728			
	Expenditure	(9,450)	(6,343)	(8,750)
		(9,450)	(6,343)	(8,750)
Economic Development		(424,718)	(409,259)	(639,264)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
ENVIRONMENTAL HEALTH				
<i>Administer and review public health plan</i>	Expenditure	500002	(21,389)	(17,504)
			(21,389)	(17,504)
<i>Administer the health emergency management plan (environmental)</i>	Expenditure	500011	(1,647)	(1,346)
			(1,647)	(1,346)
<i>Assess and licence other health premises</i>	Income	500016	5,900	4,550
	Expenditure		(85,323)	(69,568)
			(79,423)	(65,018)
<i>Assess events for health requirements</i>	Expenditure	500020	(29,072)	(22,998)
			(29,072)	(22,998)
<i>Assess and licence food businesses</i>	Income	500021	67,000	42,500
	Expenditure		(220,605)	(179,875)
			(153,605)	(137,375)
<i>Assess public buildings and licenced premises</i>	Income	500024	1,125	767
	Expenditure		(62,969)	(51,338)
			(61,844)	(50,571)
<i>Assess street trading licence applications</i>	Income	500026	18,360	9,180
	Expenditure		(25,789)	(20,860)
			(7,429)	(11,680)
<i>Assess waste systems (domestic and industrial)</i>	Income	500029	2,000	2,000
	Expenditure		(15,286)	(12,512)
			(13,286)	(10,512)
<i>Conduct public health education and training programs</i>	Expenditure	500093	(18,752)	(14,210)
			(18,752)	(14,210)
<i>Undertake assessments of health premises plans</i>	Income	500105	2,000	1,000
	Expenditure		(37,595)	(30,773)
			(35,595)	(29,773)
<i>Control diseases</i>	Income	500119		2,946
	Expenditure		(61,890)	(51,434)
			(61,890)	(51,434)
<i>Enforce health legislation</i>	Income	500167	1,000	1,000
	Expenditure		(104,205)	(85,088)
			(103,205)	(84,088)
<i>Enforce noise controls/nuisances</i>	Income	500171	5,100	5,100
	Expenditure		(35,321)	(28,912)
			(30,221)	(23,812)
<i>Inspect and monitor aquatic facilities</i>	Expenditure	500190	(16,326)	(13,646)
			(16,326)	(13,646)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
ENVIRONMENTAL HEALTH				
<i>Test drinking water supplies</i>	500192			
	Income	20,535	20,944	20,535
	Expenditure	(28,812)	(27,601)	(23,861)
		(8,277)	(6,657)	(3,326)
<i>Investigate pollution incidents (environmental)</i>	500196			
	Expenditure	(11,307)	(9,506)	(9,254)
		(11,307)	(9,506)	(9,254)
<i>Provide local abattoir meat inspection service</i>	500443			
	Income	280,000	502,094	280,000
	Expenditure	(279,348)	(317,744)	(357,980)
		652	184,350	(77,980)
<i>Provide public health technical advice to internal and external stakeholders and customers</i>	500444			
	Expenditure	(121,809)	(106,046)	(99,497)
		(121,809)	(106,046)	(99,497)
<i>Enforce Health Act</i>	500732			
	Expenditure		(2,093)	
		-	(2,093)	-
<i>Enforce Food Act</i>	500734			
	Income		111	
	Expenditure		(70)	(250)
		-	41	(250)
Environmental Health		(774,425)	(464,584)	(724,274)
EVENTS				
<i>Conduct Australia Day event</i>	500077			
	Income	50,200	53,202	50,200
	Expenditure	(273,861)	(267,370)	(268,279)
		(223,661)	(214,168)	(218,079)
<i>Conduct Christmas carnival event</i>	500080			
	Income	29,105	43,870	29,105
	Expenditure	(196,436)	(211,113)	(193,348)
		(167,331)	(167,243)	(164,243)
<i>Coordinate community grants program</i>	500139			
	Expenditure	(122,907)	(64,565)	(118,577)
		(122,907)	(64,565)	(118,577)
<i>Prepare and support event management plans (parking, crowd and traffic)</i>	500410			
	Expenditure	10,000		
		10,000	-	-
<i>Support and market externally run events</i>	500613			
	Expenditure	(122,664)	(117,487)	(112,488)
		(122,664)	(117,487)	(112,488)
<i>Coordinate event bookings for community facilities</i>	500685			
	Income	2,550	5,053	530
	Expenditure	(78,872)	(79,274)	(77,216)
		(76,322)	(74,221)	(76,686)
Events		(702,885)	(637,684)	(690,073)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
EXECUTIVE LEADERSHIP - SUSTAINABLE COMMUNITIES				
<i>Lead directorate Sustainable Communities Leadership</i>	500200			
Expenditure		(485,567)	(447,024)	(318,614)
		(485,567)	(447,024)	(318,614)
<i>Manage employee on-costs Sustainable Communities Leadership</i>	500369			
Expenditure		-	2,514	-
		-	2,514	-
<i>Train and develop employees Sustainable Communities Leadership</i>	500496			
Expenditure		(13,000)	(3,984)	(13,000)
		(13,000)	(3,984)	(13,000)
<i>Provide administrative support to Sustainability, Planning and Development department</i>	500701			
Expenditure		(204,141)	(196,318)	(200,788)
		(204,141)	(196,318)	(200,788)
<i>Allocate Corporate Administration Costs - Sustainable Communities Leadership</i>	500744			
Expenditure		357,074	323,013	169,033
		357,074	323,013	169,033
Executive Leadership - Sustainable Communities		(345,634)	(321,799)	(363,369)
LIBRARY				
<i>Conduct computer skills learning programs</i>	500086			
Expenditure		(143,129)	(94,210)	(120,569)
		(143,129)	(94,210)	(120,569)
<i>Conduct information research (in-house and remotely)</i>	500096			
Expenditure		(449,064)	(433,606)	(380,376)
		(449,064)	(433,606)	(380,376)
<i>Conduct literacy programs</i>	500099			
Expenditure		(196,742)	(119,105)	(167,441)
		(196,742)	(119,105)	(167,441)
<i>Maintain library collection</i>	500228			
Income		9,750	6,834	7,000
Expenditure		(640,849)	(565,037)	(549,524)
		(631,099)	(558,203)	(542,524)
<i>Provide library home delivery service</i>	500442			
Expenditure		(46,141)	(50,092)	(39,314)
		(46,141)	(50,092)	(39,314)
<i>Provide regional library support</i>	500446			
Income		13,888		
Expenditure		(34,070)	(15,598)	(28,429)
		(20,182)	(15,598)	(28,429)
<i>Provide child learning programs</i>	500507			
Income			1,993	
Expenditure		(189,636)	(114,999)	(163,253)
		(189,636)	(113,006)	(163,253)
<i>Operate library facilities</i>	500536			
Income		19,510	21,604	11,933
Expenditure		(58,410)	(93,745)	(131,196)
		(38,900)	(72,141)	(119,263)
<i>Conduct Adult Learning Events and Programs</i>	500727			
Expenditure		(1,625)	(904)	(1,625)
		(1,625)	(904)	(1,625)
Library		(1,716,518)	(1,456,865)	(1,562,794)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
MUSEUM				
<i>Manage Bunbury Museum and Heritage Centre collection</i>	500150			
Expenditure		(6,100)	(4,334)	(2,000)
		(6,100)	(4,334)	(2,000)
<i>Deliver Museum and Heritage Centre public programs</i>	500224			
Income		200		
Expenditure		(1,500)	(854)	(1,500)
		(1,300)	(854)	(1,500)
<i>Manage local studies collection</i>	500619			
Expenditure		(2,000)	(2,000)	(1,000)
		(2,000)	(2,000)	(1,000)
<i>Operate Museum and Heritage Centre</i>	500659			
Income		200	534	200
Expenditure		(428,774)	(333,026)	(361,245)
		(428,574)	(332,492)	(361,045)
<i>Deliver Museum and Heritage Centre exhibitions</i>	500677			
Expenditure		(11,500)	(2,736)	(3,500)
		(11,500)	(2,736)	(3,500)
<i>Operate Museum and Heritage Centre shop</i>	500680			
Income		500	2,118	500
Expenditure		(5,000)	(1,203)	(2,000)
		(4,500)	915	(1,500)
<i>Undertake fundraising activities for Bunbury Museum and Heritage Centre</i>	500585			
Income		5,000		
		5,000	-	-
Museum		(448,974)	(341,501)	(370,545)
SPORT AND RECREATION				
<i>Operate SWSC swim school program</i>	500113			
Income		499,800	288,574	335,055
Expenditure		(504,806)	(388,058)	(453,108)
		(5,006)	(99,484)	(118,053)
<i>Conduct SWSC vacation care program</i>	500114			
Income		91,800	76,645	69,557
Expenditure		(152,802)	(116,672)	(86,690)
		(61,002)	(40,027)	(17,133)
<i>Operate athletics facility</i>	500380			
Income		8,160	3,943	5,363
Expenditure		(2,880)	(2,444)	(2,856)
		5,280	1,499	2,507
<i>Operate and maintain SWSC administration</i>	500383			
Income		94,436	67,957	52,205
Expenditure		(638,129)	(570,552)	(569,462)
		(543,693)	(502,595)	(517,257)
<i>Operate and maintain SWSC aquarium cafe</i>	500384			
Income		496,000	365,917	306,824
Expenditure		(665,259)	(433,130)	(657,229)
		(169,259)	(67,213)	(350,405)
<i>Operate and maintain SWSC aquatic</i>	500385			
Income		726,240	540,979	494,953
Expenditure		(870,043)	(787,259)	(788,744)
		(143,803)	(246,280)	(293,791)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
SPORT AND RECREATION				
<i>Operate SWSC creche</i>	500386			
	Income	33,660	24,046	20,407
	Expenditure	(307,942)	(202,626)	(235,642)
		(274,282)	(178,580)	(215,235)
<i>Operate SWSC facility cleaning</i>	500387			
	Expenditure	(269,894)	(224,382)	(230,733)
		(269,894)	(224,382)	(230,733)
<i>Operate and maintain SWSC health club</i>	500389			
	Income	1,576,070	1,078,953	1,200,012
	Expenditure	(1,205,640)	(1,133,958)	(939,122)
		370,430	(55,005)	260,890
<i>Operate SWSC sports centre</i>	500390			
	Expenditure	(568,580)	(498,476)	(495,999)
		(568,580)	(498,476)	(495,999)
<i>Operate and maintain SWSC stadium</i>	500391			
	Income	268,975	214,141	181,334
	Expenditure	(316,542)	(315,530)	(289,696)
		(47,567)	(101,389)	(108,362)
<i>Operate sports facilities</i>	500528			
	Income	57,500	15,861	24,280
	Expenditure	(261,877)	(282,703)	(252,652)
		(204,377)	(266,842)	(228,372)
<i>Conduct South West Sports Centre marketing</i>	500594			
	Income		1,527	
	Expenditure	(115,781)	(59,602)	(105,594)
		(115,781)	(58,075)	(105,594)
<i>Operate Hay Park South Multi Sports Pavilion</i>	500678			
	Income	5,100	6,198	
	Expenditure	(29,615)	(33,276)	(28,378)
		(24,515)	(27,078)	(28,378)
<i>Assist other Departments Sport and Recreation</i>	500047			
	Expenditure		(177,420)	
		-	(177,420)	-
Sport and Recreation		(2,052,049)	(2,541,347)	(2,445,915)
STRATEGIC PLANNING AND URBAN DESIGN				
<i>Conduct heritage assessments and works</i>	500095			
	Expenditure	(57,003)	(46,515)	(55,947)
		(57,003)	(46,515)	(55,947)
<i>Support regional planning and state planning framework integration</i>	500118			
	Expenditure	(13,955)	(12,554)	(14,380)
		(13,955)	(12,554)	(14,380)
<i>Coordinate local area planning program</i>	500136			
	Expenditure	(121,671)	(140,155)	(125,132)
		(121,671)	(140,155)	(125,132)
<i>Coordinate sustainability initiatives</i>	500188			
	Expenditure	(5,000)		
		(5,000)	-	-

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
SUSTAINABLE COMMUNITIES				
STRATEGIC PLANNING AND URBAN DESIGN				
<i>Coordinate Local Planning Framework</i>	500426			
	Income	28,000	19,607	18,000
	Expenditure	(289,612)	(230,905)	(284,195)
		(261,612)	(211,298)	(266,195)
<i>Coordinate provision of heritage advisory service</i>	500568			
	Expenditure	(11,000)	(12,850)	(21,000)
		(11,000)	(12,850)	(21,000)
Strategic Planning and Urban Design		(470,241)	(423,372)	(482,654)
VISITOR CENTRE				
<i>Operate visitor information centre</i>	500392			
	Income	70,520	57,451	35,563
	Expenditure	(409,485)	(419,445)	(455,044)
		(338,965)	(361,994)	(419,481)
Visitor Centre		(338,965)	(361,994)	(419,481)
WILDLIFE PARK				
<i>Maintain wildlife park enclosures</i>	500297			
	Expenditure	(18,500)	(13,857)	(14,061)
		(18,500)	(13,857)	(14,061)
<i>Maintain wildlife park lawn and gardens</i>	500298			
	Expenditure	(19,717)	(23,298)	(16,000)
		(19,717)	(23,298)	(16,000)
<i>Maintain wildlife park perimeter fences</i>	500299			
	Expenditure	(2,000)	(2,060)	-
		(2,000)	(2,060)	-
<i>Maintain wildlife park signage</i>	500300			
	Expenditure	(2,500)	(4,130)	(2,000)
		(2,500)	(4,130)	(2,000)
<i>Operate wildlife park</i>	500393			
	Income	276,310	235,410	159,743
	Expenditure	(642,099)	(606,669)	(616,359)
		(365,789)	(371,259)	(456,616)
<i>Operate wildlife park cafe</i>	500394			
	Income	258,000	190,310	-
	Expenditure	(531,625)	(490,307)	-
		(273,625)	(299,997)	-
<i>Purchase replacement animal stock for wildlife park</i>	500580			
	Expenditure	(2,200)	-	(2,000)
		(2,200)	-	(2,000)
<i>Clean public conveniences at Wildlife Park</i>	500655			
	Expenditure	(3,765)	(11,067)	(2,250)
		(3,765)	(11,067)	(2,250)
<i>Operate minor plant Bunbury Wildlife Park</i>	500724			
	Expenditure	(3,000)	(1,296)	(2,000)
		(3,000)	(1,296)	(2,000)
Wildlife Park		(691,096)	(726,964)	(494,927)
Net Income (Expenditure) for Sustainable Communities		(12,783,430)	(12,391,090)	(11,957,952)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
AIRPORT				
<i>Maintain airport buildings</i>	500209			
Expenditure		(8,800)	(8,711)	(8,800)
		(8,800)	(8,711)	(8,800)
<i>Maintain airport grounds</i>	500211			
Expenditure		(27,987)	(22,835)	(29,964)
		(27,987)	(22,835)	(29,964)
<i>Manage and operate airport (inspections/compliance with CASA safety standards)</i>	500378			
Income			1,750	
Expenditure		(185,071)	(72,127)	(174,687)
		(185,071)	(70,377)	(174,687)
Airport		(221,858)	(101,923)	(213,451)
ASSET PLANNING				
<i>Maintain insurance schedules and policies</i>	500251			
Income		2,778	472,147	125,346
Expenditure		(703,824)	(649,353)	(753,531)
		(701,046)	(177,206)	(628,185)
<i>Depreciate buildings</i>	500303			
Expenditure		(3,305,045)	(3,305,045)	(3,136,536)
		(3,305,045)	(3,305,045)	(3,136,536)
<i>Depreciate roads</i>	500304			
Expenditure		(4,136,083)	(4,136,088)	(4,039,970)
		(4,136,083)	(4,136,088)	(4,039,970)
<i>Depreciate plant and vehicles</i>	500362			
Expenditure		(997,244)	(747,244)	(774,789)
		(997,244)	(747,244)	(774,789)
<i>Depreciate equipment</i>	500364			
Expenditure		(671,004)	(971,004)	(893,003)
		(671,004)	(971,004)	(893,003)
<i>Depreciate furniture and fittings</i>	500365			
Expenditure		(43,563)	(13,563)	(25,453)
		(43,563)	(13,563)	(25,453)
<i>Process dial before you dig requests</i>	500421			
Expenditure		(18,520)	(15,838)	(4,500)
		(18,520)	(15,838)	(4,500)
<i>Depreciate Arts and Culture assets</i>	500519			
Expenditure		(28,657)	(8,657)	(29,052)
		(28,657)	(8,657)	(29,052)
<i>Depreciate pathways</i>	500586			
Expenditure		(1,373,792)	(1,373,796)	(1,356,365)
		(1,373,792)	(1,373,796)	(1,356,365)
<i>Depreciate stormwater assets</i>	500587			
Expenditure		(1,200,629)	(1,200,624)	(1,189,778)
		(1,200,629)	(1,200,624)	(1,189,778)
<i>Depreciate open space assets</i>	500588			
Expenditure		(726,010)	(726,012)	(712,690)
		(726,010)	(726,012)	(712,690)
<i>Depreciate marine infrastructure</i>	500589			
Expenditure		(673,845)	(673,848)	(677,157)
		(673,845)	(673,848)	(677,157)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
ASSET PLANNING				
<i>Depreciate other infrastructure</i>	Expenditure	500590	(773,859)	(773,856)
			(773,859)	(710,310)
<i>Prepare asset management plans, concepts and surveys</i>	Income	500704		6,438
	Expenditure		(499,617)	(435,046)
			(499,617)	(428,608)
<i>Depreciate structures</i>	Expenditure	500706	(341,910)	(341,916)
			(341,910)	(406,180)
<i>Depreciate bridges</i>	Expenditure	500708	(163,478)	(163,476)
			(163,478)	(163,478)
<i>Conduct Condition Assessments and Valuation of City of Bunbury assets</i>	Expenditure	500726	(95,000)	(14,965)
			(95,000)	(95,000)
<i>Depreciate lease liabilities</i>	Expenditure	500751	(135,960)	(126,452)
			(135,960)	(126,452)
Asset Planning			(15,885,262)	(15,198,198)
CITY FACILITIES				
<i>Administer council properties</i>	Expenditure	500008	(157,700)	(98,233)
			(157,700)	(96,795)
<i>Conduct assessments community building condition</i>	Expenditure	500071	(30,000)	(23,934)
			(30,000)	(30,000)
<i>Maintain council property security</i>	Expenditure	500174	(17,045)	(16,156)
			(17,045)	(14,924)
<i>Maintain city signage</i>	Expenditure	500179	(136,477)	(128,191)
			(136,477)	(120,748)
<i>Install and replace law enforcement signs</i>	Expenditure	500193		(1,462)
			-	(1,462)
<i>Install and replace street signs</i>	Expenditure	500194		(3,092)
			-	(3,092)
<i>Maintain animal pound</i>	Expenditure	500215	(13,566)	(19,669)
			(13,566)	(19,340)
<i>Maintain Bunbury Museum and Heritage Centres</i>	Expenditure	500217	(50,539)	(41,909)
			(50,539)	(43,766)
<i>Maintain foreshore beach shelters</i>	Expenditure	500220	(6,685)	(2,144)
			(6,685)	(5,616)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21	
INFRASTRUCTURE					
CITY FACILITIES					
<i>Maintain boardwalks</i>	Expenditure	500221	(20,262)	(5,104)	(13,366)
			(20,262)	(5,104)	(13,366)
<i>Maintain council chambers and administration building</i>	Expenditure	500236	(172,350)	(214,902)	(185,049)
			(172,350)	(214,902)	(185,049)
<i>Maintain depot buildings</i>	Expenditure	500239	(67,534)	(121,234)	(105,910)
			(67,534)	(121,234)	(105,910)
<i>Maintain sport and recreation lighting</i>	Income	500241		19,096	
	Expenditure		(36,412)	(40,876)	(34,265)
			(36,412)	(21,780)	(34,265)
<i>Maintain foreshore changeroom buildings</i>	Expenditure	500242	(123,888)	(132,586)	(128,519)
			(123,888)	(132,586)	(128,519)
<i>Maintain major parks and reserves lighting</i>	Expenditure	500243	(43,103)	(34,751)	(37,828)
			(43,103)	(34,751)	(37,828)
<i>Maintain gazebos and shelters</i>	Expenditure	500247	(30,701)	(30,722)	(33,631)
			(30,701)	(30,722)	(33,631)
<i>Maintain public halls</i>	Expenditure	500249	(21,685)	(8,051)	(15,616)
			(21,685)	(8,051)	(15,616)
<i>Maintain public conveniences</i>	Expenditure	500267	(117,427)	(132,112)	(121,382)
			(117,427)	(132,112)	(121,382)
<i>Maintain public seating</i>	Expenditure	500268	(12,230)	(1,911)	(6,993)
			(12,230)	(1,911)	(6,993)
<i>Maintain South West Sports Centre buildings</i>	Income	500269		3,166	
	Expenditure		(394,510)	(475,193)	(404,631)
			(394,510)	(472,027)	(404,631)
<i>Maintain sporting pavilions</i>	Expenditure	500282	(113,465)	(94,160)	(118,066)
			(113,465)	(94,160)	(118,066)
<i>Maintain street banners</i>	Income	500287	2,500	6,806	2,000
	Expenditure		(34,383)	(43,630)	(34,096)
			(31,883)	(36,824)	(32,096)
<i>Maintain street and carpark lighting</i>	Income	500288		12,493	
	Expenditure		(95,296)	(121,034)	(93,371)
			(95,296)	(108,541)	(93,371)
<i>Maintain foreshore viewing platforms</i>	Expenditure	500294	(18,048)	(6,763)	(16,487)
			(18,048)	(6,763)	(16,487)
<i>Maintain wildlife park buildings</i>	Expenditure	500295	(34,176)	(57,582)	(47,759)
			(34,176)	(57,582)	(47,759)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
CITY FACILITIES				
<i>Maintain stairways and platforms (exc foreshore)</i>	Expenditure	500322	(6,685)	(7,616)
			(6,685)	(7,616)
<i>Maintain art centre buildings</i>	Expenditure	500323	(40,271)	(40,500)
			(40,271)	(40,500)
<i>Maintain minor parks and reserves lighting</i>	Expenditure	500324	(15,619)	(25,265)
			(15,619)	(25,265)
<i>Operate council office facilities</i>	Expenditure	500525	(131,680)	(114,350)
			(131,680)	(114,350)
<i>Operate community facilities</i>	Expenditure	500526	(41,545)	(36,592)
			(41,545)	(36,592)
<i>Maintain other community buildings</i>	Income	500542		51,845
	Expenditure		(154,191)	(192,207)
			(154,191)	(192,207)
<i>Maintain library buildings</i>	Expenditure	500543	(138,655)	(145,310)
			(138,655)	(145,310)
<i>Manage Building Projects</i>	Expenditure	500632	(121,088)	(101,582)
			(121,088)	(101,582)
<i>Maintain Hay Park Sports Pavilion</i>	Expenditure	500679	(29,273)	(36,399)
			(29,273)	(36,399)
<i>Maintain Bunbury Regional Art Gallery</i>	Expenditure	500682	(63,429)	(68,516)
			(63,429)	(68,516)
<i>Maintain Bunbury Regional Entertainment Centre</i>	Income	500683		26,309
	Expenditure		(141,141)	(140,300)
			(141,141)	(140,300)
<i>Maintain beach access stairs</i>	Expenditure	500707	(6,687)	(5,616)
			(6,687)	(5,616)
<i>Operate and maintain electric car charging station</i>	Income	500709	500	
	Expenditure		(1,475)	(7,955)
			(975)	(7,955)
City Facilities			(2,636,221)	(2,648,366)
CIVIL OPERATIONS				
<i>Clean and maintain drainage pipes</i>	Income	500059		2,400
	Expenditure		(303,410)	(246,099)
			(303,410)	(246,099)
<i>Inspect drainage asset condition</i>	Expenditure	500191	(36,425)	(36,638)
			(36,425)	(36,638)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
CIVIL OPERATIONS				
<i>Maintain boat ramps</i>	500222			
Expenditure		(10,342)	(6,109)	(6,250)
		(10,342)	(6,109)	(6,250)
<i>Maintain carparks (parking)</i>	500227			
Expenditure		(83,422)	(55,575)	(75,115)
		(83,422)	(55,575)	(75,115)
<i>Maintain drainage compensation basins</i>	500230			
Expenditure		(187,027)	(50,211)	(160,015)
		(187,027)	(50,211)	(160,015)
<i>Maintain drainage pump stations</i>	500240			
Expenditure		(214,669)	(77,084)	(200,454)
		(214,669)	(77,084)	(200,454)
<i>Maintain foreshore jetties</i>	500252			
Expenditure		(10,396)	(994)	(5,530)
		(10,396)	(994)	(5,530)
<i>Maintain kerbs and gutters</i>	500253			
Income			430	
Expenditure		(198,716)	(172,922)	(180,413)
		(198,716)	(172,492)	(180,413)
<i>Maintain open drainage channels</i>	500258			
Expenditure		(233,713)	(113,515)	(191,209)
		(233,713)	(113,515)	(191,209)
<i>Maintain paths and cycleways</i>	500262			
Expenditure		(462,436)	(697,239)	(545,001)
		(462,436)	(697,239)	(545,001)
<i>Maintain road bridges</i>	500276			
Expenditure		(37,369)	(1,548)	(34,593)
		(37,369)	(1,548)	(34,593)
<i>Maintain marine rock walls (ocean and leschenault inlet)</i>	500278			
Expenditure		(5,000)		(5,000)
		(5,000)	-	(5,000)
<i>Maintain sealed roads</i>	500279			
Expenditure		(867,043)	(551,499)	(879,526)
		(867,043)	(551,499)	(879,526)
<i>Maintain unsealed roads</i>	500291			
Expenditure		(30,353)	(2,355)	(34,531)
		(30,353)	(2,355)	(34,531)
<i>Remove debris from drainage pits</i>	500453			
Expenditure		(229,350)	(202,675)	(218,957)
		(229,350)	(202,675)	(218,957)
<i>Replenish beach sand</i>	500456			
Expenditure		(40,000)	(54,169)	(33,258)
		(40,000)	(54,169)	(33,258)
<i>Undertake private works</i>	500546			
Income		90,065	52,585	45,000
Expenditure		(105,244)	(42,016)	(100,906)
		(15,179)	10,569	(55,906)
<i>Maintain flag poles</i>	500578			
Expenditure		(10,907)	(4,085)	(5,893)
		(10,907)	(4,085)	(5,893)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
CIVIL OPERATIONS				
Maintain swimming pontoon	500602			
Expenditure		(8,865)	(10,791)	(8,865)
		(8,865)	(10,791)	(8,865)
Civil Operations		(2,984,622)	(2,178,379)	(2,923,253)
CLEANING				
Clean library buildings	500054			
Expenditure		(57,900)	(62,832)	(76,900)
		(57,900)	(62,832)	(76,900)
Clean council depot buildings	500055			
Expenditure		(27,701)	(50,200)	(42,098)
		(27,701)	(50,200)	(42,098)
Clean council offices and council chambers	500056			
Expenditure		(47,212)	(75,003)	(82,000)
		(47,212)	(75,003)	(82,000)
Clean other community buildings	500057			
Income			607	
Expenditure		(77,246)	(28,573)	(12,110)
		(77,246)	(27,966)	(12,110)
Clean public conveniences	500058			
Expenditure		(234,077)	(244,773)	(109,017)
		(234,077)	(244,773)	(109,017)
Cleaning		(444,136)	(460,774)	(322,125)
DEPOT MANAGEMENT				
Coordinate asbestos removal	500336			
Expenditure		(10,000)	(5,578)	(7,500)
		(10,000)	(5,578)	(7,500)
Operate depot facility	500524			
Expenditure		(132,215)	(115,556)	(124,075)
		(132,215)	(115,556)	(124,075)
Coordinate stores and purchasing	500741			
Expenditure		(236,176)	(205,218)	(227,935)
		(236,176)	(205,218)	(227,935)
Depot Management		(378,391)	(326,352)	(359,510)
DEPT MANAGEMENT - ASSET PLANNING				
Manage department Asset Planning	500530			
Expenditure		(172,035)	(163,071)	-
		(172,035)	(163,071)	-
Manage employee on-costs Asset Planning	500531			
Expenditure			(85,894)	-
		-	(85,894)	-
Dept Management - Asset Planning		(172,035)	(248,965)	
DEPT MANAGEMENT - ENGINEERING AND OPERATIONS				
Assist other Departments Engineering	500040			
Expenditure			(2,605)	-
		-	(2,605)	-

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
DEPT MANAGEMENT - ENGINEERING OPERATIONS AND CITY FACILITIES				
<i>Manage department City Facilities</i>	500305			
	Income	2,000	2,738	-
	Expenditure	(237,740)	(255,540)	-
		(235,740)	(252,802)	-
<i>Manage department Engineering Operations and City Facilities</i>	500312			
	Income	3,300	1,182	3,000
	Expenditure	(220,602)	(356,692)	(434,785)
		(217,302)	(355,510)	(431,785)
<i>Conduct meetings and attend training</i>	500340			
	Expenditure		1,450	
		-	1,450	-
<i>Manage employee on-costs City Facilities</i>	500345			
	Expenditure		(47,782)	
		-	(47,782)	-
<i>Manage employee on-costs Engineering Operations and City Facilities</i>	500352			
	Expenditure		(216,139)	-
		-	(216,139)	-
<i>Undertake private works (City Facilities)</i>	500554			
	Income	6,750		
	Expenditure	(8,030)		
		(1,280)	-	-
<i>Allocate project management costs for Engineering Operations</i>	500592			
	Expenditure	(290,232)	(245,938)	(275,140)
		(290,232)	(245,938)	(275,140)
<i>Conduct meetings and attend training (Civil)</i>	500712			
	Expenditure		(51,632)	
		-	(51,632)	-
<i>Allocate Corporate Administration Costs - City Facilities</i>	500748			
	Expenditure	1,487,978	1,581,963	
		1,487,978	1,581,963	-
Dept Management - Engineering and Operations		743,424	411,005	(706,925)
DEPT MANAGEMENT - LANDSCAPE AND NATURAL ENVIRONMENT				
<i>Manage department Landscape and Natural Environment</i>	500306			
	Income		16	
	Expenditure	(303,185)	(272,719)	(207,921)
		(303,185)	(272,703)	(207,921)
<i>Manage employee on-costs Landscape and Natural Environment</i>	500346			
	Expenditure		(163,460)	-
		-	(163,460)	-
<i>Conduct meetings and attend training</i>	500710			
	Expenditure		(187,407)	
		-	(187,407)	-
Dept Management - Landscape and Natural Environment		(303,185)	(623,570)	(207,921)
DEPT MANAGEMENT - WASTE AND FLEET				
<i>Manage department Waste and Fleet</i>	500321			
	Income	1,300	4,510	1,300
	Expenditure	(458,295)	(533,481)	(404,013)
		(456,995)	(528,971)	(402,713)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
DEPT MANAGEMENT - WASTE AND FLEET				
<i>Cleaning management and administration (non-reserve)</i>	500343			
Expenditure		(23,889)	(23,057)	
		(23,889)	(23,057)	-
<i>Conduct meetings and attend training (non-reserve)</i>	500344			
Expenditure			(6,343)	
		-	(6,343)	-
<i>Manage employee on-costs Waste Operations</i>	500361			
Expenditure			(52,472)	-
		-	(52,472)	-
<i>Train and develop employees Waste Operations</i>	500492			
Expenditure			(4,180)	
		-	(4,180)	-
<i>Conduct meetings and attend training (Waste)</i>	500514			
Expenditure		(31,786)	(39,594)	(29,212)
		(31,786)	(39,594)	(29,212)
<i>Manage employee on-costs Waste and Fleet (non-reserve)</i>	500723			
Expenditure			(544)	
		-	(544)	-
Dept Management - Waste and Fleet		(512,670)	(655,161)	(431,925)
DEPT MANAGEMENT - WORKS ADMINISTRATION				
<i>Manage Department Works Administration</i>	500738			
Expenditure		(194,902)	(150,949)	
		(194,902)	(150,949)	-
<i>Manage employee on-costs Works Administration</i>	500739			
Expenditure			(82,493)	
		-	(82,493)	-
Dept Management - Works Administration		(194,902)	(233,442)	
ENGINEERING				
<i>Conduct land and feature surveys</i>	500098			
Income		4,000		
Expenditure		(57,839)	(57,283)	(57,324)
		(53,839)	(57,283)	(57,324)
<i>Investigate traffic management issues</i>	500197			
Expenditure		(6,456)	(6,597)	(5,971)
		(6,456)	(6,597)	(5,971)
<i>Coordinate project and planning</i>	500334			
Expenditure		(89,689)	(86,421)	
		(89,689)	(86,421)	-
<i>Prepare engineering concepts</i>	500406			
Expenditure		(203,323)	(220,924)	(285,964)
		(203,323)	(220,924)	(285,964)
<i>Prepare engineering grant submissions</i>	500407			
Expenditure		(62,486)	(52,132)	(59,233)
		(62,486)	(52,132)	(59,233)
<i>Prepare survey plans and drawings</i>	500415			
Expenditure		(149,476)	(152,930)	(138,281)
		(149,476)	(152,930)	(138,281)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
ENGINEERING				
<i>Provide public street lighting</i>	500445			
Expenditure		(851,345)	(896,508)	(821,203)
		(851,345)	(896,508)	(821,203)
<i>Investigate and design traffic scenarios</i>	500598			
Expenditure		(67,643)	(59,169)	(44,784)
		(67,643)	(59,169)	(44,784)
<i>Prepare design programs and projects</i>	500633			
Expenditure		(198,386)	(173,500)	(183,481)
		(198,386)	(173,500)	(183,481)
<i>Review traffic management plans and crossover applications</i>	500645			
Income		5,500	7,173	5,500
Expenditure		(119,077)	(114,040)	(104,999)
		(113,577)	(106,867)	(99,499)
<i>Maintain bus shelters</i>	500725			
Income		20,000	18,673	20,000
Expenditure		(20,000)	(23,035)	(20,000)
		-	(4,362)	-
Engineering		(1,796,220)	(1,816,693)	(1,695,740)
ENVIRONMENT				
<i>Coordinate environmental education</i>	500091			
Expenditure		(79,086)	(49,339)	(54,824)
		(79,086)	(49,339)	(54,824)
<i>Coordinate environmental management</i>	500140			
Income			20,364	
Expenditure		(224,369)	(172,455)	(180,074)
		(224,369)	(152,091)	(180,074)
<i>Coordinate environmental planning and monitoring</i>	500374			
Expenditure		(46,086)	(13,374)	(14,991)
		(46,086)	(13,374)	(14,991)
<i>Coordinate contaminated sites inventory and reporting</i>	500509			
Expenditure		(58,138)	(62,023)	(54,270)
		(58,138)	(62,023)	(54,270)
<i>Provide environmental and land use planning advice for land rationalisation and acquisition</i>	500540			
Expenditure		(26,008)	(18,326)	(18,602)
		(26,008)	(18,326)	(18,602)
<i>Coordinate administration of Contaminated Sites Register and statutory reporting</i>	500674			
Expenditure		(39,963)	(36,651)	(37,205)
		(39,963)	(36,651)	(37,205)
<i>Provide professional environmental, ecological science and natural resource management advice and services</i>	500675			
Expenditure		(82,146)	(50,419)	(48,428)
		(82,146)	(50,419)	(48,428)
<i>Coordinate administration of Community Environmental Reference Group</i>	500676			
Expenditure		(13,955)	(11,441)	(12,991)
		(13,955)	(11,441)	(12,991)
Environment		(569,751)	(393,664)	(421,385)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
EXECUTIVE LEADERSHIP - INFRASTRUCTURE				
<i>Lead directorate Infrastructure Leadership</i>	500202			
	Income		305	
	Expenditure	(442,110)	(416,446)	(539,179)
		(442,110)	(416,141)	(539,179)
<i>Manage employee on-costs Infrastructure Leadership</i>	500371			
	Expenditure		(17,354)	-
		-	(17,354)	-
<i>Train and develop employees Infrastructure Leadership</i>	500498			
	Income		667	
	Expenditure	(16,000)	(10,916)	(16,000)
		(16,000)	(10,249)	(16,000)
<i>Coordinate special projects</i>	500620			
	Expenditure	(135,327)	(131,050)	(293,707)
		(135,327)	(131,050)	(293,707)
<i>Coordinate Works Administration</i>	500740			
	Expenditure	(306,572)	(284,823)	(296,051)
		(306,572)	(284,823)	(296,051)
<i>Allocate Corporate Administration Costs - Infrastructure Leadership</i>	500745			
	Expenditure	403,883	376,539	407,175
		403,883	376,539	407,175
<i>Allocate Corporate Administration Costs - Works Administration</i>	500749			
	Expenditure	1,130,355	1,059,056	-
		1,130,355	1,059,056	-
Executive Leadership - Infrastructure		634,229	575,978	(737,762)
FLEET				
<i>Maintain heavy plant</i>	500233			
	Income	28,000	53,145	28,000
	Expenditure	(732,945)	(825,363)	(704,092)
		(704,945)	(772,218)	(676,092)
<i>Maintain corporate vehicles</i>	500234			
	Income		212	
	Expenditure	(308,365)	(284,858)	(325,502)
		(308,365)	(284,646)	(325,502)
<i>Plant recovery - corporate plant</i>	500548			
	Expenditure	1,163,646	1,398,955	1,199,750
		1,163,646	1,398,955	1,199,750
<i>Plant recovery - corporate vehicles</i>	500549			
	Expenditure	425,008	502,393	503,145
		425,008	502,393	503,145
<i>Coordinate plant and vehicle maintenance and disposal</i>	500550			
	Expenditure	(157,219)	(134,751)	(151,662)
		(157,219)	(134,751)	(151,662)
<i>Maintain and operate minor plant</i>	500551			
	Expenditure	(64,150)	(66,881)	(68,750)
		(64,150)	(66,881)	(68,750)
Fleet		353,975	642,852	480,889

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
LANDSCAPE AND OPEN SPACE				
<i>Maintain road reserve verges and medians</i>	Expenditure	500293	(2,713)	-
		-	(2,713)	-
<i>Maintain turf surfaces - Non-sporting</i>	Income	500695	29,050	200
	Expenditure	(1,364,544)	(1,207,636)	(1,500,183)
		(1,364,344)	(1,178,586)	(1,499,983)
<i>Maintain horticulture areas</i>	Expenditure	500696	(660,327)	(714,728)
		(1,045,413)	(660,327)	(714,728)
<i>Maintain trees</i>	Expenditure	500697	(1,306,508)	(1,004,879)
		(1,012,642)	(1,306,508)	(1,004,879)
<i>Maintain irrigation and reticulation systems</i>	Income	500698	7,544	1,000
	Expenditure	(1,162,365)	(947,969)	(1,190,287)
		(1,161,365)	(940,425)	(1,189,287)
<i>Maintain sports grounds and infrastructure (open space)</i>	Expenditure	500699	(647,195)	(721,771)
		(734,533)	(647,195)	(721,771)
<i>Maintain landscape structures</i>	Income	500700	22,933	
	Expenditure	(441,567)	(332,199)	(433,309)
		(441,567)	(309,266)	(433,309)
Landscape and Open Space		(5,759,864)	(5,045,020)	(5,563,957)
WASTE SERVICES				
<i>Clean beaches</i>	Expenditure	500053	(17,581)	(25,435)
		(26,152)	(17,581)	(25,435)
<i>Collect commercial recyclable materials</i>	Income	500061	182,778	181,122
	Expenditure	(123,624)	(234,522)	(170,970)
		56,973	(51,744)	10,152
<i>Collect commercial waste</i>	Income	500062	756,809	742,890
	Expenditure	(375,577)	(404,442)	(358,968)
		375,589	352,367	383,922
<i>Collect domestic recyclable materials</i>	Income	500063	1,704,403	1,703,622
	Expenditure	(454,312)	(561,132)	(522,285)
		1,247,969	1,143,271	1,181,337
<i>Collect green waste</i>	Expenditure	500065	(140,418)	(150,000)
		(150,000)	(140,418)	(150,000)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
WASTE SERVICES				
<i>Collect hard waste</i>	500066			
	Income	8,500	20,400	8,500
	Expenditure	(150,000)	(125,395)	(150,000)
		(141,500)	(104,995)	(141,500)
<i>Collect hazardous waste (including e-waste)</i>	500067			
	Income	1,000	402	1,000
	Expenditure	(70,657)	(74,494)	(69,558)
		(69,657)	(74,092)	(68,558)
<i>Collect household waste</i>	500068			
	Income	1,743,412	1,746,885	1,744,969
	Expenditure	(246,105)	(263,503)	(241,969)
		1,497,307	1,483,382	1,503,000
<i>Collect litter bins waste</i>	500069			
	Expenditure	(251,523)	(165,467)	(218,917)
		(251,523)	(165,467)	(218,917)
<i>Dispose waste to landfill (hard)</i>	500161			
	Expenditure	(35,000)	(20,804)	(35,000)
		(35,000)	(20,804)	(35,000)
<i>Dispose waste to landfill (household and commercial)</i>	500162			
	Income	105,000	92,346	105,000
	Expenditure	(504,168)	(543,970)	(514,801)
		(399,168)	(451,624)	(409,801)
<i>Pressure clean footpath pavements</i>	500417			
	Expenditure	(50,529)	(66,616)	(48,080)
		(50,529)	(66,616)	(48,080)
<i>Remove graffiti from buildings and assets</i>	500454			
	Expenditure	(27,402)	(31,101)	(33,191)
		(27,402)	(31,101)	(33,191)
<i>Remove graffiti from other buildings and assets</i>	500455			
	Income	1,000	93	1,000
	Expenditure	(5,351)	(1,678)	(4,986)
		(4,351)	(1,585)	(3,986)
<i>Sweep footpath pavements</i>	500474			
	Expenditure	(112,510)	(58,177)	(109,394)
		(112,510)	(58,177)	(109,394)
<i>Sweep roads</i>	500475			
	Income	1,000	319	1,000
	Expenditure	(123,388)	(110,609)	(124,575)
		(122,388)	(110,290)	(123,575)
<i>Collect household organic waste</i>	500505			
	Income	1,545,603	1,547,840	1,547,261
	Expenditure	(439,692)	(394,468)	(414,991)
		1,105,911	1,153,372	1,132,270
<i>Dispose organic waste for processing</i>	500506			
	Expenditure	(301,216)	(316,859)	(289,745)
		(301,216)	(316,859)	(289,745)
<i>Operate waste depot facility</i>	500527			
	Expenditure	(26,713)	(28,738)	(30,449)
		(26,713)	(28,738)	(30,449)

Base Operating Detail by Department and Key Activity

		Original Budget 2019-20	Forecast 2019-20	Draft Budget 2020-21
INFRASTRUCTURE				
WASTE SERVICES				
<i>Mobile bin replacement and repairs</i>	500577			
Expenditure		(64,906)	(94,502)	(61,911)
		(64,906)	(94,502)	(61,911)
<i>Support regional waste education</i>	500579			
Expenditure		(30,000)	(66,021)	(119,436)
		(30,000)	(66,021)	(119,436)
<i>Collect commercial organic waste</i>	500591			
Income		7,139	17,671	11,066
Expenditure			(42,452)	(10,000)
		7,139	(24,781)	1,066
<i>Collection and disposal of illegally dumped items</i>	500716			
Expenditure		(12,201)	(6,708)	(11,720)
		(12,201)	(6,708)	(11,720)
<i>Provide a mobile bin cleaning service</i>	500721			
Income		2,550	640	2,550
Expenditure		(2,273)	(10,856)	(2,000)
		277	(10,216)	550
<i>Container Deposit Scheme and Recycling Centre</i>	500755			
Expenditure				(177,646)
		-	-	(177,646)
Waste Services		2,465,949	2,290,073	2,153,953
Net Income (Expenditure) for Infrastructure		(27,661,540)	(26,085,852)	(28,934,003)
Total Net Base Operating Income (Expenditure)		(3,026,968)	(838,766)	(4,759,365)